



# Encore Capital Group, Inc.

CABOT TRANSACTION & Q1 2018 EARNINGS CALL

## CAUTIONARY NOTE ABOUT FORWARD-LOOKING STATEMENTS

The statements in this presentation that are not historical facts, including, most importantly, those statements preceded by, or that include, the words “will,” “may,” “believe,” “projects,” “expects,” “anticipates” or the negation thereof, or similar expressions, constitute “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995 (the “Reform Act”). These statements may include, but are not limited to, statements regarding our future operating results, earnings per share, and growth. For all “forward-looking statements,” the Company claims the protection of the safe harbor for forward-looking statements contained in the Reform Act. Such forward-looking statements involve risks, uncertainties and other factors which may cause actual results, performance or

achievements of the Company and its subsidiaries to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. These risks, uncertainties and other factors are discussed in the reports filed by the Company with the Securities and Exchange Commission, including its most recent reports on Form 10-K and Form 10-Q, as they may be amended from time to time. The Company disclaims any intent or obligation to update these forward-looking statements.



## CONFERENCE CALL AGENDA

- ▶ Discussion of Cabot transaction
- ▶ Q1 2018 Earnings summary and update to prior earnings growth outlook

# THE ACQUISITION OF THE REMAINDER OF CABOT SOLIDIFIES ENCORE'S GLOBAL STRATEGIC POSITION

## Strategically Aligned

- ▶ Strengthens our position in the growing European market with clear opportunity to further expand
- ▶ Continued benefits from diversification across geographies and products
- ▶ Encore retains significant capital availability to deploy in strong U.S. debt market

## Financially Attractive

- ▶ Expected IRR<sup>1</sup> in excess of 15%
- ▶ Accretive to earnings – 2018 EPS growth expected to be at least 20%<sup>2</sup>
- ▶ Simplifies financials and company structure

## Low-Risk

- ▶ Shareholders and partners of Cabot for ~5 years
- ▶ Management to remain in place
- ▶ Minimal integration risk
- ▶ Increase to consolidated leverage is minimal and temporary
- ▶ Cash portion of purchase price hedged

- 1) Expected IRR in this document represents a steady state internal rate of return ("IRR"), which provides an estimate of the IRR generated assuming estimated remaining collections ("ERC") remains constant and all cash generated in excess of the amount of investment required to replenish ERC is distributed to shareholders.
- 2) Assuming the transaction closes on June 30, 2018.

## TRANSACTION SUMMARY

- ▶ Purchase: Remaining PECs and common shares of Cabot
- ▶ Total Cabot equity value: ~£620M
- ▶ Consideration
  - ▶ Encore shares: 5M Encore common shares
  - ▶ Cash: £175.5M (~\$238.2M)
- ▶ Approvals: HSR
- ▶ Expected closing: Within 90 days
- ▶ Financing: Committed financing in place

# CABOT IS A MARKET LEADER AND STRONG PERFORMER WITH CONSIDERABLE GROWTH POTENTIAL

## Compelling Geographic Footprint

- ▶ Cabot is the industry leader in the U.K. and Ireland, with solid operations in Spain, Portugal and France and further growth opportunities in Europe

## Diverse Product Expertise

- ▶ Consumer unsecured, mortgages, REO, SME/corporate debt, telco, utilities debt, and auto
- ▶ Meaningful capital-light servicing revenue post-Wescot acquisition

## Operational Excellence

- ▶ Operational and litigation expertise, combined with use of data analytics and behavioral science, leading to best-in-class performance

## Track Record of Profitable Growth

- ▶ Cash collections CAGR of 20% from 2012 to 2017

## Attractive Back Book

- ▶ Seasoned back book, resilient to macro economic effects with 72% of U.K. collections from affordable payment plans in 2017

## Market-Leading Reputation

- ▶ A consumer-centric operator and trusted partner of banks and other credit providers who place a high value on their reputation
- ▶ First large debt buyer to be licensed by the FCA

## ENCORE'S GROWTH STRATEGY IS FOCUSED ON BOTH DOMESTIC AND INTERNATIONAL OPPORTUNITIES

**Continue to invest in and grow core businesses in the United States**

Focus on liquidation and expense management, while expanding capacity and ramping up deployment at attractive returns

**Strengthen and develop Encore's international businesses**

Our global reach and scale provide significant competitive advantages, as well as opportunities for global sharing of best practices

## U.S. MARKET CONTINUES ON PATH TOWARD LONG-TERM GROWTH

- ▶ Supply in the U.S. on track for continued growth in 2018 and beyond
- ▶ Federal Reserve reports revolving credit in the U.S. reached another all-time high in February 2018
- ▶ Banks' charge-off rates and loan loss allowances continue to rise
- ▶ Pricing environment remains favorable
- ▶ We expect the fresh paper segment will comprise more than 80% of the available market in 2018
- ▶ Liquidation improvement programs continue to drive better returns
- ▶ Q1 was a strong purchasing quarter as Encore deployed \$179M in the U.S. at better returns than a year ago

In the U.S. core market, we deployed 47% more capital and generated 58% more ERC in the first quarter compared to the same quarter a year ago



## Detailed Financial Discussion

## ENCORE'S FIRST QUARTER 2018 GAAP EPS WAS \$0.83

GAAP EPS <sup>1</sup>	GAAP Net Income <sup>1</sup>	Economic EPS <sup>2</sup>	Adjusted Income <sup>2</sup>
\$0.83	\$21.8 million	\$0.98	\$25.8 million
<b>Collections</b>			
<b>\$489 million</b>			

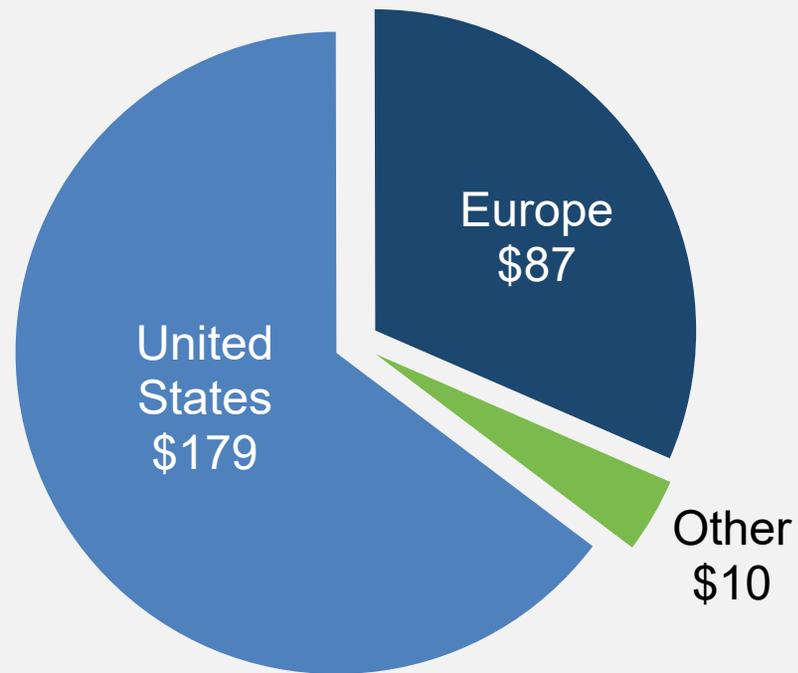
**Estimated Remaining Collections of \$7.1 billion**

- 1) From continuing operations attributable to Encore
- 2) Please refer to Appendix for reconciliation of Economic EPS and Adjusted Income to GAAP

## WORLDWIDE DEPLOYMENTS IN Q1 WERE UP 27% COMPARED TO THE SAME QUARTER A YEAR AGO

### Q1 2018 Deployments

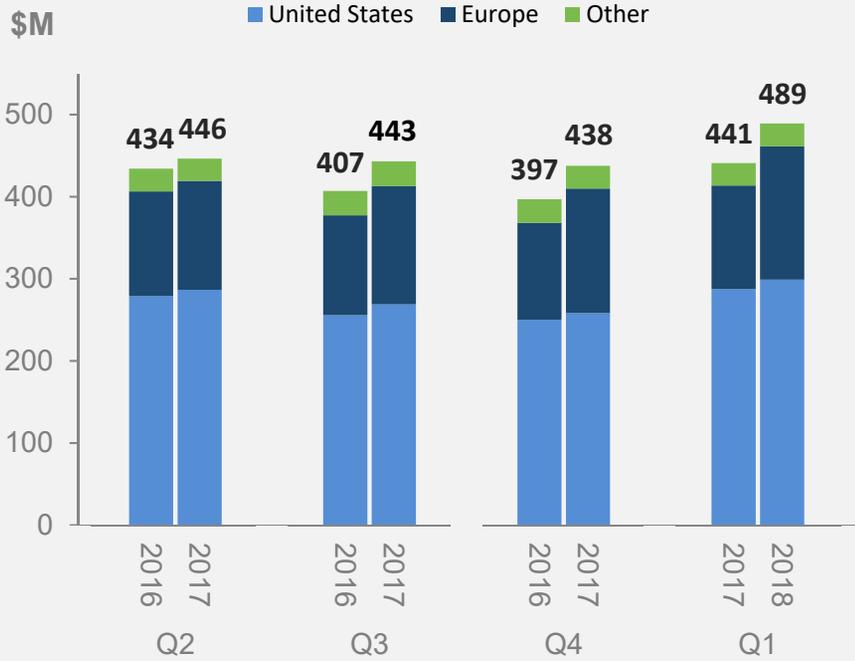
\$M



Total \$277

# RECORD COLLECTIONS IN THE FIRST QUARTER WERE UP 11%, REFLECTING GROWTH IN THE U.S. AND EUROPE

### Collections by Geography

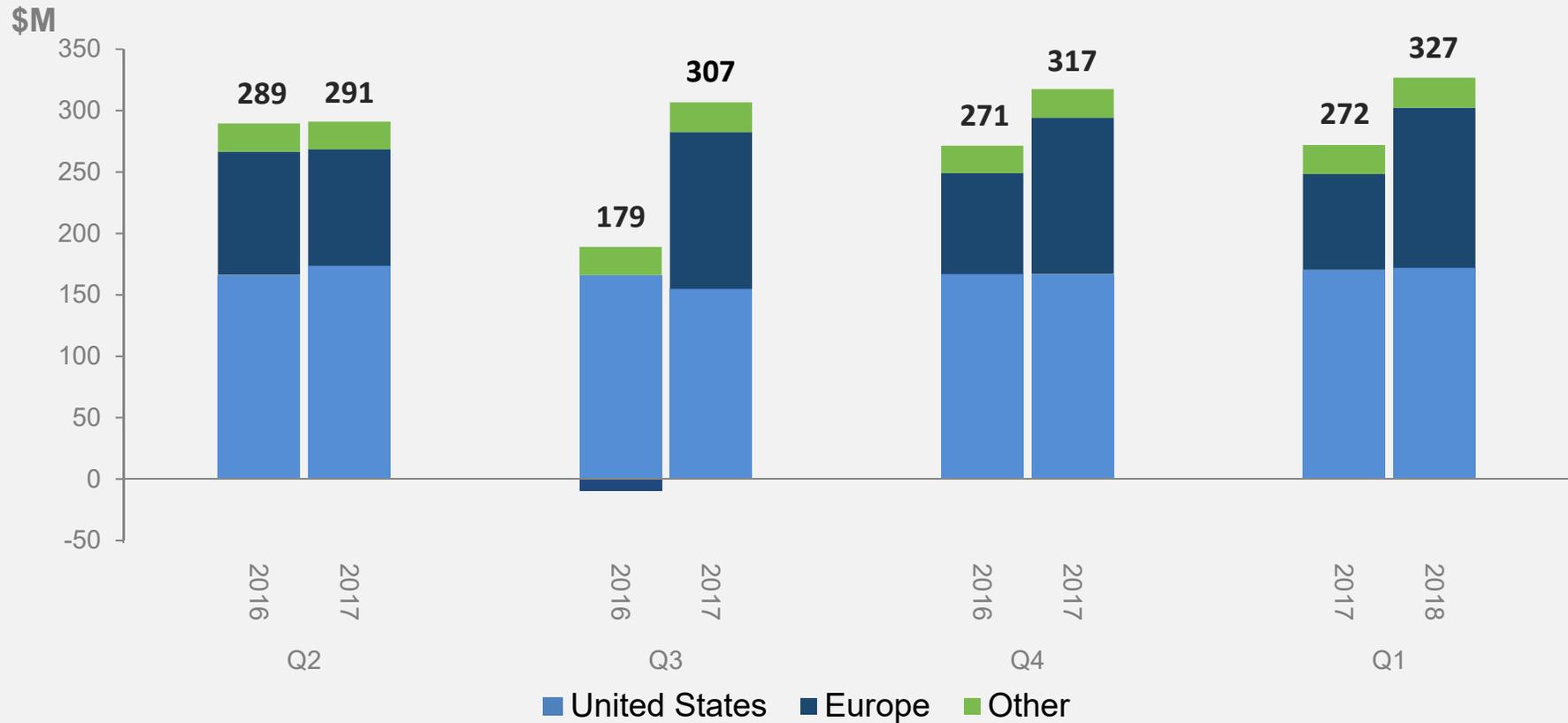


### Collections by Channel



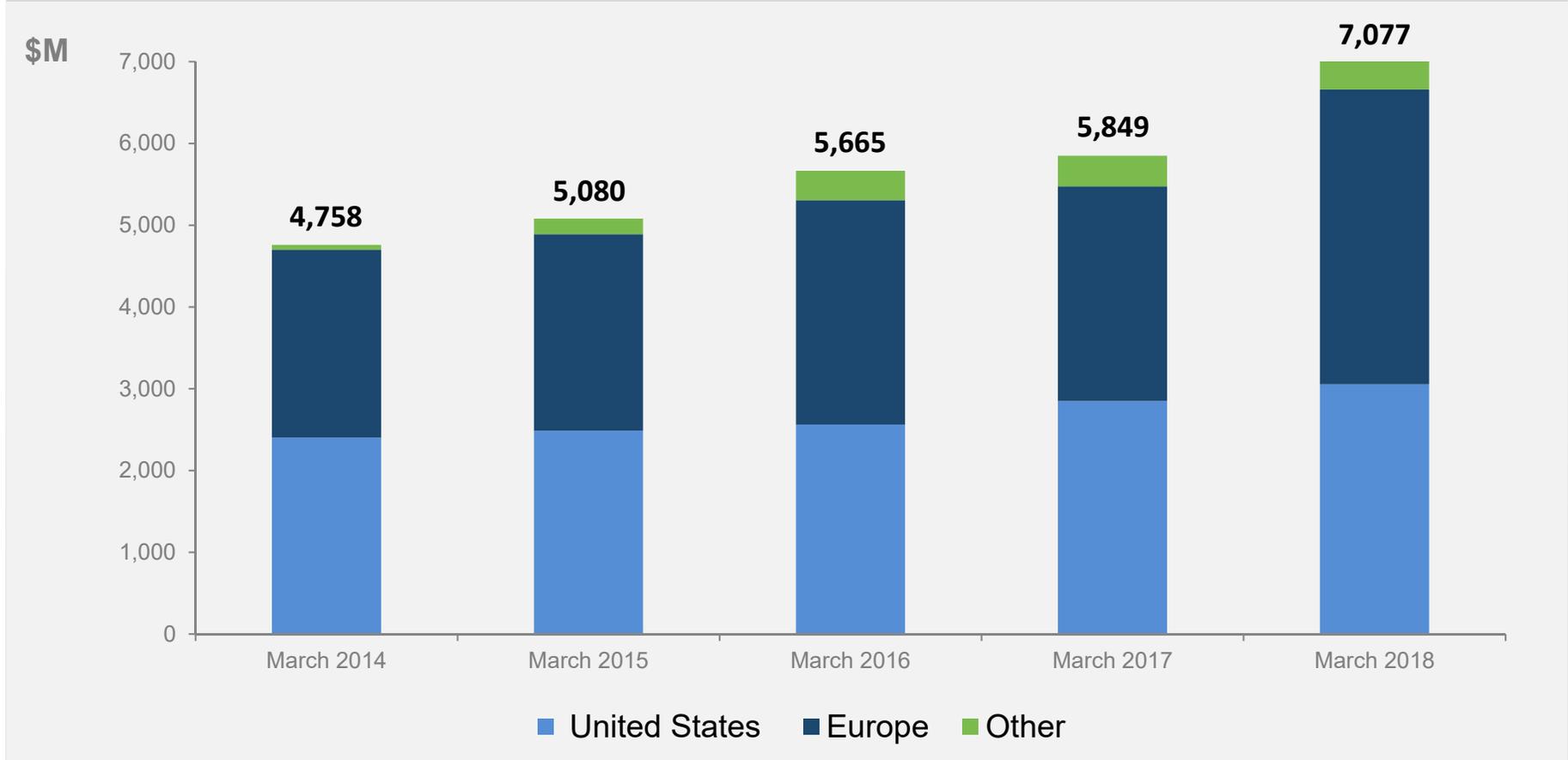
# Q1 REVENUE REFLECTS OUR GROWTH IN EUROPE

## Revenue by Geography



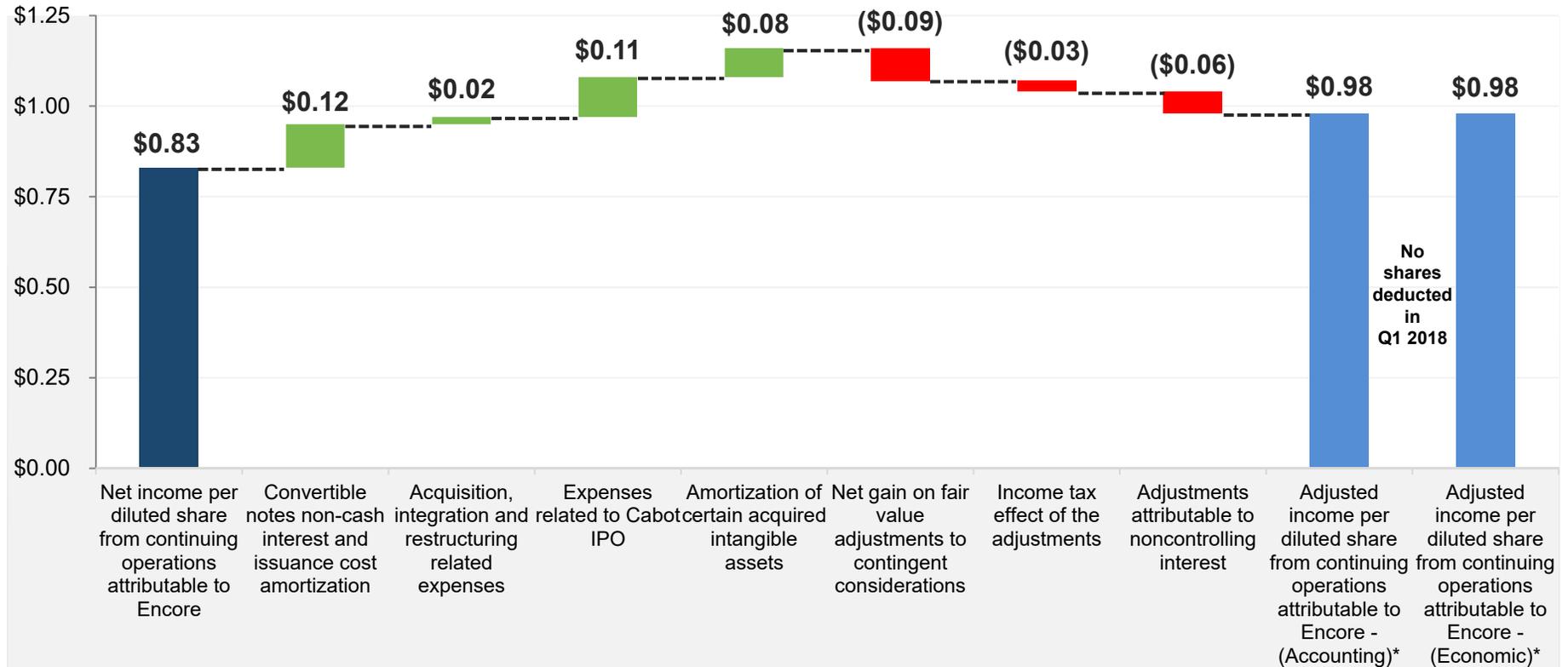
# ESTIMATED REMAINING COLLECTIONS GREW \$1.2 BILLION IN THE LAST 12 MONTHS TO SET A NEW ENCORE ALL-TIME HIGH

## Total Estimated Remaining Collections



# ENCORE DELIVERED GAAP EPS OF \$0.83 AND ECONOMIC EPS OF \$0.98 IN THE FIRST QUARTER OF 2018

## Three Months Ended March 31, 2018



• Please refer to Appendix for reconciliation of Adjusted EPS / Economic EPS measurements to GAAP.

## SUMMARY AND IMPROVED 2018 EXPECTATIONS

- ▶ In Q1, we recorded record global cash collections and our ERC established another all-time high level
- ▶ U.S. market supply remains strong and pricing remains favorable
- ▶ We deployed \$179M in the U.S. at better returns than a year ago
- ▶ Acquisition of the remainder of Cabot provides numerous financial and strategic benefits
- ▶ Deal immediately accretive to earnings and expected to strengthen 2018 EPS growth to at least 20%, assuming June 30 close
- ▶ Expected IRR<sup>1</sup> in excess of 15%

Our acquisition of the remaining interest in Cabot is an important step in solidifying our position as a global leader in our industry

1) Expected IRR in this document represents a steady state internal rate of return ("IRR"), which provides an estimate of the IRR generated assuming estimated remaining collections ("ERC") remains constant and all cash generated in excess of the amount of investment required to replenish ERC is distributed to shareholders.



## Q&A



# Appendix

## NON-GAAP FINANCIAL MEASURES

This presentation includes certain financial measures that exclude the impact of certain items and therefore have not been calculated in accordance with U.S. Generally Accepted Accounting Principles (“GAAP”). The Company has included information concerning Adjusted EBITDA because management utilizes this information in the evaluation of its operations and believes that this measure is a useful indicator of the Company’s ability to generate cash collections in excess of operating expenses through the liquidation of its receivable portfolios. The Company has included information concerning Adjusted Operating Expenses in order to facilitate a comparison of approximate cash costs to cash collections for the portfolio purchasing and recovery business in the periods presented. The Company has included Adjusted Income Attributable to Encore and Adjusted Income Attributable to Encore per Share (also referred to as Economic EPS when adjusted for certain shares associated with our convertible notes that will not be issued but are reflected in the fully diluted share count for accounting purposes) because management uses these measures to assess operating performance, in order to highlight trends in the Company’s business that may not otherwise be apparent when relying on financial measures calculated in accordance with GAAP. The Company has included impacts from foreign currency exchange rates to facilitate a comparison of operating metrics that are unburdened by variations in foreign currency exchange rates over time.

Adjusted EBITDA, Adjusted Operating Expenses, Adjusted Income Attributable to Encore, Adjusted Income Attributable to Encore per Share/Economic EPS, and impacts from foreign currency exchange rates have not been prepared in accordance with GAAP. These non-GAAP financial measures should not be considered as alternatives to, or more meaningful than, net income, net income per share, and total operating expenses as indicators of the Company’s operating performance. Further, these non-GAAP financial measures, as presented by the Company, may not be comparable to similarly titled measures reported by other companies. The Company has attached to this presentation a reconciliation of these non-GAAP financial measures to their most directly comparable GAAP financial measures.

# RECONCILIATION OF ADJUSTED INCOME AND ECONOMIC / ADJUSTED EPS

## Reconciliation of Adjusted Income and Economic / Adjusted EPS to GAAP EPS (Unaudited, In Thousands, except per share amounts), Three Months Ended

	March 31,					
	2018			2017		
	\$	Per Diluted Share – Accounting	Per Diluted Share – Economic	\$	Per Diluted Share – Accounting	Per Diluted Share – Economic
<b>GAAP net income from continuing operations attributable to Encore, as reported</b>	<b>\$ 21,827</b>	<b>\$ 0.83</b>	<b>\$ 0.83</b>	<b>\$ 22,297</b>	<b>\$ 0.85</b>	<b>\$ 0.85</b>
Adjustments:						
Convertible notes non-cash interest and issuance cost amortization	3,035	0.12	0.12	3,014	0.12	0.12
Acquisition, integration and restructuring related expenses <sup>1</sup>	572	0.02	0.02	855	0.04	0.04
Net gain on fair value adjustments to contingent consideration <sup>2</sup>	(2,274)	(0.09)	(0.09)	---	---	---
Amortization of certain acquired intangible assets <sup>3</sup>	2,068	0.08	0.08	560	0.02	0.02
Expenses related to Cabot IPO <sup>4</sup>	2,984	0.11	0.11	---	---	---
Income tax effect of the adjustments <sup>5</sup>	(810)	(0.03)	(0.03)	(1,489)	(0.06)	(0.06)
Adjustments attributable to noncontrolling interest <sup>6</sup>	(1,558)	(0.06)	(0.06)	(482)	(0.02)	(0.02)
<b>Adjusted income from continuing operations attributable to Encore</b>	<b>\$ 25,844</b>	<b>\$ 0.98</b>	<b>\$ 0.98</b>	<b>\$ 24,755</b>	<b>\$ 0.95</b>	<b>\$ 0.95</b>

- 1) Amount represents acquisition, integration and restructuring related expenses. We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.
- 2) Amount represents the net gain recognized as a result of fair value adjustments to contingent considerations that were established for our acquisitions of debt solution service providers in Europe. We have adjusted for this amount because we do not believe this is indicative of ongoing operations.
- 3) As we continue to acquire debt solution service providers around the world, the acquired intangible assets, such as trade names and customer relationships, have grown substantially. These intangible assets are valued at the time of the acquisition and amortized over their estimated lives. We believe that amortization of acquisition-related intangible assets, especially the amortization of an acquired company's trade names and customer relationships, is the result of pre-acquisition activities. In addition, the amortization of these acquired intangibles is a non-cash static expense that is not affected by operations during any reporting period. As a result, the amortization of certain acquired intangible assets is excluded from our adjusted income from continuing operations attributable to Encore and adjusted income from continuing operations per share.
- 4) Amount represents expenses related to our process to assess options in relation to a potential initial public offering by our subsidiary Cabot. We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.
- 5) Amount represents the total income tax effect of the adjustments, which is generally calculated based on the applicable marginal tax rate of the jurisdiction in which the portion of the adjustment occurred.
- 6) Certain of the above pre-tax adjustments include expenses recognized by our partially-owned subsidiaries. This adjustment represents the portion of the non-GAAP adjustments that are attributable to noncontrolling interest.

# RECONCILIATION OF ADJUSTED OPERATING EXPENSES

## Reconciliation of Adjusted Operating Expenses to GAAP Operating Expenses (Unaudited, In \$ Thousands) Three Months Ended

	6/30/16	9/30/16	12/31/16	3/31/17	6/30/17	9/30/17	12/31/17	3/31/18
<b>GAAP total operating expenses, as reported</b>	<b>\$ 197,695</b>	<b>\$ 200,597</b>	<b>\$ 183,939</b>	<b>\$ 196,100</b>	<b>\$ 210,323</b>	<b>\$ 202,829</b>	<b>\$ 253,246</b>	<b>\$ 238,336</b>
Adjustments:								
Stock-based compensation expense	(5,151)	(633)	(3,125)	(750)	(2,760)	(3,531)	(3,358)	(2,276)
Operating expenses related to non-portfolio purchasing and recovery business <sup>1</sup>	(28,253)	(26,446)	(29,291)	(27,946)	(26,984)	(28,934)	(41,164)	(46,614)
Acquisition, integration and restructuring related expenses <sup>2</sup>	(3,271)	(3,843)	(7,457)	(855)	(3,520)	(342)	(11,911)	(572)
Net gain on fair value adjustments to contingent consideration <sup>3</sup>	---	---	8,111	---	2,773	---	49	2,274
Settlement fees and related administrative expenses <sup>4</sup>	(698)	(2,613)	---	---	---	---	---	---
Expenses related to Cabot IPO <sup>5</sup>	---	---	---	---	---	---	(15,339)	(2,984)
<b>Adjusted operating expenses related to portfolio purchasing and recovery business</b>	<b>\$ 160,322</b>	<b>\$ 167,062</b>	<b>\$ 152,177</b>	<b>\$ 166,549</b>	<b>\$ 179,832</b>	<b>\$ 170,022</b>	<b>\$ 181,523</b>	<b>\$ 188,164</b>

- 1) Operating expenses related to non-portfolio purchasing and recovery business include operating expenses from other operating segments that primarily engage in fee-based business, as well as corporate overhead not related to our portfolio purchasing and recovery business.
- 2) Amount represents acquisition, integration and restructuring related operating expenses. We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.
- 3) Amount represents the net gain recognized as a result of fair value adjustments to contingent considerations that were established for our acquisitions of debt solution service providers in Europe. We have adjusted for this amount because we do not believe this is indicative of ongoing operations.
- 4) Amount consists of settlement and administrative fees related to certain TCPA settlements. We believe these fees and expenses are not indicative of ongoing operations, therefore adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.
- 5) Amount in Q1 2018 represents expenses related to our process to assess options in relation to a potential initial public offering by our subsidiary Cabot. Amount in Q4 2017 represents expenses related to the preparation of an initial public offering by our subsidiary Cabot that was withdrawn in November 2017. We adjust for these amounts because we believe these expenses are not indicative of ongoing operations; therefore adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors' results.

# IMPACT OF FLUCTUATIONS IN FOREIGN CURRENCY EXCHANGE RATES

(Unaudited, In Millions, except per share amounts)

Three Months Ended 3/31/18	As Reported	Constant Currency
Revenue	\$ 327	\$ 311
Operating expenses	\$ 238	\$ 229
Net income*	\$ 22	\$ 21
Adjusted net income*	\$ 26	\$ 25
GAAP EPS*	\$ 0.83	\$ 0.80
Economic EPS*	\$ 0.98	\$ 0.94
Collections	\$ 489	\$ 470
ERC	\$ 7,077	\$ 6,672

\* from continuing operations attributable to Encore.

Note: Constant Currency figures are calculated by employing Q1 2017 foreign currency exchange rates to recalculate Q1 2018 results. All constant currency values are calculated based on the average exchange rates during the respective periods, except for ERC, which is calculated using the changes in the period-ending exchange rates. Management refers to operating results on a constant currency basis so that the operating results can be viewed without the impact of fluctuations in foreign currency exchange rates, thereby facilitating period-to-period comparisons of the company's operating performance. Constant currency financial results are calculated by translating current period financial results in local currency using the prior period's respective currency conversion rate. Certain foreign subsidiaries' local currency financial results in our calculation include the translation effect from their foreign operating results.

# Q1 COST-TO-COLLECT REFLECTS ACCELERATED LEGAL SPENDING & INVESTMENTS TO INCREASE COLLECTIONS CAPACITY IN THE U.S.

Overall Cost-to-Collect<sup>1</sup>



Location	Q1 2018 CTC	Q1 2017 CTC
United States	43.6%	40.6%
Europe	27.4%	28.5%
Other	47.8%	51.1%
Encore total	38.5%	37.8%

1. Cost-to-Collect = Adjusted operating expenses / collections. See appendix for reconciliation of Adjusted operating expenses to GAAP.

2. Cost-to-Collect in Q3 2016 includes the impact of \$11 million adjustment to deferred court cost receivable in Europe.