UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

February 26, 2020
Date of report (Date of earliest event reported)

ENCORE CAPITAL GROUP, INC.

(Exact name of registrant as specified in its charter)

Delaware	**000-26489**	**48-1090909**
(State or other jurisdiction of incorporation)	(Commission File Number)	(IRS Employer Identification No.)

350 Camino de la Reina, Suite 100
San Diego, California 92108
(Address of principal executive offices)(Zip Code)

(877) 445-4581
(Registrant’s telephone number, including area code)

Not applicable
(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, $0.01 Par Value Per Share	**ECPG**	**The NASDAQ Stock Market LLC**

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 2.02. Results of Operations and Financial Condition.

On February 26, 2020, Encore Capital Group, Inc. posted a slide presentation on its website. A copy of the slide presentation is furnished as Exhibit 99.1 to this Current Report on Form 8-K and is incorporated by reference herein.

The information in Item 2.02 of this Current Report on Form 8-K, including the information contained in Exhibit 99.1, is being furnished to the Securities and Exchange Commission pursuant to Item 2.02, and shall not be deemed to be "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, and shall not be deemed to be incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by a specific reference in such filing.

Item 9.01. Financial Statements and Exhibits.

Exhibit Number	Description
99.1	Slide presentation of Encore Capital Group, Inc. dated February 26, 2020
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ENCORE CAPITAL GROUP, INC.

Date: February 26, 2020

/s/ Jonathan C. Clark
Jonathan C. Clark
Executive Vice President, Chief Financial Officer and Treasurer

EXHIBIT INDEX

Exhibit Number	Description
99.1	Slide presentation of Encore Capital Group, Inc. dated February 26, 2020
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

Exhibit 99.1

Encore Capital Group, Inc.

Q4 2019 EARNINGS CALL

CAUTIONARY NOTE ABOUT FORWARD-LOOKING STATEMENTS

The statements in this presentation that are not historical facts, including, most importantly, those statements preceded by, or that include, the words "will," "may," "believe," "projects," "expects," "anticipates" or the negation thereof, or similar expressions, constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995 (the "Reform Act"). These statements may include, but are not limited to, statements regarding our future operating results, earnings per share, and growth. For all "forward-looking statements," the Company claims the protection of the safe harbor for forward-looking statements contained in the Reform Act. Such forward-looking statements involve risks, uncertainties and other factors which may cause actual results, performance or achievements of the Company and its subsidiaries to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. These risks, uncertainties and other factors are discussed in the reports filed by the Company with the Securities and Exchange Commission, including its most recent report on Form 10-K, as they may be amended from time to time. The Company disclaims any intent or obligation to update these forward-looking statements.

2019 ACCOMPLISHMENTS

Global Collections	Global Revenue[1]	Estimated Remaining Collections (ERC)	U.S. Portfolio Purchases
$2.03B	$1.40B	$7.7B	$682M
up 3%	up 3%	up 8%	up 7%
Record	Record	Record	Record

GAAP EPS[2]	GAAP Net Income[2]	Economic EPS[3]	Adjusted Income[3]
$5.33	$168M	$5.95	$187M
up 31%	up 45%	up 19%	up 32%
Record	Record	Record	Record

We reached a critical inflection point in 2019:

The majority of MCM collections are originating from portfolios with higher returns while we continue to reduce our costs, substantially increasing our operating leverage

1) Total Revenue, adjusted by net allowances and allowance reversals
2) From continuing operations attributable to Encore
3) Please refer to Appendix for reconciliation of Economic EPS and Adjusted Income to GAAP

FOURTH QUARTER 2019 FINANCIAL HIGHLIGHTS

Global Collections	Global Revenue[1]	ERC
$499M up 3%	**$348M** flat	**$7.7B** up 8%

GAAP EPS[2]	GAAP Net Income[2]	Economic EPS[3]	Adjusted Income[3]
$1.36 down 9%	**$43.1M** down 8%	**$1.56** up 8%	**$49.2M** up 8%

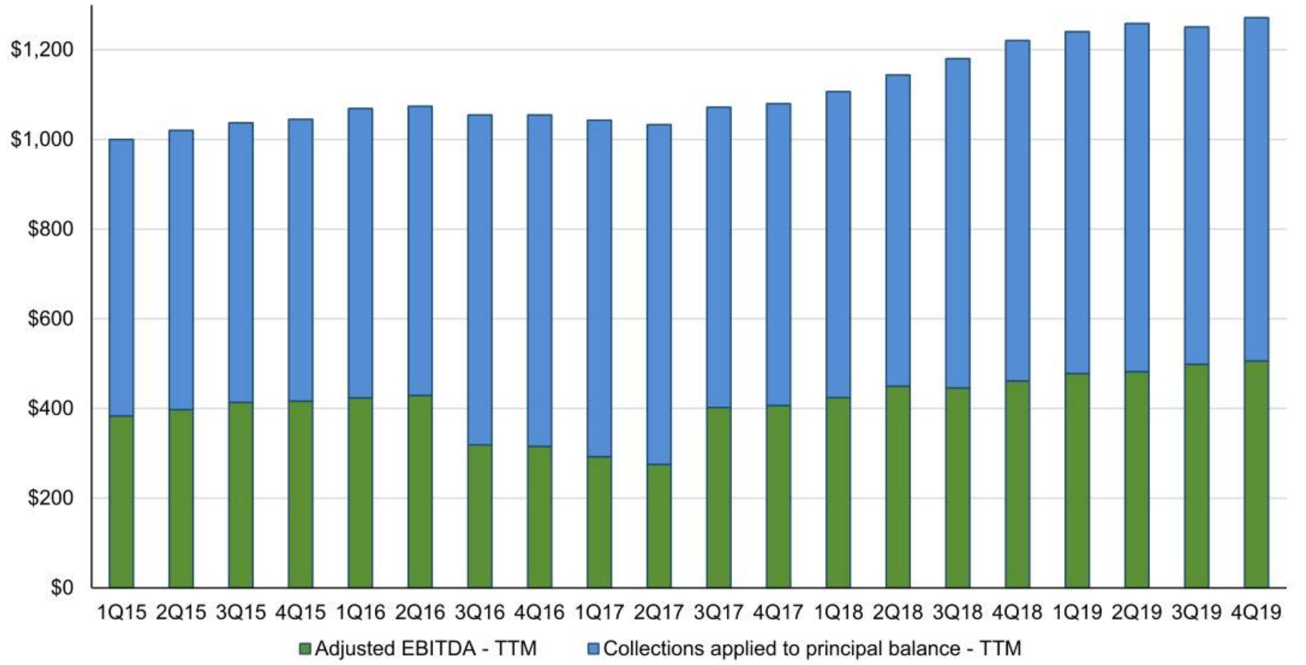
Our Q4 2018 GAAP earnings included ~$6M, or $0.21 per share, of non-recurring benefits[4] that make Q/Q GAAP comparisons less meaningful

encore CAPITAL GROUP

1) Total Revenue, adjusted by net allowances and allowance reversals
2) Attributable to Encore
3) Please refer to Appendix for reconciliation of Economic EPS and Adjusted Income to GAAP
4) Consisting primarily of a $5.5M favorable settlement in Q4 2018 related to Cabot's prior acquisition of dlc

OUR ADJUSTED EBITDA REFLECTS OUR STRONG CASH GENERATION, WHICH WE EXPECT WILL CONTINUE TO GROW IN 2020

Adjusted EBITDA + Collections applied to principal balance
(Trailing 12-Months, in $M)



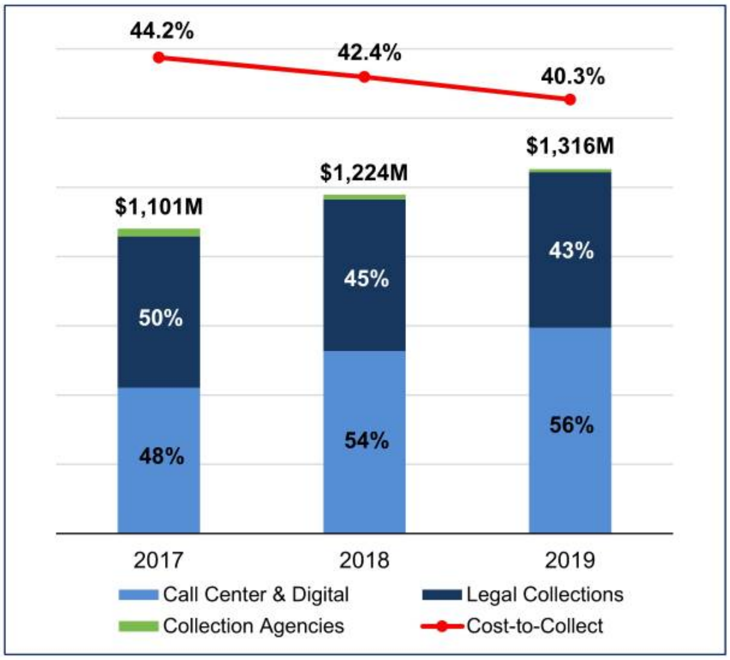
Note: See appendix for reconciliation of Adjusted EBITDA to GAAP net income.

RECORD COLLECTIONS IN 2019 COUPLED WITH CONTINUED REDUCTION IN COST-TO-COLLECT HAS PRODUCED STRONG OPERATING LEVERAGE

MCM (U.S.) Business

- U.S. deployments totaled a record $682M in 2019, up 7% from 2018
- Initial purchase price multiple continues on an upward trend and reached 2.2x in 2019 for the first time since 2013
- U.S. call center & digital collections grew 13% in 2019 compared to 2018
- Continued focus on expense management and cost reduction

MCM Collections by Channel and CTC



CABOT IS PURCHASING PORTFOLIOS AT HIGHER RETURNS AND MAINTAINING A RECORD ERC LEVEL WHILE REDUCING DEBT LEVERAGE

Cabot (Europe) Business

- Portfolio purchases totaled $307M in 2019, at returns that were 150-200 basis points higher than in 2018
- ERC of $3.8B was up slightly in constant currency compared to last year's record level
- Cabot continued to reduce its debt leverage in 2019
- Co-investment model enables us to continue to realize scale advantages and meet client needs
- We completed our integration of Spanish operations, reducing headcount in the region by 200 while consolidating facilities into one location

2019 DP Collections[1]

$635M

up 5%
in constant currency

Record

ERC

$3.8B

up slightly
in constant currency

Record

1) Debt purchasing collections

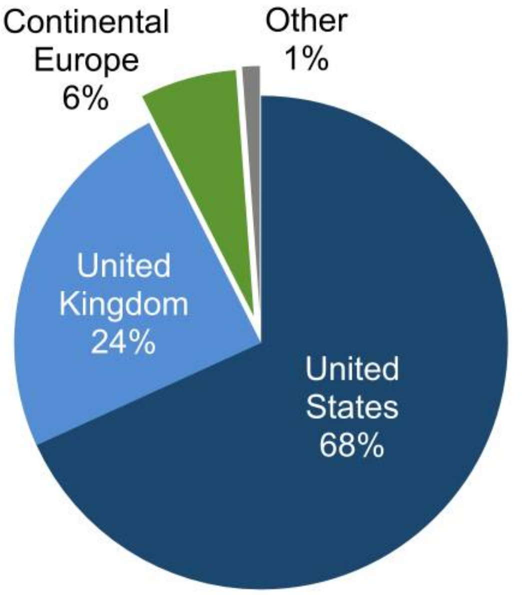
WE CONTINUE TO MAKE STEADY PROGRESS ON THREE STRATEGIC PRIORITIES AIMED AT BUILDING SHAREHOLDER VALUE

Market Focus	Concentrating on the valuable U.S. and U.K. markets, where scale helps us achieve our highest risk-adjusted returns
Competitive Advantage	Innovating to enhance our competitive advantages in our core markets
Balance Sheet Strength	Strengthening our balance sheet while delivering strong results

Market Focus

OUR MAJOR FOCUS IS ON OUR MOST VALUABLE MARKETS - THE U.S. AND U.K.

Global Deployment in 2019



Total $1.00B

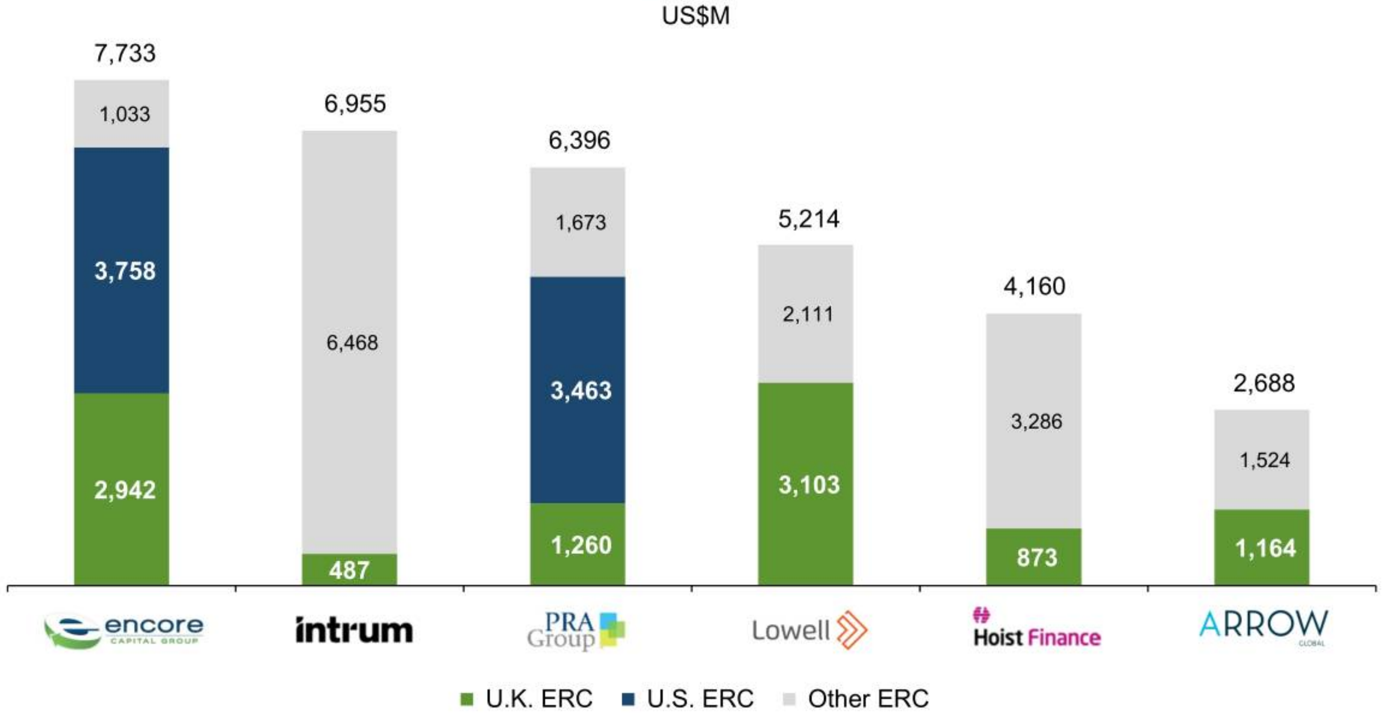
Accomplishments

- Deployed record $682M in U.S. in 2019, up 7% compared to 2018
- Divested our interest in Refinancia (Colombia & Peru) in December 2018
- Divested our interest in Baycorp (Australia and New Zealand) in August 2019

Market Focus

WE HAVE MARKET-LEADING SCALE IN OUR CORE MARKETS

Leading ERC across U.S. and U.K.[1]

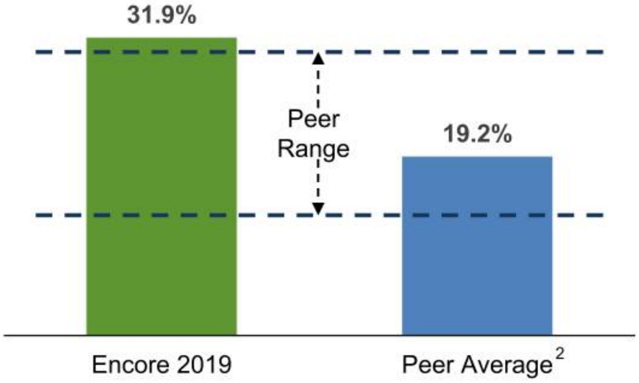


1) Encore, Intrum and Hoist data from Q4 2019. PRA Group, Lowell and Arrow Global data from Q3 2019; Non-USD figures translated at spot rate as of reported quarter end. ERC as reported for Encore; PRA Group: (total); Lowell: (180 months), geographic split of 120 months ERC applied to 180 months; Intrum (total) and Hoist Finance (180 months), U.K. share of ERC calculated by applying U.K. net carrying value of NPL portfolios as of Dec-2018 to global ERC; Arrow Global: (120 months), U.K. share of ERC calculated by applying 84-month U.K. split of ERC as of Dec-2018 to 120-month ERC as of Sep-2019.

Competitive Advantage

OUR DIFFERENTIATED ANALYTICS, OPERATING EFFICIENCY & SCALE DELIVER SUPERIOR MARGINS

TTM Operating Margin[1]



Margin Drivers

- Employing advanced analytics and proprietary data assets
- Reducing costs & improving operating efficiency, including shifting collections to lower cost call center & digital channel
- Expanding our leadership scale in key, high margin/high return markets

1) Operating margin defined as operating profit / net revenues.
2) Peer Average calculated using weighted average by net revenues of most recently reported TTM results for each peer, which includes Q4 2019 for Hoist and Intrum and Q3 2019 for Arrow Global, PRA Group and Lowell.

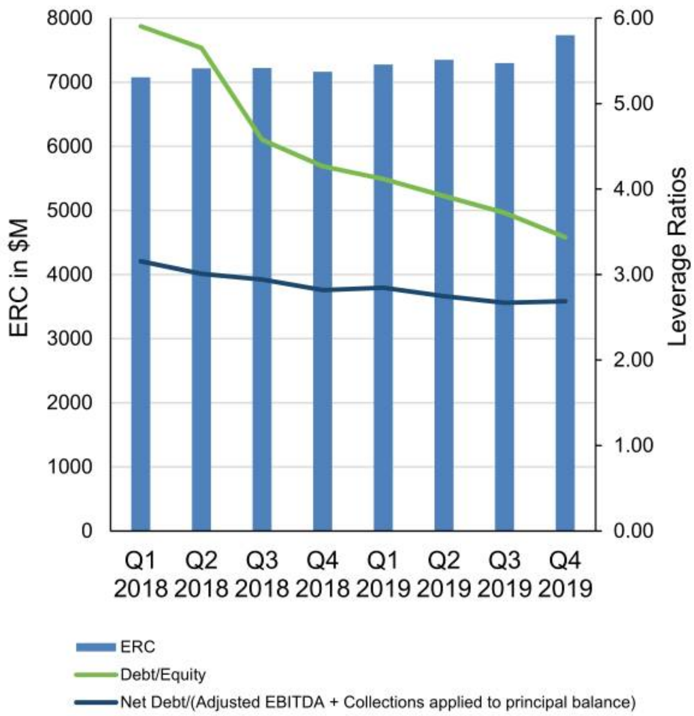
Balance Sheet Strength

WE ARE GROWING ERC WHILE REDUCING LEVERAG - A TREND WE EXPECT WILL CONTINUE IN 2020

Since the beginning of 2018:

- Debt/Equity ratio reduced from 5.9x to 3.4x
- Net Debt/(Adjusted EBITDA + Collections applied to principal balance)[1] ratio reduced from 3.2x to 2.7x
- ERC increased by 13% in constant currency[2]
- Extended maturities of Encore convertible notes and Cabot bonds

ERC versus Leverage

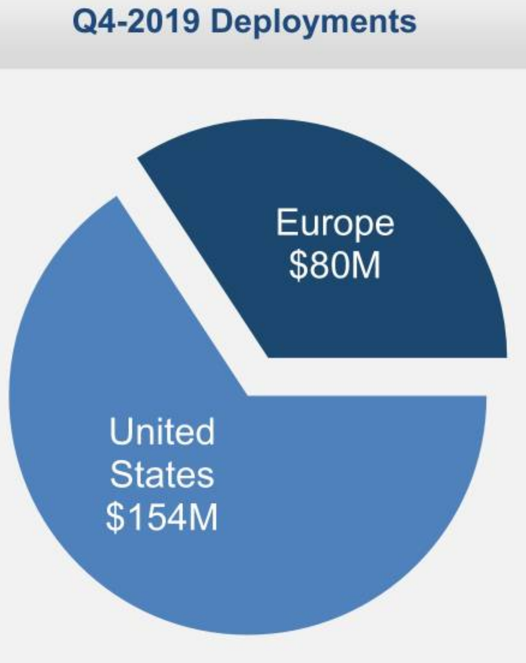


encore CAPITAL GROUP

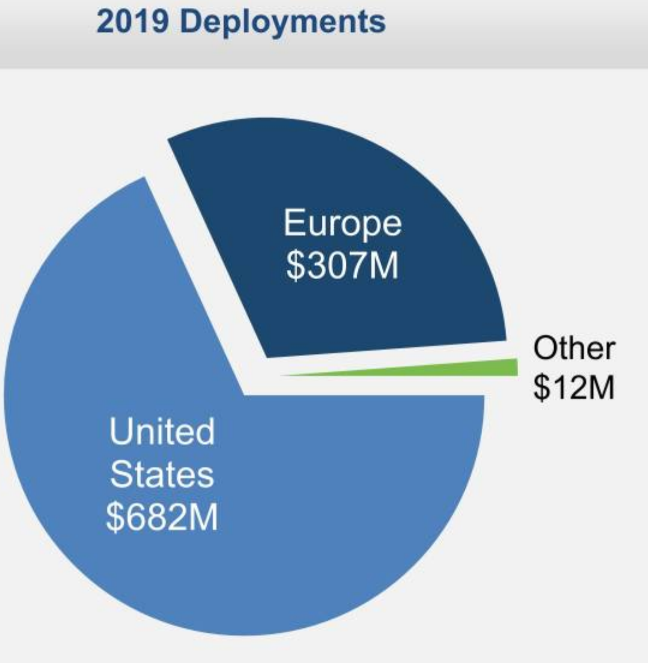
1) See appendix for reconciliation of Net Debt to GAAP Borrowings and Adjusted EBITDA to GAAP net income.
2) ERC growth in constant currency calculated by employing Q1 2018 foreign currency exchange rates to recalculate ERC at 12/31/2019.

Detailed Financial Discussion

2019 DEPLOYMENTS REFLECT A RECORD YEAR OF PORTFOLIO PURCHASING IN THE U.S.

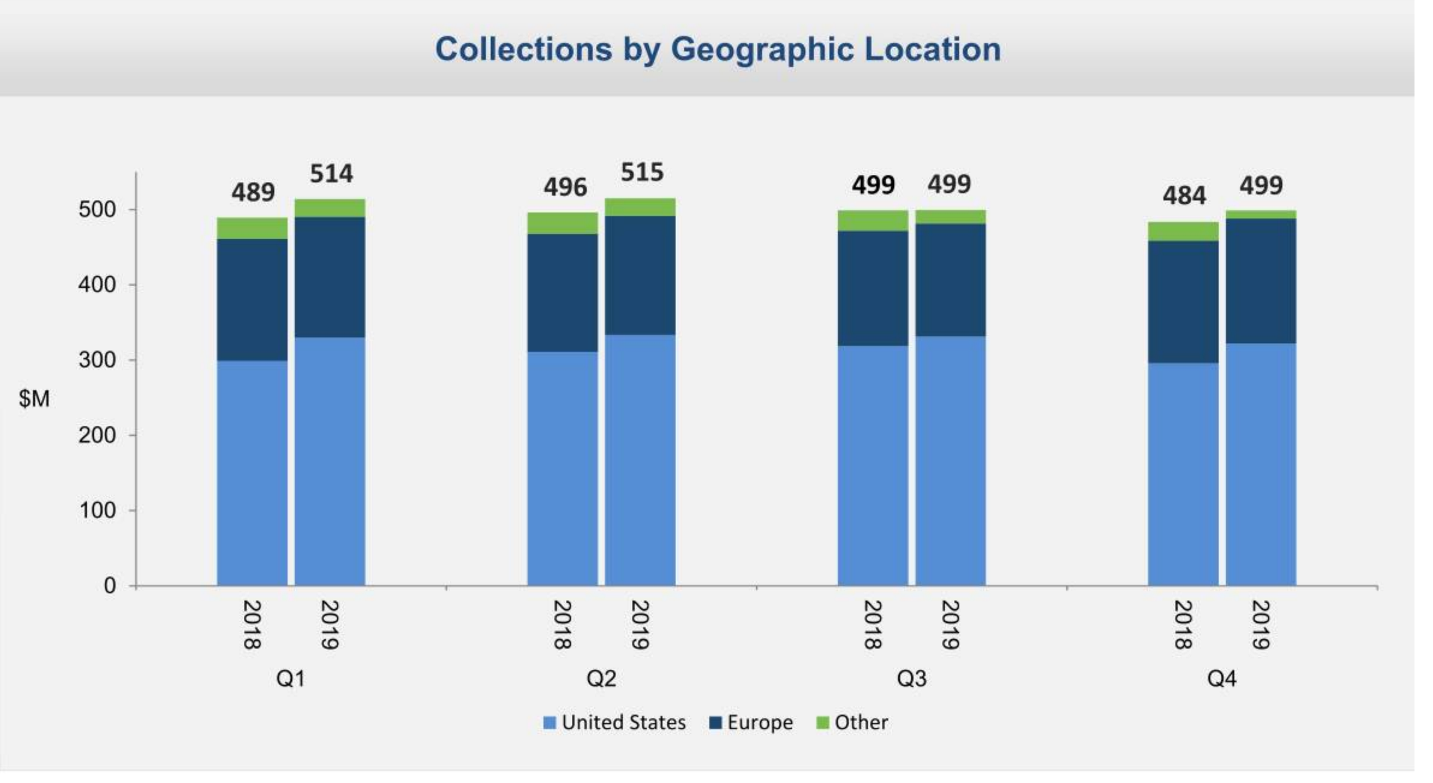


Total $235M



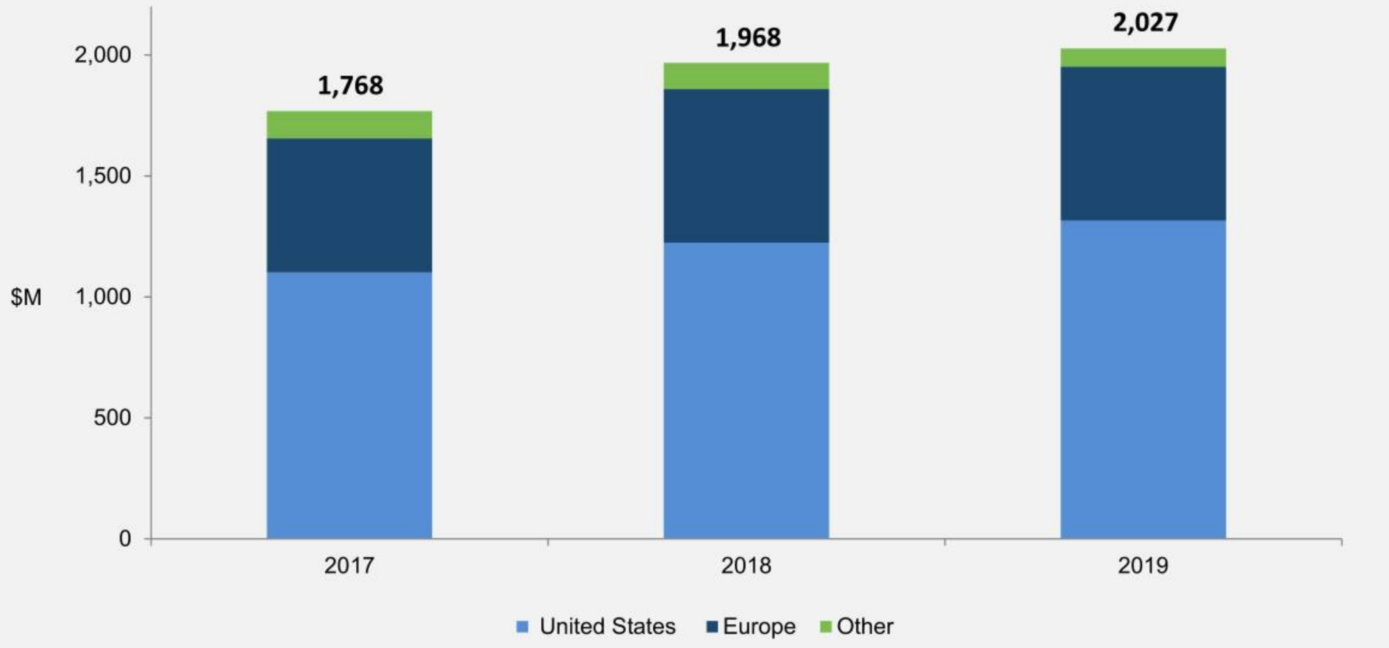
Total $1.00B

U.S. COLLECTIONS GREW 9% IN THE FOURTH QUARTER



GLOBAL COLLECTIONS GREW 3% IN 2019 AND REACHED AN ALL-TIME HIGH, EXCEEDING $2B FOR THE FIRST TIME

Collections by Geographic Location



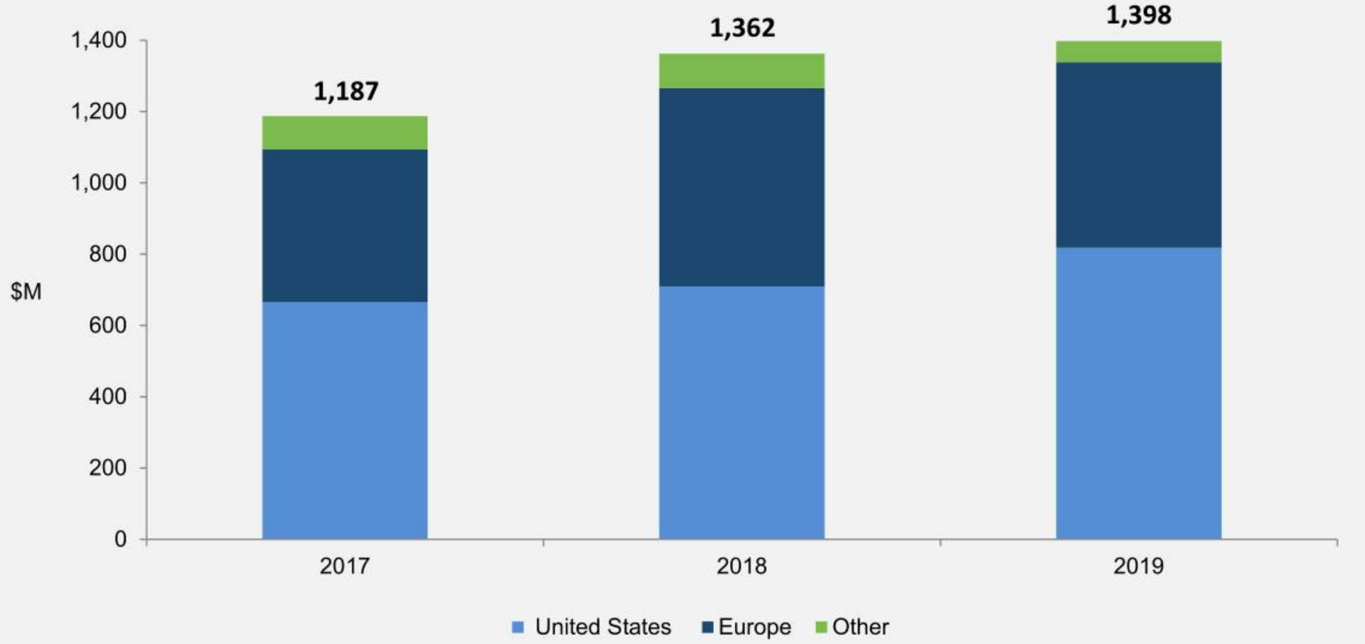
Q4 GLOBAL REVENUES OF $348M REFLECTED STRONG GROWTH IN THE U.S. AND THE DIVESTITURE OF BAYCORP

Revenues[1] by Geographic Location

1) Net of allowances and allowance reversals

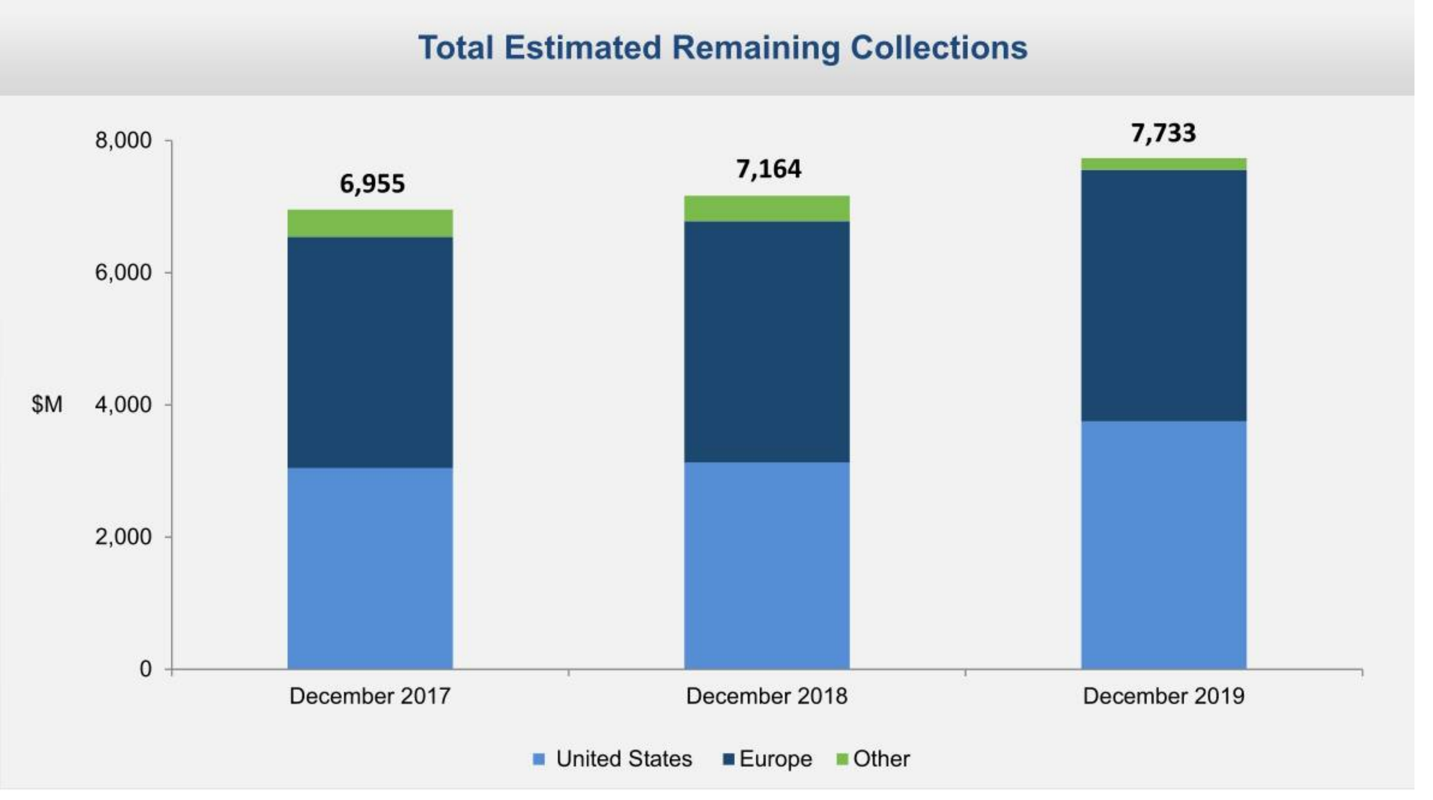
2019 GLOBAL REVENUE WAS A RECORD $1.4 BILLION, REFLECTING OUR CONTINUED FOCUS ON THE U.S. AND EUROPE

Revenue[1] by Geographic Location

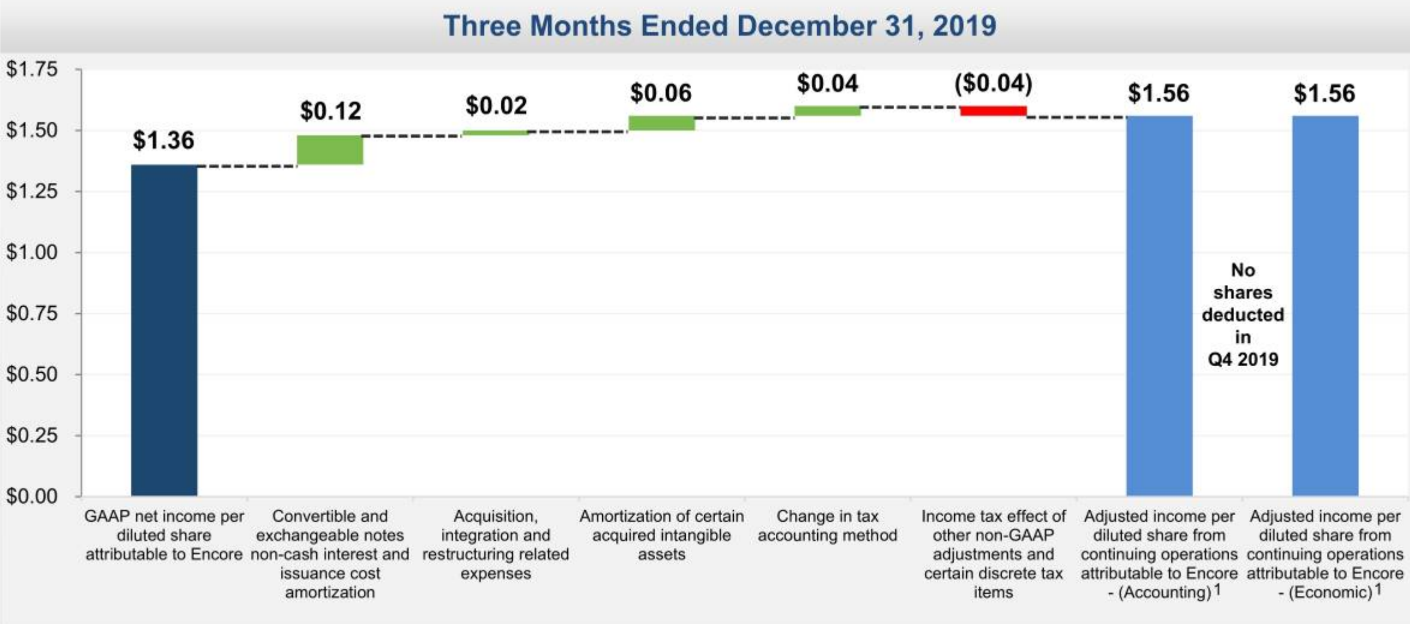


1) Net of Allowances and allowance reversals

ESTIMATED REMAINING COLLECTIONS GREW $569 MILLION IN THE LAST 12 MONTHS, TO A RECORD $7.7 BILLION



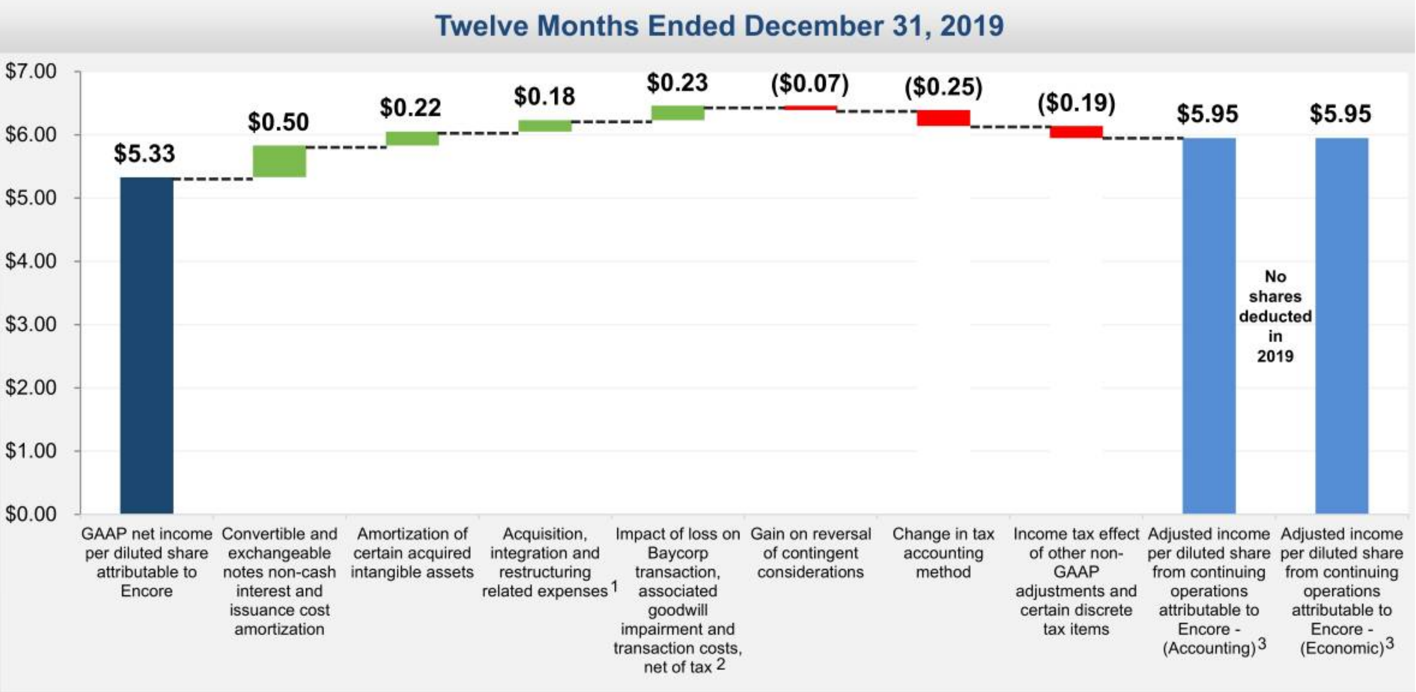
ENCORE REPORTED GAAP EPS OF $1.36 AND ECONOMIC EPS OF $1.56 IN THE FOURTH QUARTER OF 2019



Both Q4 2019 GAAP and Economic EPS include a ($0.57) per share impact from net allowance charges and a $0.24 per share gain related to the sale of a Cabot portfolio

1) Please refer to Appendix for reconciliation of Adjusted EPS / Economic EPS measurements to GAAP.

ENCORE REPORTED RECORD GAAP EPS OF $5.33 AND RECORD ECONOMIC EPS OF $5.95 FOR FULL YEAR 2019



Encore's 2019 GAAP EPS includes the adverse impact of the sale of Baycorp totaling ($0.23) per share after tax

1) Excluding transaction costs related to the sale of Baycorp.
2) The $0.23 per share adverse impact from the sale of Baycorp includes a loss on transaction of $0.40 per share, a goodwill impairment of $0.34 per share, transaction costs of $0.04 per share, and a tax benefit of $0.55 per share.
3) Please refer to Appendix for reconciliation of Adjusted EPS / Economic EPS measurements to GAAP.

WE DO NOT EXPECT CECL TO HAVE A MATERIAL IMPACT ON OUR FINANCIAL RESULTS

	Pre-CECL	CECL
Collection Curves	Fixed collection curves of up to 15 years	Rolling collection curves of 15 years
Revenue Recognition: Performance versus Forecast	• IRR can be raised throughout life • Underperformance recognized immediately as allowances in period • Overperformance raises IRR, impact to revenue is recognized over time	• IRR fixed for life at purchase • Both overperformance and underperformance recognized immediately in period
Court Cost Recoveries	• Court costs capitalized with a reserve established for amount estimated to be uncollectible • Expected recoveries remain as net deferred court cost assets • Not included in ERC	• Expected court cost recoveries included in ERC together with all collections • Expected to result in slightly higher purchase price multiples • Court costs fully expensed up-front when incurred • Expected to result in approximately 250 bps increase in calculation of CTC metric, but will not impact cash expenses

- **CECL will have no economic or cash impact on us, and no material impact on our financial results**
- **Our US and European peers (under IFRS) have historically expensed all court costs, therefore Encore will be consistent with the industry in this regard post-CECL**

2019 SUMMARY

- Delivered record results for collections, revenues, ERC and earnings
- Deployed a record level of capital in the U.S. at an initial purchase price multiple of 2.2x
- Purchased portfolios in Europe at returns that were 150-200 bps higher than a year ago
- Grew ERC by 8% while reducing our debt leverage
- Made significant progress on our strategic priorities: Market Focus, Competitive Advantage, and Balance Sheet Strength

OUR STRATEGY HAS ENABLED US TO DELIVER SIGNIFICANT EARNINGS GROWTH OVER THE PAST SEVERAL YEARS

2020 Outlook

- We expect to continue improvement in operating performance by delivering higher collections, revenues, ERC, and earnings
- We expect to continue reducing debt leverage
- We believe the investment community is underestimating our ability to grow earnings in 2020 and beyond

Appendix

NON-GAAP FINANCIAL MEASURES

This presentation includes certain financial measures that exclude the impact of certain items and therefore have not been calculated in accordance with U.S. Generally Accepted Accounting Principles ("GAAP"). The Company has included information concerning Adjusted EBITDA because management utilizes this information in the evaluation of its operations and believes that this measure is a useful indicator of the Company's ability to generate cash collections in excess of operating expenses through the liquidation of its receivable portfolios. The Company has included information concerning Adjusted Operating Expenses in order to facilitate a comparison of approximate cash costs to cash collections for the portfolio purchasing and recovery business in the periods presented. The Company has included Adjusted Income Attributable to Encore and Adjusted Income Attributable to Encore per Share (also referred to as Economic EPS when adjusted for certain shares associated with our convertible notes that will not be issued but are reflected in the fully diluted share count for accounting purposes) because management uses these measures to assess operating performance, in order to highlight trends in the Company's business that may not otherwise be apparent when relying on financial measures calculated in accordance with GAAP. The Company has included impacts from foreign currency exchange rates to facilitate a comparison of operating metrics that are unburdened by variations in foreign currency exchange rates over time.

Adjusted EBITDA, Adjusted Operating Expenses, Adjusted Income Attributable to Encore, Adjusted Income Attributable to Encore per Share/Economic EPS, and impacts from foreign currency exchange rates have not been prepared in accordance with GAAP. These non-GAAP financial measures should not be considered as alternatives to, or more meaningful than, net income, net income per share, and total operating expenses as indicators of the Company's operating performance. Further, these non-GAAP financial measures, as presented by the Company, may not be comparable to similarly titled measures reported by other companies. The Company has attached to this presentation a reconciliation of these non-GAAP financial measures to their most directly comparable GAAP financial measures.

RECONCILIATION OF ADJUSTED INCOME AND ECONOMIC EPS

Reconciliation of Adjusted Income and Economic / Adjusted EPS to GAAP EPS
(Unaudited, In Thousands, except per share amounts), Three Months Ended

	December 31, 2019		December 31, 2018	
	$	Per Diluted Share – Accounting & Economic	$	Per Diluted Share – Accounting & Economic
GAAP net income from continuing operations attributable to Encore, as reported	**$ 43,085**	**$ 1.36**	**$ 47,036**	**$ 1.50**
Convertible and exchangeable notes non-cash interest and issuance cost amortization	3,930	0.12	4,072	0.13
Acquisition, integration and restructuring related expenses[1]	704	0.02	(5,179)	(0.17)
Amortization of certain acquired intangible assets[2]	1,659	0.06	1,886	0.06
Net gain on fair value adjustments to contingent considerations[3]	---	---	(1,012)	(0.03)
Income tax effect of the adjustments[4]	(1,390)	(0.04)	(1,316)	(0.04)
Change in tax accounting method[5]	1,245	0.04	---	---
Adjusted income attributable to Encore	**$ 49,233**	**$ 1.56**	**$ 45,487**	**$ 1.45**

1) Amount represents acquisition, integration and restructuring related expenses. We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore, adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.
2) As we acquire debt solution service providers around the world, we also acquire intangible assets, such as trade names and customer relationships. These intangible assets are valued at the time of the acquisition and amortized over their estimated lives. We believe that amortization of acquisition-related intangible assets, especially the amortization of an acquired company's trade names and customer relationships, is the result of pre-acquisition activities. In addition, the amortization of these acquired intangibles is a non-cash static expense that is not affected by operations during any reporting period. As a result, the amortization of certain acquired intangible assets is excluded from our adjusted income from continuing operations attributable to Encore and adjusted income from continuing operations per share.
3) Amount represents the net gain recognized as a result of fair value adjustments to contingent considerations that were established for our acquisitions of debt solution service providers in Europe. We have adjusted for this amount because we do not believe this is indicative of ongoing operations.
4) Amount represents the total income tax effect of the adjustments, which is generally calculated based on the applicable marginal tax rate of the jurisdiction in which the portion of the adjustment occurred. Additionally, we adjust for certain discrete tax items that are not indicative of our ongoing operations.
5) Amount represents the benefit from the tax accounting method change related to revenue reporting. We adjust for certain discrete tax items that are not indicative of our ongoing operations.

encore CAPITAL GROUP

RECONCILIATION OF ADJUSTED INCOME AND ECONOMIC EPS

Reconciliation of Adjusted Income and Economic / Adjusted EPS to GAAP EPS
(Unaudited, In Thousands, except per share amounts), Twelve Months Ended

	December 31, 2019		December 31, 2018	
	$	Per Diluted Share Accounting & Economic	$	Per Diluted Share Accounting & Economic
GAAP net income from continuing operations attributable to Encore, as reported	**$ 167,869**	**$ 5.33**	**$ 115,886**	**$ 4.06**
Convertible and exchangeable notes non-cash interest and issuance cost amortization	15,501	0.50	13,896	0.50
Acquisition, integration and restructuring related expenses[1]	7,049	0.22	11,506	0.40
Amortization of certain acquired intangible assets[2]	7,017	0.22	8,337	0.29
Net gain on fair value adjustments to contingent considerations[3]	(2,300)	(0.07)	(5,664)	(0.20)
Expenses related to withdrawn Cabot IPO[4]	---	---	2,984	0.10
Loss on derivatives in connection with the Cabot Transaction[5]	---	---	9,315	0.33
Goodwill impairment[6]	10,718	0.34	---	---
Loss on Baycorp Transaction[6]	12,489	0.40	---	---
Income tax effect of the adjustments[7]	(23,230)	(0.74)	(9,079)	(0.32)
Change in tax accounting method[8]	(7,825)	(0.25)	---	---
Adjustments attributable to noncontrolling interest[9]	---	---	(5,022)	(0.18)
Adjusted income from continuing operations attributable to Encore	**$ 187,288**	**$ 5.95**	**$ 142,159**	**$ 4.98**

1) Amount represents acquisition, integration and restructuring related expenses, which for the year ended December 31, 2019 includes approximately $1.3 million of transaction costs incurred associated with the Baycorp Transaction. W adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore, adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' resu
2) As we acquire debt solution service providers around the world, we also acquire intangible assets, such as trade names and customer relationships. These intangible assets are valued at the time of the acquisition and amortized over their estimated lives. We believe that amortization of acquisition-related intangible assets, especially the amortization of an acquired company's trade names and customer relationships, is the result of pre-acquisition activities. In addition, the amortization of these acquired intangibles is a non-cash static expense that is not affected by operations during any reporting period. As a result, the amortization of certain acquired intangible assets is excluded from our adjusted income from continuing operations attributable to Encore and adjusted income from continuing operations per share.
3) Amount represents the net gain recognized as a result of fair value adjustments to contingent considerations that were established for our acquisitions of debt solution service providers in Europe. We have adjusted for this amount because we do not believe this is indicative of ongoing operations.
4) Amount represents expenses related to the proposed and later withdrawn initial public offering by CCM. We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore, adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.
5) Amount represents the loss recognized on the forward contract we entered into in anticipation of the completion of the Cabot Transaction. We adjust for this amount because we believe the loss is not indicative of ongoing operations; therefore, adjusting for this loss enhances comparability to prior periods, anticipated future periods, and our competitors' results.
6) The Baycorp Transaction resulted in a goodwill impairment charge of $10.7 million and a loss on sale of $12.5 million during the year ended December 31, 2019. We believe the goodwill impairment charge and the loss on sale are no indicative of ongoing operations, therefore adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.
7) Amount represents the total income tax effect of the adjustments, which is generally calculated based on the applicable marginal tax rate of the jurisdiction in which the portion of the adjustment occurred. Additionally, we adjust for certain discrete tax items that are not indicative of our ongoing operations. We recognized approximately $17.5 million, or $0.55 per diluted share, in tax benefit as a result of the Baycorp Transaction, which is included in this income ta adjustment during the year ended December 31, 2019.
8) Amount represents the benefit from the tax accounting method change related to revenue reporting. We adjust for certain discrete tax items that are not indicative of our ongoing operations.
9) Certain of the above pre-tax adjustments include expenses recognized by our partially-owned subsidiaries. This adjustment represents the portion of the non-GAAP adjustments that are attributable to noncontrolling interest.

encore
CAPITAL GROUP

RECONCILIATION OF ADJUSTED EBITDA

Reconciliation of Adjusted EBITDA to GAAP Net Income
(Unaudited, In $ Thousands) Three Months Ended

	06/30/14	09/30/14	12/31/14	03/31/15	06/30/15	09/30/15	12/31/15	03/31/16
GAAP net income (loss), as reported	**$ 21,353**	**$ 30,138**	**$ 27,957**	**$ 29,967**	**$ 25,185**	**$ (9,364)**	**$ 1,596**	**$ 26,607**
(Income) loss from discontinued operations, net of tax	(1,212)	(2,068)	(958)	(1,880)	(1,661)	(2,286)	29,214	3,182
Interest expense	43,218	43,498	42,264	42,303	46,250	47,816	50,187	50,691
Interest income[1]	(238)	(258)	(298)	(414)	(370)	(407)	(473)	(499)
Provision (Benefit) for income taxes	13,100	8,636	15,558	14,614	14,921	(6,361)	3,988	10,148
Depreciation and amortization	6,619	6,725	7,860	8,137	7,878	8,043	9,102	9,861
Stock-based compensation expense	4,715	4,009	3,621	5,905	6,198	5,156	4,749	3,718
Acquisition, integration and restructuring related expenses[2]	4,616	1,000	2,212	2,766	7,892	2,235	2,635	2,141
Loss on Baycorp Transaction[3]	-	-	-	-	-	-	-	-
Goodwill impairment[3]	-	-	-	-	-	-	-	-
Settlement fees and related administrative expenses[4]	-	-	-	-	-	63,019	-	2,988
Net gain on fair value adjustments to contingent consideration[5]	-	-	-	-	-	-	-	-
Expenses related to withdrawn Cabot IPO[6]	-	-	-	-	-	-	-	-
Loss on derivatives in connection with Cabot Transaction[7]	-	-	-	-	-	-	-	-
Adjusted EBITDA	**$ 92,171**	**$ 91,680**	**$ 98,216**	**$ 101,398**	**$ 106,293**	**$ 107,851**	**$ 100,998**	**$ 108,837**
Collections applied to principal balance[8]	161,048	155,435	139,076	160,961	167,024	156,229	144,075	177,711

See notes on Page 32

encore CAPITAL GROUP

RECONCILIATION OF ADJUSTED EBITDA (continued)

Reconciliation of Adjusted EBITDA to GAAP Net Income (Unaudited, In $ Thousands) Three Months Ended

	06/30/16	09/30/16	12/31/16	03/31/17	06/30/17	09/30/17	12/31/17	03/31/18
GAAP net income (loss), as reported	**$ 30,833**	**$ (51,946)**	**$ 11,323**	**$ 14,979**	**$ 19,076**	**$ 42,144**	**$ 2,779**	**$ 23,713**
(Income) loss from discontinued operations, net of tax	-	-	(829)	199	-	-	-	-
Interest expense	50,597	48,632	48,447	49,198	50,516	52,755	51,692	57,462
Interest income[1]	(620)	(694)	(725)	(779)	(919)	(943)	(994)	(1,017)
Provision (Benefit) for income taxes	13,451	(13,768)	28,374	12,067	13,531	17,844	8,607	9,470
Depreciation and amortization	8,235	8,032	8,740	8,625	8,672	8,522	14,158	10,436
Stock-based compensation expense	5,151	633	3,125	750	2,760	3,531	3,358	2,276
Acquisition, integration and restructuring related expenses[2]	3,271	3,843	7,457	855	3,520	342	7,245	572
Loss on Baycorp Transaction[3]	-	-	-	-	-	-	-	-
Goodwill impairment[3]	-	-	-	-	-	-	-	-
Settlement fees and related administrative expenses[4]	698	2,613	-	-	-	-	-	-
Net gain on fair value adjustments to contingent consideration[5]	-	-	(8,111)	-	(2,773)	-	(49)	(2,274)
Expenses related to withdrawn Cabot IPO[6]	-	-	-	-	-	-	15,339	2,984
Loss on derivatives in connection with Cabot Transaction[7]	-	-	-	-	-	-	-	-
Adjusted EBITDA	**$ 111,616**	**$ (2,655)**	**$ 97,801**	**$ 85,894**	**$ 94,383**	**$ 124,195**	**$ 102,135**	**$ 103,622**
Collections applied to principal balance[8]	166,648	247,427	147,203	188,893	173,946	159,408	150,788	198,282

See notes on Page 32

encore CAPITAL GROUP

RECONCILIATION OF ADJUSTED EBITDA (continued)

Reconciliation of Adjusted EBITDA to GAAP Net Income (Unaudited, In $ Thousands) Three Months Ended

	06/30/18	09/30/18	12/31/18	03/31/19	06/30/19	09/30/19	12/31/19
GAAP net income (loss), as reported	**$ 26,974**	**$ 13,016**	**$ 46,033**	**$ 49,442**	**$ 36,822**	**$ 39,413**	**$ 43,232**
(Income) loss from discontinued operations, net of tax	-	-	-	-	-	-	-
Interest expense	60,536	65,094	56,956	54,967	63,913	54,365	53,515
Interest income[1]	(1,082)	(747)	(499)	(1,022)	(1,238)	(590)	(843)
Provision (Benefit) for income taxes	11,308	16,879	9,095	3,673	11,753	3,021	13,886
Depreciation and amortization	10,923	9,873	9,996	9,995	9,741	10,000	11,293
Stock-based compensation expense	3,169	5,007	2,528	1,826	3,581	4,005	3,145
Acquisition, integration and restructuring related expenses[2]	3,655	8,475	(5,179)	1,208	1,318	3,819	704
Loss on Baycorp Transaction[3]	-	-	-	-	-	12,489	-
Goodwill impairment[3]	-	-	-	-	-	10,718	-
Settlement fees and related administrative expenses[4]	-	-	-	-	-	-	-
Net gain on fair value adjustments to contingent consideration[5]	(2,378)	-	(1,012)	-	(2,199)	(101)	-
Expenses related to withdrawn Cabot IPO[6]	-	-	-	-	-	-	-
Loss on derivatives in connection with Cabot Transaction[7]	6,578	2,737	-	-	-	-	-
Adjusted EBITDA	**$ 119,683**	**$ 120,334**	**$ 117,918**	**$ 120,089**	**$ 123,691**	**$ 137,139**	**$ 124,932**
Collections applied to principal balance[8]	185,799	199,457	175,476	201,328	200,323	174,663	189,434

See notes on Page 32

encore CAPITAL GROUP

RECONCILIATION OF ADJUSTED EBITDA (continued)

Reconciliation of Adjusted EBITDA to GAAP Net Income

1) In the fourth quarter of 2016, we made a change to our presentation of adjusted EBITDA to adjust for interest income. In previous years we did not include interest income as an adjustment because it was immaterial. We have updated prior periods for comparability.
2) Amount represents acquisition, integration and restructuring related expenses, which for the three months ended September 30, 2019 includes approximately $1.3 million of transaction costs associated with the Baycorp Transaction. We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.
3) The Baycorp Transaction resulted in a goodwill impairment charge of $10.7 million and a loss on sale of $12.5 million during the three months ended September 30, 2019. We believe the goodwill impairment charge and the loss on sale are not indicative of ongoing operations, therefore adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.
4) Amount represents litigation and government settlement fees and related administrative expenses for certain TCPA and CFPB settlements. We believe these fees and expenses are not indicative of ongoing operations, therefore, adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.
5) Amount represents the gain recognized as a result of fair value adjustments to contingent considerations that were established for our acquisitions of debt solution service providers in Europe. We have adjusted for this amount because we do not believe this is indicative of ongoing operations.
6) Amount represents expenses related to the proposed and later withdrawn initial public offering by CCM. We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.
7) Amount represents the loss recognized on the forward contract we entered into in anticipation of the completion of the Cabot Transaction. We adjust for this amount because we believe the loss is not indicative of ongoing operations; therefore adjusting for this loss enhances comparability to prior periods, anticipated future periods, and our competitors' results.
8) Amount represents (a) gross collections from receivable portfolios less (b) revenue from receivable portfolios and (c) allowance charges or allowance reversals on receivable portfolios.

RECONCILIATION OF ADJUSTED OPERATING EXPENSES RELATED TO PORTFOLIO PURCHASING AND RECOVERY BUSINESS

Reconciliation of Adjusted Operating Expenses to GAAP Operating Expenses (Unaudited, In $ Thousands) Three Months Ended

	3/31/18	6/30/18	9/30/18	12/31/18	03/31/19	06/30/19	09/30/19	12/31/19
GAAP total operating expenses, as reported	**$ 238,336**	**$ 246,314**	**$ 239,246**	**$ 232,834**	**$ 236,019**	**$ 233,142**	**$ 247,591**	**$ 234,584**
Operating expenses related to non-portfolio purchasing and recovery business[1]	(46,614)	(56,052)	(45,980)	(45,069)	(46,082)	(42,232)	(42,503)	(42,373)
Stock-based compensation expense	(2,276)	(3,169)	(5,007)	(2,528)	(1,826)	(3,581)	(4,005)	(3,145)
Acquisition, integration and restructuring related expenses[2]	(572)	(3,655)	(8,475)	5,179	(1,208)	(1,318)	(3,819)	(704)
Expenses related to withdrawn Cabot IPO[3]	(2,984)	---	---	---	---	---	---	---
Goodwill impairment	---	---	---	---	---	---	(10,718)	---
Net gain on fair value adjustments to contingent considerations[4]	2,274	2,378	---	1,012	---	2,199	101	---
Adjusted operating expenses related to portfolio purchasing and recovery business	**$ 188,164**	**$ 185,816**	**$ 179,784**	**$ 191,428**	**$ 186,903**	**$ 188,210**	**$ 186,647**	**$ 188,362**

1) Operating expenses related to non-portfolio purchasing and recovery business include operating expenses from other operating segments that primarily engage in fee-based business, as well as corporate overhead not related to our portfolio purchasing and recovery business.
2) Amount represents acquisition, integration and restructuring related operating expenses (including approximately $1.3 million of transaction costs incurred associated with the Baycorp Transaction during the year ended December 31, 2019 and excluding amounts already included in stock-based compensation expense). We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore, adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.
3) Amount represents expenses related to the proposed and later withdrawn initial public offering by CCM. We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore, adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.
4) Amount represents the net gain recognized as a result of fair value adjustments to contingent considerations that were established for our acquisitions of debt solution service providers in Europe. We have adjusted for this amount because we do not believe this is indicative of ongoing operations.

RECONCILIATION OF ADJUSTED OPERATING EXPENSES RELATED TO PORTFOLIO PURCHASING AND RECOVERY BUSINESS

Reconciliation of Adjusted Operating Expenses to GAAP Operating Expenses (Unaudited, In $ Thousands) Twelve Months Ended

	12/31/19	12/31/18
GAAP total operating expenses, as reported	**$ 951,336**	**$ 956,730**
Adjustments:		
Operating expenses related to non-portfolio purchasing and recovery business[1]	(173,190)	(193,715)
Stock-based compensation expense	(12,557)	(12,980)
Acquisition, integration and restructuring related operating expenses[2]	(7,049)	(7,523)
Expenses related to withdrawn Cabot IPO[3]	---	(2,984)
Goodwill impairment	(10,718)	---
Net gain on fair value adjustments to contingent considerations[4]	2,300	5,664
Adjusted operating expenses related to portfolio purchasing and recovery business	**$ 750,122**	**$ 745,192**

1) Operating expenses related to non-portfolio purchasing and recovery business include operating expenses from other operating segments that primarily engage in fee-based business, as well as corporate overhead not related to our portfolio purchasing and recovery business.
2) Amount represents acquisition, integration and restructuring related operating expenses (including approximately $1.3 million of transaction costs incurred associated with the Baycorp Transaction during the year ended December 31, 2019 and excluding amounts already included in stock-based compensation expense). We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore, adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.
3) Amount represents expenses related to the proposed and later withdrawn initial public offering by CCM. We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore, adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.
4) Amount represents the net gain recognized as a result of fair value adjustments to contingent considerations that were established for our acquisitions of debt solution service providers in Europe. We have adjusted for this amount because we do not believe this is indicative of ongoing operations.

IMPACT OF FLUCTUATIONS IN FOREIGN CURRENCY EXCHANGE RATES

(Unaudited, In Millions, except per share amounts)

Three Months Ended 12/31/19	As Reported	Constant Currency
Encore Consolidated		
Revenue[1]	$348	$348
Operating expenses	$235	$235
Net income[2]	$43	$43
Adjusted income[2]	$49	$49
GAAP EPS[2]	$1.36	$1.36
Economic EPS[2]	$1.56	$1.56
Collections	$499	$499
ERC[3]	$7,733	$7,590
Debt[3]	$3,513	$3,441
Cabot (Europe)		
Revenue[1]	$123	$123
Collections	$166	$166
ERC[3]	$3,800	$3,660

Twelve Months Ended 12/31/19	As Reported	Constant Currency
Encore Consolidated		
Revenue[1]	$1,398	$1,427
Operating expenses	$951	$971
Net income[2]	$168	$172
Adjusted income[2]	$187	$192
GAAP EPS[2]	$5.33	$5.46
Economic EPS[2]	$5.95	$6.08
Collections	$2,027	$2,062
ERC[3]	$7,733	$7,590
Debt[3]	$3,513	$3,441
Cabot (Europe)		
Revenue[1]	$520	$545
Collections	$635	$664
ERC[3]	$3,800	$3,660

Note: Constant Currency figures are calculated by employing Q4 2018 foreign currency exchange rates to recalculate Q4 2019 results and FY2018 foreign currency exchange rates to recalculate FY2019 results. All constant currency values are calculated based on the average exchange rates during the respective periods, except for ERC and debt, which are calculated using the changes in the period-ending exchange rates. Management refers to operating results on a constant currency basis so that the operating results can be viewed without the impact o fluctuations in foreign currency exchange rates, thereby facilitating period-to-period comparisons of the company's operating performance. Constant currency financial results are calculated b translating current period financial results in local currency using the prior period's respective currency conversion rate. Certain foreign subsidiaries' local currency financial results in our calculation include the translation effect from their foreign operating results.

1. Net of allowances and allowance reversals.
2. from continuing operations attributable to Encore.
3. At December 31, 2019.

ENCORE'S LEVERAGE RATIOS

Leverage Ratios

Encore Consolidated	at 03/31/18	at 06/30/18	at 09/30/18	at 12/31/18	at 03/31/19	at 06/30/19	at 09/30/19	at 12/31/19
Debt / Equity	5.91x	5.65x	4.58x	4.27x	4.12x	3.92x	3.72x	3.44x
Net Debt / (TTM Adjusted EBITDA + TTM Collections applied to principal balance)[1]	3.16x	3.01x	2.94x	2.82x	2.85x	2.75x	2.67x	2.69x

1) See appendix for reconciliation of Adjusted EBITDA to GAAP net income and for reconciliation of Net Debt to GAAP Borrowings.

RECONCILIATION OF NET DEBT

Reconciliation of Net Debt
(Unaudited, in millions) Three Months Ended

	03/31/18	06/30/18	09/30/18	12/31/18	03/31/19	06/30/19	09/30/19	12/31/19
GAAP Borrowings, as reported	**$ 3,607**	**$ 3,530**	**$ 3,561**	**$ 3,491**	**$ 3,593**	**$ 3,530**	**$ 3,429**	**$ 3,513**
Debt issuance costs and debt discounts	77	70	89	85	79	73	75	73
Cash & cash equivalents	(217)	(182)	(205)	(157)	(167)	(169)	(187)	(192)
Client cash[1]	26	23	26	22	25	24	22	25
Net Debt	**$ 3,493**	**$ 3,442**	**$ 3,472**	**$ 3,440**	**$ 3,530**	**$ 3,459**	**$ 3,340**	**$ 3,419**

1) Client cash is cash that was collected on behalf of, and remains payable to, third party clients.

2019 IMPROVEMENT IN COST-TO-COLLECT PRIMARILY REFLECTS A HIGHER PROPORTION OF CALL CENTER AND DIGITAL COLLECTIONS IN THE U.S.

Overall Cost-to-Collect[1]

Location	Q4 2019 CTC	Q4 2018 CTC
United States	42.6%	44.4%
Europe	27.5%	29.6%
Other	52.3%	46.8%
Encore total	37.8%	39.6%

Location	FY 2019 CTC	FY 2018 CTC
United States	40.3%	42.4%
Europe	28.2%	27.7%
Other	54.3%	47.0%
Encore total	37.0%	37.9%

1) Cost-to-Collect = Adjusted operating expenses / collections. See appendix for reconciliation of Adjusted operating expenses to GAAP.