# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

**WASHINGTON, DC 20549** 

### FORM 8-K

**CURRENT REPORT** Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

May 4, 2022

Date of report (Date of earliest event reported)

# **ENCORE CAPITAL GROUP, INC.**

(Exact name of registrant as specified in its charter)

Delaware 000-26489 48-1090909 (State or other jurisdiction of (Commission File Number) (IRS Employer Identification No.)

incorporation)

350 Camino de la Reina, Suite 100 San Diego, California 92108

(Address of principal executive offices)(Zip Code)

(877) 445-4581

(Registrant's telephone number, including area code)

Not applicable

(Former name or former address, if changed since last report.)

| Check the appropriate box below if the Form 8-K filir<br>ollowing provisions:   | ng is intended to simultaneously                                  | satisfy the filing obligation of the registrant under any of the                              | е  |
|---|---|---|----|
| <ul> <li>□ Written communications pursuant to Rule 425 u</li> <li>□ Soliciting material pursuant to Rule 14a-12 under Pre-commencement communications pursuant</li> <li>□ Pre-commencement communications pursuant</li> </ul> | er the Exchange Act (17 CFR 24<br>to Rule 14d-2(b) under the Exch | 0.14a-12)<br>lange Act (17 CFR 240.14d-2(b))  |    |
|   | , ,   | ange Act (17 GFR 240.13e-4(0))  |    |
| Securities registered pursuant to Section 12(b) of the<br>Title of each class<br>Common Stock, \$0.01 Par Value Per Share   | e Act:<br>Trading Symbol(s)<br><b>ECPG</b>                        | Name of each exchange on which registered The NASDAQ Stock Market LLC                         |    |
| ndicate by check mark whether the registrant is an ohis chapter) or Rule 12b-2 of the Securities Exchange   |   | efined in Rule 405 of the Securities Act of 1933 (§230.405 his chapter).                      | of |
| Emerging growth company $\ \square$   |   |   |    |
| f an emerging growth company, indicate by check many new or revised financial accounting standards p  | •   | not to use the extended transition period for complying with a) of the Exchange Act. $\ \Box$ | th |
|   |   |   |    |
|   |   |   |    |
|   |   |   |    |

#### Item 2.02. Results of Operations and Financial Condition.

On May 4, 2022, Encore Capital Group, Inc. ("Encore") issued a press release announcing its financial results for the quarter ended March 31, 2022. A copy of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K and is incorporated by reference herein.

The information in Item 2.02 of this Current Report on Form 8-K, including the information contained in Exhibit 99.1, is being furnished to the Securities and Exchange Commission pursuant to Item 2.02, and shall not be deemed to be "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, and shall not be deemed to be incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by a specific reference in such filing.

#### Item 9.01. Financial Statements and Exhibits.

| Exhibit Number | <u>Description</u>  |
|----------------|---|
| <u>99.1</u>    | Press release dated May 4, 2022   |
| 104            | Cover Page Interactive Data File (embedded within the Inline XBRI document) |

#### **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ENCORE CAPITAL GROUP, INC.

Date: May 4, 2022 /s/ Jonathan C. Clark

Jonathan C. Clark

Executive Vice President, Chief Financial Officer and

Treasurer

#### **EXHIBIT INDEX**

Exhibit Number 99.1 104 **Description** 

Press release dated May 4, 2022

Cover Page Interactive Data File (embedded within the Inline XBRL document)



#### **Encore Capital Group Announces First Quarter 2022 Financial Results**

- GAAP net income of \$176 million, 86% higher than Q1 2021
- GAAP EPS of \$6.40, 115% higher than Q1 2021
- Better-than-expected collections of \$519 million leads to increased collection expectations

**SAN DIEGO, May 4, 2022** -- Encore Capital Group, Inc. (NASDAQ: ECPG), an international specialty finance company, today reported consolidated financial results for the first quarter ended March 31, 2022.

"In the first quarter, we continued to execute our strategy and deliver on our financial objectives," said Ashish Masih, President and Chief Executive Officer. "Our exceptional financial performance in the period was driven primarily by better-than-expected collections within our U.S. business, MCM. As a result of MCM's persistent collections over-performance in recent quarters, we increased the estimated remaining collections (ERC) for certain vintages. The combination of over-performance in the first quarter and increased expectations for the future added \$167 million to our revenue line and contributed to our significant increase in earnings for the quarter."

"On a global basis, our portfolio purchases were \$170 million in the quarter, in line with the first quarter a year ago. Despite lower market supply due to fewer charge-offs, we continue to acquire portfolios at attractive returns, which is enabled by our disciplined purchasing as well as our superior analytics and collections effectiveness."

"Our business continues to perform extremely well, delivering best-in-class returns and solid cash flows. As a result, consistent with our capital allocation strategy, in the first quarter we returned \$26 million of capital to shareholders by repurchasing Encore's shares. Through our strong balance sheet, we remain well-positioned to fully capitalize on future portfolio purchasing opportunities with ample liquidity, with our leverage ratio<sup>1</sup> at the low end of our target range at 1.9x, and with full access to capital markets," said Masih.

<sup>&</sup>lt;sup>1</sup> Leverage ratio defined below.

#### Financial Highlights for the First Quarter of 2022:

|   | Three Months Ended March 31, |           |    |           |            |  |
|---|------------------------------|-----------|----|-----------|------------|--|
| (in thousands, except percentages and earnings per share) |                              | 2022      |    |           | Change     |  |
| Collections   | \$                           | 519,414   | \$ | 606,461   | (14)%      |  |
| Revenues  | \$                           | 499,682   | \$ | 416,837   | 20%        |  |
| Portfolio purchases <sup>(1)</sup>                        | \$                           | 169,505   | \$ | 170,178   | <u> </u> % |  |
| Estimated Remaining Collections (ERC)                     | \$                           | 7,799,940 | \$ | 8,308,923 | (6)%       |  |
| Operating expenses  | \$                           | 234,668   | \$ | 248,523   | (6)%       |  |
| GAAP net income attributable to Encore                    | \$                           | 175,749   | \$ | 94,630    | 86%        |  |
| GAAP earnings per share                                   | \$                           | 6.40      | \$ | 2.97      | 115%       |  |
| LTM Pre-tax ROIC <sup>(2)</sup>                           |                              | 17.6 %    | )  | 15.8 %    | +180bps    |  |
| Leverage Ratio <sup>(3)</sup>                             |                              | 1.9x      |    | 2.1x      | -0.2x      |  |

<sup>(1)</sup> Includes U.S. purchases of \$94.3 million and \$92.4 million, and Europe purchases of \$75.2 million and \$77.8 million in Q1 2022 and Q1 2021, respectively.

#### **Conference Call and Webcast**

Encore will host a conference call and slide presentation today, May 4, 2022, at 2:00 p.m. Pacific / 5:00 p.m. Eastern time, to present and discuss first quarter results.

Members of the public are invited to access the live webcast via the Internet by logging in on the Investor Relations page of Encore's website at <a href="https://www.encorecapital.com">www.encorecapital.com</a>. To access the live, listen-only telephone conference portion, please dial (855) 541-0982 or (704) 288-0606.

For those who cannot listen to the live broadcast, a telephonic replay will be available for seven days by dialing (800) 585-8367 or (404) 537-3406 and entering the conference ID number 6862776. A replay of the webcast will also be available shortly after the call on the Company's website.

<sup>(2)</sup> This is a non-GAAP metric. See Supplemental Financial Information for a definition and calculation of LTM Pre-Tax ROIC (Return on Invested Capital).

<sup>(3)</sup> This is a non-GAAP metric that we define as the ratio of Net Debt at period end to (Adjusted EBITDA plus collections applied to principal balance for the preceding twelve months). See Supplemental Financial Information for a definition of Net Debt and Adjusted EBITDA and a reconciliation of Net Debt to total debt and Adjusted EBITDA to net income.

#### **Non-GAAP Financial Measures**

This news release includes certain financial measures that exclude the impact of certain items and therefore have not been calculated in accordance with U.S. generally accepted accounting principles ("GAAP"). The Company has included information concerning adjusted EBITDA because management utilizes this information in the evaluation of its operations and believes that this measure is a useful indicator of the Company's ability to generate cash collections in excess of operating expenses through the liquidation of its receivable portfolios. The Company has included Pre-Tax ROIC as management uses this measure to monitor and evaluate operating performance relative to our invested capital and because the Company believes it is a useful measure for investors to evaluate effective use of capital. The Company has included Net Debt and Leverage Ratio as management uses these measures to monitor and evaluate its ability to incur and service debt. Adjusted EBITDA, Adjusted Income from Operations (used in Pre-Tax ROIC), Net Debt and Leverage Ratio have not been prepared in accordance with GAAP. These non-GAAP financial measures should not be considered as alternatives to, or more meaningful than, net income and net income per share as indicators of the Company's operating performance or liquidity. Further, these non-GAAP financial measures, as presented by the Company, may not be comparable to similarly titled measures reported by other companies. The Company has attached to this news release a reconciliation of these non-GAAP financial measures to their most directly comparable GAAP financial measures.

#### About Encore Capital Group, Inc.

Encore Capital Group is an international specialty finance company that provides debt recovery solutions and other related services for consumers across a broad range of financial assets. Through its subsidiaries around the globe, Encore purchases portfolios of consumer receivables from major banks, credit unions, and utility providers.

Encore partners with individuals as they repay their debt obligations, helping them on the road to financial recovery and ultimately improving their economic well-being. Encore is the first and only company of its kind to operate with a *Consumer Bill of Rights* that provides industry-leading commitments to consumers. Headquartered in San Diego, Encore is a publicly traded NASDAQ Global Select company (ticker symbol: ECPG) and a component stock of the Russell 2000, the S&P Small Cap 600 and the Wilshire 4500. More information about the company can be found at <a href="http://www.encorecapital.com">http://www.encorecapital.com</a>.

#### **Forward Looking Statements**

The statements in this press release that are not historical facts, including, most importantly, those statements preceded by, or that include, the words "will," "may," "believe," "projects," "expects," "anticipates" or the negation thereof, or similar expressions, constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995 (the "Reform Act"). These statements may include, but are not limited to, statements regarding our future operating results, performance, liquidity, ability to access capital markets, business plans or prospects. For all "forward-looking statements," the Company claims the protection of the safe harbor for forward-looking statements contained in the Reform Act. Such forward-looking statements involve risks, uncertainties and other factors which may cause actual results, performance or achievements of the Company and its subsidiaries to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. These risks, uncertainties and other factors are discussed in the reports filed by the Company with the Securities and Exchange Commission, including the most recent reports on Forms 10-K and 10-Q, each as it may be amended from time to time. The Company disclaims any intent or obligation to update these forward-looking statements.

#### Contact:

Encore Capital Group, Inc. Page 4

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Vice President, Global Investor Relations
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SOURCE: Encore Capital Group, Inc.

**FINANCIAL TABLES FOLLOW** 

## ENCORE CAPITAL GROUP, INC.

#### **Consolidated Statements of Financial Condition**

(In Thousands, Except Par Value Amounts) (Unaudited)

|  |     | March 31,<br>2022 | December 31,<br>2021 |
|--|-----|-------------------|----------------------|
| Assets   |     |                   |                      |
| Cash and cash equivalents  | \$  | 160,217           | \$<br>189,6          |
| Investment in receivable portfolios, net   |     | 3,137,386         | 3,065,5              |
| Property and equipment, net  |     | 115,716           | 119,8                |
| Other assets   |     | 324,521           | 335,2                |
| Goodwill   |     | 876,541           | 897,7                |
| Total assets   | \$  | 4,614,381         | \$<br>4,608,1        |
| Liabilities and Equity   |     |                   |                      |
| Liabilities:   |     |                   |                      |
| Accounts payable and accrued liabilities   | \$  | 229,839           | \$<br>229,5          |
| Borrowings   |     | 2,934,033         | 2,997,3              |
| Other liabilities  |     | 204,134           | 195,9                |
| Total liabilities  | · · | 3,368,006         | 3,422,8              |
| Commitments and Contingencies  |     |                   |                      |
| Equity:  |     |                   |                      |
| Convertible preferred stock, \$0.01 par value, 5,000 shares authorized, no shares issued and outstanding   |     | _                 |                      |
| Common stock, \$0.01 par value, 75,000 shares authorized, 24,361 and 24,541 shares issued and outstanding as of March 31, 2022 and December 31, 2021, respectively |     | 244               | 2                    |
| Additional paid-in capital   |     | _                 |                      |
| Accumulated earnings   |     | 1,310,039         | 1,238,5              |
| Accumulated other comprehensive loss   |     | (63,908)          | (53,5                |
| Total stockholders' equity   |     | 1,246,375         | 1,185,2              |
| Total liabilities and stockholders' equity   | \$  | 4,614,381         | \$<br>4,608,1        |

The following table presents certain assets and liabilities of consolidated variable interest entities ("VIEs") included in the consolidated statements of financial condition above. Most assets in the table below include those assets that can only be used to settle obligations of consolidated VIEs. The liabilities exclude amounts where creditors or beneficial interest holders have recourse to the general credit of the Company.

|  | March 31,<br>2022 |         | December 31,<br>2021 |
|--|-------------------|---------|----------------------|
| Assets                                   |                   |         |                      |
| Cash and cash equivalents                | \$                | 1,522   | \$<br>1,927          |
| Investment in receivable portfolios, net |                   | 486,909 | 498,507              |
| Other assets                             |                   | 3,371   | 3,452                |
| Liabilities                              |                   |         |                      |
| Accounts payable and accrued liabilities |                   | 105     | 105                  |
| Borrowings                               |                   | 459,847 | 473,443              |
| Other liabilities                        |                   | 22      | 10                   |

### ENCORE CAPITAL GROUP, INC.

Consolidated Statements of Income (In Thousands, Except Per Share Amounts) (Unaudited)

Three Months Ended March 31,

|  | <br>March 51, |    |          |  |
|--|---------------|----|----------|--|
|  | <br>2022      |    | 2021     |  |
| Revenues   |               |    |          |  |
| Revenue from receivable portfolios                                 | \$<br>,       | \$ | 338,018  |  |
| Changes in recoveries  | <br>167,223   |    | 44,537   |  |
| Total debt purchasing revenue                                      | 471,328       |    | 382,555  |  |
| Servicing revenue  | 26,146        |    | 32,516   |  |
| Other revenues   | <br>2,208     |    | 1,766    |  |
| Total revenues   | <br>499,682   |    | 416,837  |  |
| Operating expenses   |               |    |          |  |
| Salaries and employee benefits                                     | 96,956        |    | 96,456   |  |
| Cost of legal collections  | 55,717        |    | 67,142   |  |
| General and administrative expenses                                | 33,534        |    | 32,148   |  |
| Other operating expenses   | 27,027        |    | 28,441   |  |
| Collection agency commissions                                      | 9,605         |    | 12,824   |  |
| Depreciation and amortization                                      | <br>11,829    |    | 11,512   |  |
| Total operating expenses   | 234,668       |    | 248,523  |  |
| Income from operations   | 265,014       |    | 168,314  |  |
| Other expense  |               |    |          |  |
| Interest expense   | (34,633)      |    | (46,526) |  |
| Other income (expense)   | 392           |    | (55)     |  |
| Total other expense  | (34,241)      |    | (46,581) |  |
| Income before income taxes   | 230,773       |    | 121,733  |  |
| Provision for income taxes   | (55,024)      |    | (26,968) |  |
| Net income   | 175,749       |    | 94,765   |  |
| Net income attributable to noncontrolling interest                 | _             |    | (135)    |  |
| Net income attributable to Encore Capital Group, Inc. stockholders | \$<br>175,749 | \$ | 94,630   |  |
| Earnings per share attributable to Encore Capital Group, Inc.:     |               |    |          |  |
| Basic  | \$<br>7.11    | \$ | 3.01     |  |
| Diluted  | \$<br>6.40    | \$ | 2.97     |  |
| Weighted average shares outstanding:                               |               |    |          |  |
| Basic  | 24,722        |    | 31,469   |  |
| Diluted  | 27,482        |    | 31,832   |  |

# **ENCORE CAPITAL GROUP, INC.** Consolidated Statements of Cash Flows

(Unaudited, In Thousands)

| 2022Operating activities:Net income\$ 175,749Adjustments to reconcile net income to net cash provided by operating activities:Depreciation and amortization11,829 | \$  | 94,765<br>11,512<br>4,749<br>3,405    |
|---|-----|---------------------------------------|
| Net income \$ 175,749  Adjustments to reconcile net income to net cash provided by operating activities:  Depreciation and amortization \$ 11,829                 | \$  | 11,512<br>4,749                       |
| Adjustments to reconcile net income to net cash provided by operating activities:  Depreciation and amortization  11,829  | \$  | 11,512<br>4,749                       |
| Depreciation and amortization 11,829  |     | 4,749                                 |
|   |     | 4,749                                 |
|   |     | · · · · · · · · · · · · · · · · · · · |
| Other non-cash interest expense, net 4,196  |     | 3 405                                 |
| Stock-based compensation expense 3,921  |     | 3,703                                 |
| Deferred income taxes 2,806   |     | (3,302)                               |
| Changes in recoveries (167,223)   |     | (44,537)                              |
| Other, net 4,787  |     | 4,931                                 |
| Changes in operating assets and liabilities   |     |                                       |
| Other assets 1,447  |     | (3,816)                               |
| Prepaid income tax and income taxes payable 51,200  |     | 28,627                                |
| Accounts payable, accrued liabilities and other liabilities (34,182)  |     | (27,215)                              |
| Net cash provided by operating activities 54,530  |     | 69,119                                |
| Investing activities:   |     |                                       |
| Purchases of receivable portfolios, net of put-backs (166,298)  |     | (167,025)                             |
| Collections applied to investment in receivable portfolios 215,309  |     | 268,443                               |
| Purchases of property and equipment (7,079)   |     | (3,792)                               |
| Other, net (4,842)  |     | (2,359)                               |
| Net cash provided by investing activities 37,090  |     | 95,267                                |
| Financing activities:   |     | · · · · · · · · · · · · · · · · · · · |
| Proceeds from credit facilities 328,273   |     | 273,293                               |
| Repayment of credit facilities (180,614)  |     | (235,399)                             |
| Repayment of senior secured notes (9,770)   |     | (9,770)                               |
| Repayment of convertible senior notes (221,152)   |     | (161,000)                             |
| Repurchase of common stock (25,692)   |     | (20,390)                              |
| Other, net (9,061)  |     | (6,844)                               |
| Net cash used in financing activities (118,016)   |     | (160,110)                             |
| Net (decrease) increase in cash and cash equivalents (26,396)   |     | 4,276                                 |
| Effect of exchange rate changes on cash and cash equivalents (3,032)  |     | (8,862)                               |
| Cash and cash equivalents, beginning of period 189,645  |     | 189,184                               |
| Cash and cash equivalents, end of period \$ 160,217   | \$  | 184,598                               |
|   | · - | ,                                     |
| Supplemental disclosure of cash information:  |     |                                       |
| Cash paid for interest \$ 31,771  | \$  | 37,258                                |
| Cash paid for taxes, net of refunds 949   |     | 813                                   |

### ENCORE CAPITAL GROUP, INC.

Supplemental Financial Information Reconciliation of Non-GAAP Metrics

### **Adjusted EBITDA**

|  | Three Months Ended<br>March 31, |    |         |  |
|--|---------------------------------|----|---------|--|
| (in thousands, unaudited)  | <br>2022                        |    | 2021    |  |
| GAAP net income, as reported   | \$<br>175,749                   | \$ | 94,765  |  |
| Adjustments:   |                                 |    |         |  |
| Interest expense   | 34,633                          |    | 46,526  |  |
| Interest income  | (437)                           |    | (474)   |  |
| Provision for income taxes   | 55,024                          |    | 26,968  |  |
| Depreciation and amortization  | 11,829                          |    | 11,512  |  |
| Stock-based compensation expense   | 3,921                           |    | 3,405   |  |
| Acquisition, integration and restructuring related expenses <sup>(1)</sup> | 679                             |    | _       |  |
| Adjusted EBITDA  | \$<br>281,398                   | \$ | 182,702 |  |
| Collections applied to principal balance <sup>(2)</sup>                    | \$<br>53,567                    | \$ | 229,510 |  |

Amount represents acquisition, integration and restructuring related expenses. We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore, adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.

Amount represents (a) gross collections from receivable portfolios less (b) debt purchasing revenue. A reconciliation of "collections applied to investment in receivable portfolios, net" to "collections applied to principal balance" is available in the Form 10-Q for the period ending March 31, 2022.

#### Pre-Tax Return on Invested Capital ("ROIC")

ROIC is calculated as last twelve months adjusted income from operations, divided by our average invested capital. Adjusted income from operations excludes acquisition, integration and restructuring related expenses, amortization of certain acquired intangible assets and other charges or gains that are not indicative of ongoing operations. Average invested capital is defined as the aggregate of average Net Debt (defined below) and average GAAP equity and is calculated as the sum of current and prior period ending amounts divided by two.

|   | Last Twelve Mont | hs Ended N | March 31, |
|---|------------------|------------|-----------|
| (in thousands, except percentages, unaudited)                     | <br>2022         |            | 2021      |
| Numerator   |                  | ,          |           |
| Income from operations  | \$<br>729,971    | \$         | 654,675   |
| Adjustments:(1)   |                  |            |           |
| CFPB settlement fees  | _                |            | 15,009    |
| Acquisition, integration and restructuring related expenses       | 6,360            |            | (33)      |
| Amortization of certain acquired intangible assets <sup>(2)</sup> | 7,349            |            | 7,232     |
| Adjusted income from operations                                   | \$<br>743,680    | \$         | 676,883   |
| Denominator   |                  |            |           |
| Average Net Debt  | \$<br>2,956,452  | \$         | 3,181,033 |
| Average equity  | 1,262,580        |            | 1,092,298 |
| Total average invested capital                                    | \$<br>4,219,032  | \$         | 4,273,331 |
| Pre-tax ROIC  | 17.6 %           |            | 15.8 %    |

<sup>(1)</sup> We believe these amounts are not indicative of ongoing operations; therefore, adjusting for them enhances comparability to prior periods, anticipated future periods, and our competitors' results.

#### **Net Debt**

Net Debt is GAAP borrowings adjusted for debt issuance costs and debt discounts, cash and cash equivalents and client cash. Net Debt is a measure commonly used by lenders to our industry to represent the net borrowings of market participants, and is also used regularly by lenders and others as the numerator in industry leverage calculations.

| (in thousands, unaudited)              | March 31,<br>2022 |           |    |           | March 31,<br>2020 |
|--|-------------------|-----------|----|-----------|-------------------|
| GAAP Borrowings                        | \$                | 2,934,033 | \$ | 3,151,928 | \$<br>3,404,427   |
| Debt issuance costs and debt discounts |                   | 55,100    |    | 67,515    | 68,583            |
| Cash & cash equivalents                |                   | (160,217) |    | (184,598) | (188,199)         |
| Client cash <sup>(1)</sup>             |                   | 26,161    |    | 22,983    | 19,426            |
| Net Debt                               | \$                | 2,855,077 | \$ | 3,057,828 | \$<br>3,304,237   |

<sup>(1)</sup> Client cash is cash that was collected on behalf of, and remains payable to, third party clients.

<sup>(2)</sup> We have acquired intangible assets, such as trade names and customer relationships, as a result of our acquisition of debt solution service providers. These intangible assets are valued at the time of the acquisition and amortized over their estimated lives. We believe that amortization of acquisition-related intangible assets, especially the amortization of an acquired company's trade names and customer relationships, is the result of pre-acquisition activities. In addition, the amortization of these acquired intangibles is a non-cash static expense that is not affected by operations during any reporting period.