

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2022 or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____.

COMMISSION FILE NUMBER: 000-26489

ENCORE CAPITAL GROUP, INC.

(Exact name of registrant as specified in its charter)

Delaware **48-1090909**
(State or other jurisdiction of (IRS Employer
incorporation or organization) Identification No.)

350 Camino De La Reina, Suite 100
San Diego, California 92108
(Address of principal executive offices, including zip code)

(877) 445 - 4581
(Registrant's telephone number, including area code)

(Not Applicable)
(Former name, former address and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$0.01 Par Value Per Share	ECPG	The NASDAQ Stock Market LLC

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the last 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company
Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class	Outstanding at April 28, 2022
Common Stock, \$0.01 par value	24,259,465 shares

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PART I – FINANCIAL INFORMATION
Item 1— Consolidated Financial Statements (Unaudited)
ENCORE CAPITAL GROUP, INC.
Consolidated Statements of Financial Condition
(In Thousands, Except Par Value Amounts)
(Unaudited)

	March 31, 2022	December 31, 2021
Assets		
Cash and cash equivalents	\$ 160,217	\$ 189,645
Investment in receivable portfolios, net	3,137,386	3,065,553
Property and equipment, net	115,716	119,857
Other assets	324,521	335,275
Goodwill	876,541	897,795
Total assets	<u>\$ 4,614,381</u>	<u>\$ 4,608,125</u>
Liabilities and Equity		
Liabilities:		
Accounts payable and accrued liabilities	\$ 229,839	\$ 229,586
Borrowings	2,934,033	2,997,331
Other liabilities	204,134	195,947
Total liabilities	<u>3,368,006</u>	<u>3,422,864</u>
Commitments and Contingencies (Note 11)		
Equity:		
Convertible preferred stock, \$0.01 par value, 5,000 shares authorized, no shares issued and outstanding	—	—
Common stock, \$0.01 par value, 75,000 shares authorized, 24,361 and 24,541 shares issued and outstanding as of March 31, 2022 and December 31, 2021, respectively	244	245
Additional paid-in capital	—	—
Accumulated earnings	1,310,039	1,238,564
Accumulated other comprehensive loss	(63,908)	(53,548)
Total stockholders' equity	<u>1,246,375</u>	<u>1,185,261</u>
Total liabilities and stockholders' equity	<u>\$ 4,614,381</u>	<u>\$ 4,608,125</u>

The following table presents certain assets and liabilities of consolidated variable interest entities (“VIEs”) included in the consolidated statements of financial condition above. Most assets in the table below include those assets that can only be used to settle obligations of consolidated VIEs. The liabilities exclude amounts where creditors or beneficial interest holders have recourse to the general credit of the Company. See “Note 8: Variable Interest Entities” for additional information on the Company’s VIEs.

	March 31, 2022	December 31, 2021
Assets		
Cash and cash equivalents	\$ 1,522	\$ 1,927
Investment in receivable portfolios, net	486,909	498,507
Other assets	3,371	3,452
Liabilities		
Accounts payable and accrued liabilities	105	105
Borrowings	459,847	473,443
Other liabilities	22	10

See accompanying notes to consolidated financial statements

ENCORE CAPITAL GROUP, INC.
Consolidated Statements of Income
(In Thousands, Except Per Share Amounts)
(Unaudited)

	Three Months Ended March 31,	
	2022	2021
Revenues		
Revenue from receivable portfolios	\$ 304,105	\$ 338,018
Changes in recoveries	167,223	44,537
Total debt purchasing revenue	471,328	382,555
Servicing revenue	26,146	32,516
Other revenues	2,208	1,766
Total revenues	499,682	416,837
Operating expenses		
Salaries and employee benefits	96,956	96,456
Cost of legal collections	55,717	67,142
General and administrative expenses	33,534	32,148
Other operating expenses	27,027	28,441
Collection agency commissions	9,605	12,824
Depreciation and amortization	11,829	11,512
Total operating expenses	234,668	248,523
Income from operations	265,014	168,314
Other expense		
Interest expense	(34,633)	(46,526)
Other income (expense)	392	(55)
Total other expense	(34,241)	(46,581)
Income before income taxes	230,773	121,733
Provision for income taxes	(55,024)	(26,968)
Net income	175,749	94,765
Net income attributable to noncontrolling interest	—	(135)
Net income attributable to Encore Capital Group, Inc. stockholders	\$ 175,749	\$ 94,630
Earnings per share attributable to Encore Capital Group, Inc.:		
Basic	\$ 7.11	\$ 3.01
Diluted	\$ 6.40	\$ 2.97
Weighted average shares outstanding:		
Basic	24,722	31,469
Diluted	27,482	31,832

See accompanying notes to consolidated financial statements

ENCORE CAPITAL GROUP, INC.
Consolidated Statements of Comprehensive Income
(Unaudited, In Thousands)

	Three Months Ended March 31,	
	2022	2021
Net income	\$ 175,749	\$ 94,765
Other comprehensive income, net of tax:		
Change in unrealized gain on derivative instruments:		
Unrealized gain on derivative instruments	15,592	1,761
Income tax effect	(3,698)	(378)
Unrealized gain on derivative instruments, net of tax	11,894	1,383
Change in foreign currency translation:		
Unrealized (loss) gain on foreign currency translation	(22,254)	2,890
Unrealized (loss) gain on foreign currency translation, net of divestiture	(22,254)	2,890
Other comprehensive (loss) income, net of tax:	(10,360)	4,273
Comprehensive income	165,389	99,038
Comprehensive income attributable to noncontrolling interest:		
Net income attributable to noncontrolling interest	—	(135)
Unrealized gain on foreign currency translation	—	(1)
Comprehensive income attributable to noncontrolling interest:	—	(136)
Comprehensive income attributable to Encore Capital Group, Inc. stockholders	\$ 165,389	\$ 98,902

See accompanying notes to consolidated financial statements

ENCORE CAPITAL GROUP, INC.
Consolidated Statements of Equity
(Unaudited, In Thousands)

Three Months Ended March 31, 2022

	Common Stock		Additional Paid-In Capital	Accumulated Earnings	Accumulated Other Comprehensive Loss	Noncontrolling Interest	Total Equity
	Shares	Par					
Balance as of December 31, 2021	24,541	\$ 245	\$ —	\$ 1,238,564	\$ (53,548)	\$ —	\$ 1,185,261
Net income	—	—	—	175,749	—	—	175,749
Other comprehensive loss, net of tax	—	—	—	—	(10,360)	—	(10,360)
Exercise of stock options and issuance of share-based awards, net of shares withheld for employee taxes	220	3	(3,921)	(7,434)	—	—	(11,352)
Repurchase of common stock	(400)	(4)	—	(25,688)	—	—	(25,692)
Stock-based compensation	—	—	3,921	—	—	—	3,921
Settlement of convertible senior notes	—	—	—	(71,152)	—	—	(71,152)
Balance as of March 31, 2022	<u>24,361</u>	<u>\$ 244</u>	<u>\$ —</u>	<u>\$ 1,310,039</u>	<u>\$ (63,908)</u>	<u>\$ —</u>	<u>\$ 1,246,375</u>

Three Months Ended March 31, 2021

	Common Stock		Additional Paid-In Capital	Accumulated Earnings	Accumulated Other Comprehensive (Loss) Income	Noncontrolling Interest	Total Equity
	Shares	Par					
Balance as of December 31, 2020	31,345	\$ 313	\$ 230,440	\$ 1,055,668	\$ (68,813)	\$ 2,468	\$ 1,220,076
Cumulative adjustment	—	—	(40,372)	22,458	—	—	(17,914)
Net income	—	—	—	94,630	—	135	94,765
Other comprehensive income, net of tax	—	—	—	—	4,272	1	4,273
Exercise of stock options and issuance of share-based awards, net of shares withheld for employee taxes	183	2	(5,433)	—	—	—	(5,431)
Repurchase of common stock	(518)	(5)	(20,385)	—	—	—	(20,390)
Stock-based compensation	—	—	3,405	—	—	—	3,405
Balance as of March 31, 2021	<u>31,010</u>	<u>\$ 310</u>	<u>\$ 167,655</u>	<u>\$ 1,172,756</u>	<u>\$ (64,541)</u>	<u>\$ 2,604</u>	<u>\$ 1,278,784</u>

See accompanying notes to consolidated financial statements

ENCORE CAPITAL GROUP, INC.
Consolidated Statements of Cash Flows
(Unaudited, In Thousands)

	Three Months Ended March 31,	
	2022	2021
Operating activities:		
Net income	\$ 175,749	\$ 94,765
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	11,829	11,512
Other non-cash interest expense, net	4,196	4,749
Stock-based compensation expense	3,921	3,405
Deferred income taxes	2,806	(3,302)
Changes in recoveries	(167,223)	(44,537)
Other, net	4,787	4,931
Changes in operating assets and liabilities		
Other assets	1,447	(3,816)
Prepaid income tax and income taxes payable	51,200	28,627
Accounts payable, accrued liabilities and other liabilities	(34,182)	(27,215)
Net cash provided by operating activities	<u>54,530</u>	<u>69,119</u>
Investing activities:		
Purchases of receivable portfolios, net of put-backs	(166,298)	(167,025)
Collections applied to investment in receivable portfolios	215,309	268,443
Purchases of property and equipment	(7,079)	(3,792)
Other, net	(4,842)	(2,359)
Net cash provided by investing activities	<u>37,090</u>	<u>95,267</u>
Financing activities:		
Proceeds from credit facilities	328,273	273,293
Repayment of credit facilities	(180,614)	(235,399)
Repayment of senior secured notes	(9,770)	(9,770)
Repayment of convertible senior notes	(221,152)	(161,000)
Repurchase of common stock	(25,692)	(20,390)
Other, net	(9,061)	(6,844)
Net cash used in financing activities	<u>(118,016)</u>	<u>(160,110)</u>
Net (decrease) increase in cash and cash equivalents	(26,396)	4,276
Effect of exchange rate changes on cash and cash equivalents	(3,032)	(8,862)
Cash and cash equivalents, beginning of period	189,645	189,184
Cash and cash equivalents, end of period	<u>\$ 160,217</u>	<u>\$ 184,598</u>
Supplemental disclosure of cash information:		
Cash paid for interest	\$ 31,771	\$ 37,258
Cash paid for taxes, net of refunds	949	813

See accompanying notes to consolidated financial statements

ENCORE CAPITAL GROUP, INC.
Notes to Consolidated Financial Statements (Unaudited)

Note 1: Ownership, Description of Business, and Summary of Significant Accounting Policies

Encore Capital Group, Inc. (“Encore”), through its subsidiaries (collectively with Encore, the “Company”), is an international specialty finance company providing debt recovery solutions and other related services for consumers across a broad range of financial assets. The Company purchases portfolios of defaulted consumer receivables at deep discounts to face value and manages them by working with individuals as they repay their obligations and work toward financial recovery. Defaulted receivables are consumers’ unpaid financial obligations to credit originators, including banks, credit unions, consumer finance companies and commercial retailers. Defaulted receivables may also include receivables subject to bankruptcy proceedings. The Company also provides debt servicing and other portfolio management services to credit originators for non-performing loans in Europe.

Through Midland Credit Management, Inc. and its domestic affiliates (collectively, “MCM”), the Company is a market leader in portfolio purchasing and recovery in the United States. Through Cabot Credit Management Limited (“CCM”) and its subsidiaries and European affiliates (collectively, “Cabot”), the Company is one of the largest credit management services providers in Europe and a market leader in the United Kingdom. These are the Company’s primary operations.

The Company also has investments and operations in Latin America and Asia-Pacific, which the Company refers to as “LAAP.”

Financial Statement Preparation and Presentation

The accompanying interim consolidated financial statements have been prepared by the Company, without audit, in accordance with the instructions to the Quarterly Report on Form 10-Q, and Rule 10-01 of Regulation S-X promulgated by the United States Securities and Exchange Commission (the “SEC”) and, therefore, do not include all information and footnotes necessary for a fair presentation of its consolidated financial statements in accordance with accounting principles generally accepted in the United States (“GAAP”).

In the opinion of management, the unaudited financial information for the interim periods presented reflects all adjustments, consisting of only normal and recurring adjustments, necessary for a fair presentation of the Company’s consolidated financial statements. These consolidated financial statements should be read in conjunction with the consolidated financial statements included in the Company’s Annual Report on Form 10-K for the fiscal year ended December 31, 2021. Operating results for interim periods are not necessarily indicative of operating results for an entire fiscal year.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts and the disclosure of contingent amounts in the Company’s financial statements and the accompanying notes. Actual results could materially differ from those estimates.

Basis of Consolidation

The consolidated financial statements have been prepared in conformity with GAAP and reflect the accounts and operations of the Company and those of its subsidiaries in which the Company has a controlling financial interest. The Company also consolidates variable interest entities (“VIEs”) for which it is the primary beneficiary. The primary beneficiary has both (a) the power to direct the activities of the VIE that most significantly affect the entity’s economic performance, and (b) either the obligation to absorb losses or the right to receive benefits. Refer to “Note 8: Variable Interest Entities” for further details. All intercompany transactions and balances have been eliminated in consolidation.

Translation of Foreign Currencies

The financial statements of certain of the Company’s foreign subsidiaries are measured using their local currency as the functional currency. Assets and liabilities of foreign operations are translated into U.S. dollars using period-end exchange rates, and revenues and expenses are translated into U.S. dollars using average exchange rates in effect during each period. The resulting translation adjustments are recorded as a component of other comprehensive income or loss. Equity accounts are translated at historical rates, except for the change in retained earnings during the year which is the result of the income statement translation process. Intercompany transaction gains or losses at each period end arising from subsequent measurement of balances for which settlement is not planned or anticipated in the foreseeable future are included as translation adjustments and recorded within other comprehensive income or loss. Translation gains or losses are the material components of accumulated other comprehensive income or loss and are reclassified to earnings upon the substantial sale or liquidation of investments in foreign operations.

Recently Adopted Accounting Guidance

There have been no recent accounting pronouncements or changes in accounting pronouncements during the three months ended March 31, 2022, as compared to the recent accounting pronouncements described in our Annual Report, that have significance, or potential significance, to the Company’s consolidated financial statements.

Note 2: Earnings Per Share

Basic earnings per share is calculated by dividing net earnings attributable to Encore by the weighted average number of shares of common stock outstanding during the period. Diluted earnings per share is calculated based on the weighted average number of shares of common stock plus the effect of dilutive potential common shares outstanding during the period. Dilutive potential common shares include outstanding stock-based awards, and the dilutive effect of the convertible and exchangeable senior notes, if applicable.

On August 12, 2015, the Company’s Board of Directors approved a \$50.0 million share repurchase program. On May 5, 2021, the Company announced that the Board of Directors had approved an increase in the size of the repurchase program from \$50.0 million to \$300.0 million (an increase of \$250.0 million). Repurchases under this program are expected to be made with cash on hand and may be made from time to time, subject to market conditions and other factors, in the open market, through private transactions, block transactions, or other methods as determined by the Company’s management and Board of Directors, and in accordance with market conditions, other corporate considerations, and applicable regulatory requirements. The program does not obligate the Company to acquire any particular amount of common stock, and it may be modified or suspended at any time at the Company’s discretion. The Company continues to repurchase its common stock under this program. During the three months ended March 31, 2022, the Company repurchased 399,522 shares of its common stock for approximately \$25.6 million. The Company’s practice is to retire the shares repurchased.

A reconciliation of shares used in calculating earnings per basic and diluted shares follows (*in thousands, except per share amounts*):

	Three Months Ended March 31,	
	2022	2021
Net income attributable to Encore Capital Group, Inc. stockholders	\$ 175,749	\$ 94,630
Total weighted-average basic shares outstanding	24,722	31,469
Dilutive effect of stock-based awards	540	363
Dilutive effect of convertible and exchangeable senior notes	2,220	—
Total weighted-average dilutive shares outstanding	27,482	31,832
Basic earnings per share	\$ 7.11	\$ 3.01
Diluted earnings per share	\$ 6.40	\$ 2.97

Anti-dilutive employee stock options outstanding were zero and approximately 13,000 during the three months ended March 31, 2022 and 2021, respectively.

Note 3: Fair Value Measurements

Fair value is defined as the price that would be received upon sale of an asset or the price paid to transfer a liability, in an orderly transaction between market participants at the measurement date (*i.e.*, the “exit price”). The Company uses a fair value hierarchy that prioritizes the inputs used in valuation techniques to measure fair value into three broad levels. The following is a brief description of each level:

- Level 1: Observable inputs such as quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: Inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly. These include quoted prices for similar assets or liabilities in active markets and quoted prices for identical or similar assets or liabilities in markets that are not active.
- Level 3: Unobservable inputs, including inputs that reflect the reporting entity’s own assumptions.

Financial Instruments Required To Be Carried At Fair Value

Financial assets and liabilities measured at fair value on a recurring basis are summarized below *(in thousands)*:

	Fair Value Measurements as of March 31, 2022			
	Level 1	Level 2	Level 3	Total
Assets				
Interest rate cap contracts	\$ —	\$ 13,120	\$ —	\$ 13,120
Liabilities				
Cross-currency swap agreements	—	(21,719)	—	(21,719)
Contingent consideration	—	—	(5,069)	(5,069)
	Fair Value Measurements as of December 31, 2021			
	Level 1	Level 2	Level 3	Total
Assets				
Interest rate cap contracts	\$ —	\$ 3,541	\$ —	\$ 3,541
Liabilities				
Cross-currency swap agreements	—	(16,902)	—	(16,902)
Contingent consideration	—	—	(5,218)	(5,218)

Derivative Contracts:

The Company uses derivative instruments to manage its exposure to fluctuations in interest rates and foreign currency exchange rates. Fair values of these derivative instruments are estimated using industry standard valuation models. These models project future cash flows and discount the future amounts to a present value using market-based observable inputs, including interest rate curves, foreign currency exchange rates, and forward and spot prices for currencies.

Contingent Consideration:

The Company carries certain contingent liabilities resulting from its mergers and acquisition activities. Certain sellers of the Company's acquired entities could earn additional earn-out payments in cash based on the entities' subsequent operating performance. The Company recorded the acquisition date fair values of these contingent liabilities, based on the likelihood of contingent earn-out payments, as part of the consideration transferred. The earn-out payments are subsequently remeasured to fair value at each reporting date based on actual and forecasted operating performance. Changes in fair value of contingent consideration are included in other operating expenses in the Company's consolidated statements of income.

The following table provides a roll-forward of the fair value of contingent consideration for the three months ended March 31, 2022 and year ended December 31, 2021 *(in thousands)*:

	Amount
Balance as of December 31, 2020	\$ 2,957
Issuance of contingent consideration in connection with purchase of noncontrolling interest	2,913
Change in fair value of contingent consideration	(388)
Payment of contingent consideration	(180)
Effect of foreign currency translation	(84)
Balance as of December 31, 2021	5,218
Effect of foreign currency translation	(149)
Balance as of March 31, 2022	\$ 5,069

Non-Recurring Fair Value Measurement:

Certain assets are measured at fair value on a nonrecurring basis. These assets include real estate-owned assets classified as held for sale at the lower of their carrying value or fair value less cost to sell. The fair value of the assets held for sale and estimated selling expenses were determined at the time of initial recognition and in each reporting period using Level 3 measurements based on appraised values using market comparable. The fair value estimate of the assets held for sale was approximately \$52.2 million and \$44.6 million as of March 31, 2022 and December 31, 2021, respectively.

Financial Instruments Not Required To Be Carried At Fair Value

The table below summarizes fair value estimates for the Company's financial instruments that are not required to be carried at fair value. The total of the fair value calculations presented does not represent, and should not be construed to represent, the underlying value of the Company.

The carrying amounts in the following table are included in the consolidated statements of financial condition as of March 31, 2022 and December 31, 2021 (*in thousands*):

	March 31, 2022		December 31, 2021	
	Carrying Amount	Estimated Fair Value	Carrying Amount	Estimated Fair Value
Financial Assets				
Investment in receivable portfolios, net	\$ 3,137,386	\$ 3,460,468	\$ 3,065,553	\$ 3,416,926
Financial Liabilities				
Convertible senior notes due March 2022 ⁽¹⁾	—	—	150,000	195,009
Exchangeable senior notes due September 2023	172,500	259,010	172,500	257,782
Convertible senior notes due October 2025	100,000	164,573	100,000	165,887
Senior secured notes ⁽²⁾	1,562,408	1,543,874	1,606,327	1,652,246
Encore private placement notes	97,700	96,534	107,470	108,652

(1) The 2022 Convertible Senior Notes matured on March 15, 2022 and the Company repaid the notes in cash.

(2) Carrying amount represents historical cost, adjusted for any related debt discount or debt premium.

Investment in Receivable Portfolios:

The fair value of investment in receivable portfolios is measured using Level 3 inputs by discounting the estimated future cash flows generated by the Company's proprietary forecasting models. The key inputs include the estimated future gross cash flow, average cost to collect, and discount rate. The determination of such inputs requires significant judgment, including assessing the assumed market participant's cost structure, its determination of whether to include fixed costs in its valuation, its collection strategies, and determining the appropriate weighted average cost of capital. The Company evaluates the use of these key inputs on an ongoing basis and refines the data as it continues to obtain better information from market participants in the debt recovery and purchasing business.

Borrowings:

The Company's convertible notes, exchangeable notes, senior secured notes and private placement notes are carried at historical cost, adjusted for the applicable debt discount. The fair value estimate for the convertible and exchangeable notes incorporates quoted market prices using Level 2 inputs. The fair value of the senior secured notes and private placement notes is estimated using widely accepted valuation techniques, including discounted cash flow analyses using available market information on discount and borrowing rates with similar terms, maturities, and credit ratings. Accordingly, the Company used Level 2 inputs for these debt instrument fair value estimates.

The carrying value of the Company's senior secured revolving credit facility and securitisation senior facility approximates fair value due to the use of current market rates that are repriced frequently.

Note 4: Derivatives and Hedging Instruments

The Company may periodically enter into derivative financial instruments to manage risks related to interest rates and foreign currency. Certain of the Company's derivative financial instruments qualify for hedge accounting treatment.

The following table summarizes the fair value of derivative instruments as recorded in the Company's consolidated statements of financial condition (*in thousands*):

	March 31, 2022		December 31, 2021	
	Balance Sheet Location	Fair Value	Balance Sheet Location	Fair Value
Derivatives designated as hedging instruments:				
Interest rate cap contracts	Other assets	\$ 13,120	Other assets	\$ 3,541
Cross-currency swap agreements	Other liabilities	(21,719)	Other liabilities	(16,902)

Derivatives Designated as Hedging Instruments

The Company may periodically enter into interest rate swap agreements to reduce its exposure to fluctuations in interest rates on variable interest rate debt and their impact on earnings and cash flows. Under the swap agreements, the Company receives floating interest rate payments and makes interest payments based on fixed interest rates. The Company historically designated its interest rate swap instruments as cash flow hedges. As of March 31, 2022, there were no interest rate swap agreements.

The Company also uses interest rate cap contracts to manage its risk related to the interest rate fluctuations in its variable interest rate bearing debt. As of March 31, 2022, the Company held two interest rate cap contracts with a notional amount of approximately \$902.5 million that are used to manage its risk related to interest rate fluctuations on the Company's variable interest rate bearing debt. The interest rate cap hedging the fluctuations in three-month EURIBOR floating rate debt ("2019 Cap") has a notional amount of €400.0 million (approximately \$442.7 million based on an exchange rate of \$1.00 to €0.90, the exchange rate as of March 31, 2022) and matures in June 2024. The interest rate cap hedging the fluctuations in sterling overnight index average ("SONIA") bearing debt ("2021 Cap") has a notional amount of £350.0 million (approximately \$459.8 million based on an exchange rate of \$1.00 to £0.76, the exchange rate as of March 31, 2022) and matures in September 2024. The Company expects the hedge relationships to be highly effective and designates the 2019 Cap and 2021 Cap as cash flow hedge instruments. The Company expects to reclassify approximately \$0.6 million of net derivative loss from OCI into earnings relating to interest rate caps within the next 12 months.

The Company has operations in foreign countries that expose the Company to foreign currency exchange rate fluctuations due to transactions denominated in foreign currencies. To mitigate a portion of this risk, the Company enters into derivative financial instruments, including foreign currency forward contracts with financial counterparties. The Company adjusts the level and use of derivatives as soon as practicable after learning that an exposure has changed and reviews all exposures and derivative positions on an ongoing basis. As of March 31, 2022, there were no foreign currency forward contracts.

The Company uses cross-currency swap agreements to manage foreign currency exchange risk by converting fixed-rate Euro-denominated borrowings including periodic interest payments and the payment of principal at maturity to fixed-rate USD debt. The cross-currency swap agreements are accounted for as cash flow hedges. As of March 31, 2022, there were four cross-currency swap agreements outstanding with a total notional amount of €350.0 million (approximately \$387.4 million based on an exchange rate of \$1.00 to €0.90, the exchange rate as of March 31, 2022). The Company expects to reclassify approximately \$5.5 million of net derivative loss from OCI into earnings relating to cross-currency swaps within the next 12 months.

The following tables summarize the effects of derivatives in cash flow hedging relationships designated as hedging instruments in the Company's consolidated financial statements (*in thousands*):

Derivatives Designated as Hedging Instruments	Gain (Loss) Recognized in OCI		Location of Gain (Loss) Reclassified from OCI into Income (Loss)	Gain (Loss) Reclassified from OCI into Income (Loss)	
	Three Months Ended March 31,			Three Months Ended March 31,	
	2022	2021		2022	2021
Interest rate swap agreements	\$ —	\$ (11)	Interest expense	\$ —	\$ (2,271)
Interest rate cap contracts	9,763	195	Interest expense	(170)	(107)
Cross-currency swap agreements	(6,404)	(18,329)	Interest expense / Other expense	(12,063)	(17,528)

Note 5: Investment in Receivable Portfolios, Net

The Company's purchased portfolios of loans are grossed-up to their face value with an offsetting allowance and noncredit discount allocated to the individual receivables as the unit of account is at the individual loan level. Since each loan is deeply delinquent and deemed uncollectible at the individual loan level, the Company applies its charge-off policy and fully writes-off the amortized costs (*i.e.*, face value net of noncredit discount) of the individual receivables immediately after purchasing the portfolio. The Company then records a negative allowance that represents the present value of all expected future recoveries for pools of receivables that share similar risk characteristics using a discounted cash flow approach, which ultimately equals the amount paid for a portfolio purchase and presented as "Investment in receivable portfolios, net" in the Company's consolidated statements of financial condition. The discount rate is an effective interest rate (or "purchase EIR") based on the purchase price of the portfolio and the expected future cash flows at the time of purchase.

Receivable portfolio purchases are aggregated into pools based on similar risk characteristics. Examples of risk characteristics include financial asset type, collateral type, size, interest rate, date of origination, term, and geographic location. The Company's static pools are typically grouped into credit card, purchased consumer bankruptcy, and mortgage portfolios. The Company further groups these static pools by geographic location. Once a pool is established, the portfolios will remain in the designated pool unless the underlying risk characteristics change. The purchase EIR of a pool will not change over the life of the pool even if expected future cash flows change.

Revenue is recognized for each static pool over the economic life of the pool. Debt purchasing revenue includes two components:

- (1) Revenue from receivable portfolios, which is the accretion of the discount on the negative allowance due to the passage of time (generally the portfolio balance multiplied by the EIR) and also includes all revenue from zero basis portfolio ("ZBA") collections, and
- (2) Changes in recoveries, which includes
 - (a) Recoveries above or below forecast, which is the difference between (i) actual cash collected/recovered during the current period and (ii) expected cash recoveries for the current period, which generally represents over or under performance for the period; and
 - (b) Changes in expected future recoveries, which is the present value change of expected future recoveries, where such change generally results from (i) collections "pulled forward from" or "pushed out to" future periods (*i.e.* amounts either collected early or expected to be collected later) and (ii) magnitude and timing changes to estimates of expected future collections (which can be increases or decreases).

The Company measures expected future recoveries based on historical experience, current conditions, and reasonable and supportable forecasts. Factors that may change the expected future recoveries may include both internal as well as external factors. Internal factors include operational performance, such as capacity and the productivity of our collection staff. External factors that may have an impact on our collections include new laws or regulations, new interpretations of existing laws or regulations, and macroeconomic conditions.

The following table summarizes the changes in the balance of investment in receivable portfolios, net during the periods presented (*in thousands*):

	Three Months Ended March 31,	
	2022	2021
Balance, beginning of period	\$ 3,065,553	\$ 3,291,918
Purchases of receivable portfolios ⁽¹⁾	169,505	170,178
Collections applied to investment in receivable portfolios, net ⁽²⁾	(215,309)	(268,443)
Changes in recoveries ⁽³⁾	167,223	44,537
Put-backs and Recalls	(3,207)	(3,153)
Disposals and transfers to assets held for sale	(1,976)	(1,665)
Foreign currency adjustments	(44,403)	(7,694)
Balance, end of period	<u>\$ 3,137,386</u>	<u>\$ 3,225,678</u>

(1) The table below provides the detail on the establishment of negative allowance for expected recoveries of portfolios purchased during the periods presented:

	Three Months Ended March 31,	
	2022	2021
Purchase price	\$ 169,505	\$ 170,178
Allowance for credit losses	350,186	374,575
Amortized cost	519,691	544,753
Noncredit discount	657,058	784,112
Face value	1,176,749	1,328,865
Write-off of amortized cost	(519,691)	(544,753)
Write-off of noncredit discount	(657,058)	(784,112)
Negative allowance	169,505	170,178
Negative allowance for expected recoveries - current period purchases	<u>\$ 169,505</u>	<u>\$ 170,178</u>

(2) Collections applied to investment in receivable portfolios, net, is calculated as follows during the periods presented:

	Three Months Ended March 31,	
	2022	2021
Cash Collections	\$ 519,414	\$ 606,461
Less - amounts classified to revenue from receivable portfolios	(304,105)	(338,018)
Collections applied to investment in receivable portfolios, net	<u>\$ 215,309</u>	<u>\$ 268,443</u>

(3) Changes in recoveries is calculated as follows during the periods presented, where recoveries include cash collections, put-backs and recalls, and other cash-based adjustments:

	Three Months Ended March 31,	
	2022	2021
Recoveries above forecast	\$ 46,352	\$ 91,401
Changes in expected future recoveries	120,871	(46,864)
Changes in recoveries	<u>\$ 167,223</u>	<u>\$ 44,537</u>

Recoveries above or below forecast represent over and under-performance in the reporting period, respectively. Collections during the three months ended March 31, 2022 significantly outperformed the projected cash flows by approximately \$46.4 million. The Company believes the collection over-performance was a result of its sustained improvements in portfolio collections driven by change in consumer behavior and the Company's liquidation improvement initiatives.

When reassessing the forecasts of expected lifetime recoveries during the three months ended March 31, 2022, management considered historical and current collection performance, and believes that for certain static pools sustained collections over-performance resulted in increased total expected recoveries. As a result, the Company has updated its forecast, resulting in a net increase of total estimated remaining collections which in turn, when discounted to present value, resulted in a positive change in expected future period recoveries of approximately \$120.9 million during the three months ended March 31, 2022. During the three months ended March 31, 2021, the Company recorded approximately \$46.9 million in negative change in expected future period recoveries.

Note 6: Other Assets

Other assets consist of the following (*in thousands*):

	March 31, 2022	December 31, 2021
Operating lease right-of-use assets	\$ 66,868	\$ 68,812
Real estate owned	52,228	44,640
Deferred tax assets	50,689	51,451
Identifiable intangible assets, net	33,437	36,320
Prepaid expenses	28,787	26,943
Service fee receivables	22,547	22,610
Derivative instruments	13,120	3,541
Income tax deposits	—	19,315
Other	56,845	61,643
Total	<u>\$ 324,521</u>	<u>\$ 335,275</u>

Note 7: Borrowings

The Company is in compliance in all material respects with all covenants under its financing arrangements as of March 31, 2022. The components of the Company's consolidated borrowings were as follows (*in thousands*):

	March 31, 2022	December 31, 2021
Global senior secured revolving credit facility	\$ 552,379	\$ 406,635
Encore private placement notes	97,700	107,470
Senior secured notes	1,569,282	1,613,739
Convertible notes and exchangeable notes	272,500	422,500
Cabot securitisation senior facility	459,847	473,443
Other	29,705	24,889
Finance lease liabilities	7,720	7,005
	<u>2,989,133</u>	<u>3,055,681</u>
Less: debt discount and issuance costs, net of amortization	(55,100)	(58,350)
Total	<u>\$ 2,934,033</u>	<u>\$ 2,997,331</u>

Encore is the parent of the restricted group for the Global Senior Facility, the Senior Secured Notes and the Encore Private Placement Notes, each of which is guaranteed by the same group of material Encore subsidiaries and secured by the same collateral, which represents substantially all of the assets of those subsidiaries.

Global Senior Secured Revolving Credit Facility

In September 2020, the Company entered into a multi-currency senior secured revolving credit facility agreement (as amended and restated, the "Global Senior Facility"). On March 29, 2022, the Company amended and restated the Global Senior Facility to, among other things (1) upsize the facility by \$90.0 million to \$1.14 billion, (2) extend the termination date of the facility from September 2025 to September 2026, and (3) transition from LIBOR to Term SOFR for U.S. dollar borrowings.

As of March 31, 2022, the Global Senior Facility provided for a total committed facility of \$1.14 billion that matures in September 2026 and includes the following key provisions:

- Interest at Term SOFR (or EURIBOR for any loan drawn in euro or a rate based on SONIA for any loan drawn in British Pound) plus 2.50% per annum, with a Term SOFR (or EURIBOR or SONIA) floor of 0.00%;
- An unused commitment fee of 0.40% per annum, payable quarterly in arrears;
- A restrictive covenant that limits the LTV Ratio (defined in the Global Senior Facility) to 0.75 in the event that the Global Senior Facility is more than 20% utilized;
- A restrictive covenant that limits the SSRCF LTV Ratio (defined in the Global Senior Facility) to 0.275;
- A restrictive covenant that requires the Company to maintain a Fixed Charge Coverage Ratio (as defined in the Global Senior Facility) of at least 2.0;
- Additional restrictions and covenants which limit, among other things, the payment of dividends and the incurrence of additional indebtedness and liens; and
- Standard events of default which, upon occurrence, may permit the lenders to terminate the Global Senior Facility and declare all amounts outstanding to be immediately due and payable.

The Global Senior Facility is secured by substantially all of the assets of the Company and the guarantors. Pursuant to the terms of an intercreditor agreement entered into with respect to the relative positions of (1) the Global Senior Facility, any super priority hedging liabilities and the Encore Private Placement Notes (collectively, “Super Senior Liabilities”) and (2) the Senior Secured Notes, Super Senior Liabilities that are secured by assets that also secure the Senior Secured Notes will receive priority with respect to any proceeds received upon any enforcement action over any such assets.

As of March 31, 2022, the outstanding borrowings under the Global Senior Facility were \$552.4 million. The weighted average interest rate of the Global Senior Facility was 2.73% and 3.25% for the three months ended March 31, 2022 and 2021, respectively. Available capacity under the Global Senior Facility, after taking into account applicable debt covenants, was approximately \$559.9 million as of March 31, 2022.

Encore Private Placement Notes

In August 2017, Encore entered into \$325.0 million in senior secured notes with a group of insurance companies (the “Encore Private Placement Notes”). As of March 31, 2022, \$97.7 million of the Encore Private Placement Notes remained outstanding. The Encore Private Placement Notes bear an annual interest rate of 5.625%, mature in August 2024 and require quarterly principal payments of \$9.8 million. The covenants and material terms for the Encore Private Placement Notes are substantially similar to those for the Global Senior Facility.

Senior Secured Notes

The following table provides a summary of the Company’s senior secured notes (the “Senior Secured Notes”) (*\$ in thousands*):

	March 31, 2022	December 31, 2021	Maturity Date	Interest Payment Dates	Interest Rate
Encore 2025 Notes	\$ 387,363	\$ 397,928	Oct 15, 2025	Apr 15, Oct 15	4.875 %
Encore 2026 Notes	394,155	405,808	Feb 15, 2026	Feb 15, Aug 15	5.375 %
Encore 2028 Notes	328,462	338,174	Jun 1, 2028	Jun 1, Dec 1	4.250 %
Encore 2028 Floating Rate Notes	459,302	471,829	Jan 15, 2028	Jan 15, Apr 15, Jul 15, Oct 15	EURIBOR +4.250% ⁽¹⁾
	<u>\$ 1,569,282</u>	<u>\$ 1,613,739</u>			

(1) Interest rate is based on three-month EURIBOR (subject to a 0% floor) plus 4.250% per annum, resets quarterly.

The Senior Secured Notes are secured by the same collateral as the Global Senior Facility and the Encore Private Placement Notes. The guarantees provided in respect of the Senior Secured Notes are pari passu with each such guarantee given in respect of the Global Senior Facility and Encore Private Placement Notes. Subject to the intercreditor agreement described above under the section “Global Senior Secured Revolving Credit Facility,” Super Senior Liabilities that are secured by assets that also secure the Senior Secured Notes will receive priority with respect to any proceeds received upon any enforcement action over any such assets.

Convertible Notes and Exchangeable Notes

The following table provides a summary of the principal balance, maturity date and interest rate for the Company’s convertible and exchangeable senior notes (the “Convertible Notes” or “Exchangeable Notes,” as applicable) (*\$ in thousands*):

	March 31, 2022	December 31, 2021	Maturity Date	Interest Payment Dates	Interest Rate
2022 Convertible Notes	\$ —	\$ 150,000	Mar 15, 2022	Mar 15, Sep 15	3.250 %
2023 Exchangeable Notes	172,500	172,500	Sep 1, 2023	Mar 1, Sep 1	4.500 %
2025 Convertible Notes	100,000	100,000	Oct 1, 2025	Apr 1, Oct 1	3.250 %
	<u>\$ 272,500</u>	<u>\$ 422,500</u>			

On March 15, 2022, the Company’s \$150.0 million 2022 Convertible Notes matured. The 2022 Convertible Notes had a conversion price of \$45.33. In September 2021, in accordance with the indenture for the 2022 Convertible Notes, the Company irrevocably elected “combination settlement” with a specified dollar amount equal to \$1,750 per \$1,000 principal amount of the 2022 Convertible Notes for all conversions of the 2022 Convertible Notes that occur on or after September 15, 2021, the free conversion date, which effectively resulted in an all cash settlement for the 2022 Convertible Notes so long as the stock price is less than \$79.32 at the time of conversion. As a result, the Company settled the conversion of the 2022 Convertible Notes entirely in cash for \$221.2 million, of which \$71.2 million (the excess above the principal amount) represents the conversion spread and was recognized in the Company’s stockholder’s equity. No gain or loss was recognized as a result of the conversion of the 2022 Convertible Notes in the Company’s consolidated statements of income during the three months ended March 31, 2022.

The Exchangeable Notes were issued by Encore Capital Europe Finance Limited (“Encore Finance”), a 100% owned finance subsidiary of Encore, and are fully and unconditionally guaranteed by Encore. Unless otherwise indicated in connection with a particular offering of debt securities, Encore will fully and unconditionally guarantee any debt securities issued by Encore Finance. Amounts related to Encore Finance are included in the consolidated financial statements of Encore subsequent to April 30, 2018, the date of incorporation of Encore Finance.

In order to reduce the risk related to the potential dilution and/or the potential cash payments the Company may be required to make in the event that the market price of the Company’s common stock becomes greater than the conversion or exchange prices of the Convertible Notes and the Exchangeable Notes, the Company may enter into hedge programs that increase the effective conversion or exchange price for the Convertible Notes and the Exchangeable Notes. As of March 31, 2022, the Company had one hedge program that increases the effective exchange price for the 2023 Exchangeable Notes. The hedge instrument has been determined to be indexed to the Company’s own stock and meets the criteria for equity classification. The Company recorded the cost of the hedge instrument as a reduction in additional paid-in capital, and does not recognize subsequent changes in fair value of this financial instrument in its consolidated financial statement. The Company did not hedge the 2022 Convertible Notes or the 2025 Convertible Notes.

Pursuant to certain terms in the indentures of the Company’s Convertible Notes and Exchangeable Notes, the conversion and exchange rates were adjusted upon the completion of the Company’s tender offer effective in December 2021. Certain key terms related to the convertible and exchangeable features as of March 31, 2022 are listed below (*\$ in thousands, except conversion or exchange price*):

	2023 Exchangeable Notes		2025 Convertible Notes	
Initial conversion or exchange price	\$	44.62	\$	40.00
Closing stock price at date of issuance	\$	36.45	\$	32.00
Closing stock price date		Jul 20, 2018		Sep 4, 2019
Initial conversion or exchange rate (shares per \$1,000 principal amount)		22.4090		25.0000
Adjusted conversion or exchange rate (shares per \$1,000 principal amount)		22.5264		25.1310
Adjusted conversion or exchange price	\$	44.39	\$	39.79
Adjusted effective conversion or exchange price ⁽¹⁾	\$	62.13	\$	39.79
Excess of if-converted value compared to principal ⁽²⁾	\$	71,256	\$	57,647
Conversion or exchange date ⁽³⁾		Mar 1, 2023		Jul 1, 2025

- (1) As discussed above, the Company maintains a hedge program that increases the effective exchange price for the 2023 Exchangeable Notes to \$62.13.
- (2) Represents the premium the Company would have to pay assuming the Convertible Notes and Exchangeable Notes were converted or exchanged on March 31, 2022 using a hypothetical conversion price based on the closing stock price on March 31, 2022. The premium of the 2023 Exchangeable Notes would have been reduced to \$1.7 million with the existing hedge program.
- (3) During the quarter ending December 31, 2021, the closing price of the Company's common stock exceeded 130% of the exchange price of the 2023 Exchangeable Notes and the conversion price of the 2025 Convertible Notes for more than 20 trading days during a 30 consecutive trading day period, thereby satisfying one of the early exchange or conversion events. As a result, the 2023 Exchangeable Notes and the 2025 Convertible Notes became exchangeable or convertible on demand on January 1, 2022.

In the event of conversion or exchange, the 2025 Convertible Notes and the 2023 Exchangeable Notes are convertible or exchangeable into cash up to the aggregate principal amount of the notes and the excess conversion premium, if any, may be settled in cash or shares of the Company's common stock at the Company's election and subject to certain restrictions contained in each of the indentures governing the Convertible Notes and Exchangeable Notes.

Interest expense related to the Convertible Notes and Exchangeable Notes was \$3.7 million and \$4.9 million during the three months ended March 31, 2022 and 2021, respectively.

Cabot Securitisation Senior Facility

Cabot Securitisation UK Ltd ("Cabot Securitisation"), an indirect subsidiary of Encore, has a senior facility for a committed amount of £350.0 million (as amended, the "Cabot Securitisation Senior Facility"). The Cabot Securitisation Senior Facility matures in September 2026. Funds drawn under the Cabot Securitisation Senior Facility bear interest at a rate per annum equal to SONIA plus a margin of 3.00% plus, for periods after September 18, 2024, a step-up margin ranging from zero to 1.00%.

As of March 31, 2022, the outstanding borrowings under the Cabot Securitisation Senior Facility were £350.0 million (approximately \$459.8 million based on an exchange rate of \$1.00 to £0.76, the exchange rate as of March 31, 2022). The obligations of Cabot Securitisation under the Cabot Securitisation Senior Facility are secured by first ranking security interests over all of Cabot Securitisation's property, assets and rights (including receivables purchased from Cabot Financial UK from time to time), the book value of which was approximately £363.3 million (approximately \$477.3 million based on an exchange rate of \$1.00 to £0.76, the exchange rate as of March 31, 2022) as of March 31, 2022. The weighted average interest rate was 3.45% and 3.11% for the three months ended March 31, 2022 and 2021, respectively.

Cabot Securitisation is a securitized financing vehicle and is a VIE for consolidation purposes. Refer to "Note 8: Variable Interest Entities" for further details.

Note 8: Variable Interest Entities

A VIE is defined as a legal entity whose equity owners do not have sufficient equity at risk, or, as a group, the holders of the equity investment at risk lack any of the following three characteristics: decision-making rights, the obligation to absorb expected losses, or the right to receive expected residual returns of the entity. The primary beneficiary is identified as the variable interest holder that has both the power to direct the activities of the VIE that most significantly affect the entity's economic performance and the obligation to absorb expected losses or the right to receive benefits from the entity that could potentially be significant to the VIE. The Company consolidates VIEs when it is the primary beneficiary.

As of March 31, 2022, the Company's VIEs include certain securitized financing vehicles and other immaterial special purpose entities that were created to purchase receivable portfolios in certain geographies. The Company is the primary beneficiary of these VIEs. The Company has the power to direct the activities of the VIEs which includes but is not limited to the ability to exercise discretion in the servicing of the financial assets and the obligation to absorb losses or the right to receive benefits that could potentially be significant to the VIEs. The Company evaluates its relationships with its VIEs on an ongoing basis to ensure that it continues to be the primary beneficiary.

Most assets recognized as a result of consolidating these VIEs do not represent additional assets that could be used to satisfy claims against the Company's general assets. Conversely, liabilities recognized as a result of consolidating these VIEs do not represent additional claims on the Company's general assets; rather, they represent claims against the specific assets of the VIE.

Note 9: Accumulated Other Comprehensive Loss

A summary of the Company's changes in accumulated other comprehensive loss by component is presented below *(in thousands)*:

	Three Months Ended March 31, 2022		
	Derivatives	Currency Translation Adjustments	Accumulated Other Comprehensive Loss
Balance at beginning of period	\$ 516	\$ (54,064)	\$ (53,548)
Other comprehensive loss before reclassification	3,359	(22,254)	(18,895)
Reclassification	12,233	—	12,233
Tax effect	(3,698)	—	(3,698)
Balance at end of period	\$ 12,410	\$ (76,318)	\$ (63,908)

	Three Months Ended March 31, 2021		
	Derivatives	Currency Translation Adjustments	Accumulated Other Comprehensive Loss
Balance at beginning of period	\$ (10,154)	\$ (58,659)	\$ (68,813)
Other comprehensive loss before reclassification	(18,145)	2,889	(15,256)
Reclassification	19,906	—	19,906
Tax effect	(378)	—	(378)
Balance at end of period	\$ (8,771)	\$ (55,770)	\$ (64,541)

Note 10: Income Taxes

The Company's effective tax rate for the three months ended March 31, 2022 was 23.8%. For the three months ended March 31, 2021, the Company's effective tax rate was 22.2%. The difference between the effective tax rate and the 21% federal statutory rate was primarily due to the proportion of income earned in higher tax rate jurisdictions compared to lower tax rate jurisdictions.

Each interim period is considered an integral part of the annual period and tax expense or benefit is measured using an estimated annual effective income tax rate. The estimated annual effective tax rate for the full year is applied to the respective interim period, taking into account year-to-date amounts and projected amounts for the year. Since the Company operates in foreign countries with varying tax rates, the Company's quarterly effective tax rate is dependent on the level of income or loss from international operations in the reporting period.

The Company's subsidiary in Costa Rica is operating under a 100% tax holiday through December 31, 2026. The impact of the tax holiday in Costa Rica for the three months ended March 31, 2022 and 2021, was immaterial.

The Company is subject to income taxes in the U.S. and foreign jurisdictions. Significant judgement is required in evaluating uncertain tax positions and determining the provision for income taxes. There has been no material change to the Company's total gross unrecognized tax benefits from December 31, 2021.

Note 11: Commitments and Contingencies

Litigation and Regulatory

The Company is involved in disputes, legal actions, regulatory investigations, inquiries, and other actions from time to time in the ordinary course of business. The Company, along with others in its industry, is routinely subject to legal actions based on the Fair Debt Collection Practices Act (“FDCPA”), comparable state statutes, the Telephone Consumer Protection Act (“TCPA”), state and federal unfair competition statutes, and common law causes of action. The violations of law investigated or alleged in these actions often include claims that the Company lacks specified licenses to conduct its business, attempts to collect debts on which the statute of limitations has run, has made inaccurate or unsupported assertions of fact in support of its collection actions and/or has acted improperly in connection with its efforts to contact consumers. Such litigation and regulatory actions could involve potential compensatory or punitive damage claims, fines, sanctions, injunctive relief, or changes in business practices. Many continue on for some length of time and involve substantial investigation, litigation, negotiation, and other expense and effort before a result is achieved, and during the process the Company often cannot determine the substance or timing of any eventual outcome.

As of March 31, 2022, there were no material developments in any of the legal proceedings disclosed in the Company’s Annual Report on Form 10-K for the fiscal year ended December 31, 2021.

In certain legal proceedings, the Company may have recourse to insurance or third-party contractual indemnities to cover all or portions of its litigation expenses, judgments, or settlements. The Company records loss contingencies in its financial statements only for matters in which losses are probable and can be reasonably estimated. Where a range of loss can be reasonably estimated with no best estimate in the range, the Company records the minimum estimated liability. The Company continuously assesses the potential liability related to its pending litigation and regulatory matters and revises its estimates when additional information becomes available. The Company’s legal costs are recorded to expense as incurred. As of March 31, 2022, the Company has no material reserves for legal matters.

Purchase Commitments

In the normal course of business, the Company enters into forward flow purchase agreements. A forward flow purchase agreement is a commitment to purchase receivables over a duration that is typically three to twelve months, but can be longer, generally with a specifically defined volume range, frequency, and pricing. Typically, these forward flow contracts have provisions that allow for early termination or price re-negotiation should the underlying quality of the portfolio deteriorate over time or if any particular month’s delivery is materially different than the original portfolio used to price the forward flow contract. Certain of these forward flow purchase agreements may also have termination clauses, whereby the agreements can be canceled by either party upon providing a certain specified amount of notice.

As of March 31, 2022, the Company had entered into forward flow purchase agreements for the purchase of nonperforming loans with an estimated minimum aggregate purchase price of approximately \$380.1 million. The Company expects actual purchases under these forward flow purchase agreements to be significantly greater than the estimated minimum aggregate purchase price.

Note 12: Segment and Geographic Information

The Company conducts business through several operating segments. The Company’s Chief Operating Decision Maker relies on internal management reporting processes that provide segment revenue, segment operating income, and segment asset information in order to make financial decisions and allocate resources. The Company determined its operating segments meet the aggregation criteria, and therefore, it has one reportable segment, portfolio purchasing and recovery, based on similarities among the operating units including economic characteristics, the nature of the services, the nature of the production process, customer types for their services, the methods used to provide their services and the nature of the regulatory environment.

The Company has operations in the United States, Europe and other foreign countries. The following table presents the Company's total revenues by geographic area in which the Company operates (*in thousands*):

	Three Months Ended March 31,	
	2022	2021
Total revenues ⁽¹⁾ :		
United States	\$ 373,574	\$ 287,787
International		
Europe ⁽²⁾	126,032	123,902
Other geographies	76	5,148
	<u>126,108</u>	<u>129,050</u>
Total	<u>\$ 499,682</u>	<u>\$ 416,837</u>

(1) Total revenues are attributed to countries based on consumer location.

(2) Based on the financial information that is used to produce the general-purpose financial statements, providing further geographic information is impracticable.

Note 13: Goodwill and Identifiable Intangible Assets

The Company's goodwill is tested for impairment at the reporting unit level annually and in interim periods if certain events occur that indicate that the fair value of a reporting unit may be below its carrying value. Determining the number of reporting units and the fair value of a reporting unit requires the Company to make judgments and involves the use of significant estimates and assumptions.

The annual goodwill testing date for the reporting units that are included in the portfolio purchasing and recovery reportable segment is October 1st. There have been no events or circumstances during the three months ended March 31, 2022 that have required the Company to perform an interim assessment of goodwill carried at these reporting units. Management continues to evaluate and monitor all key factors impacting the carrying value of the Company's recorded goodwill and long-lived assets. Adverse changes in the Company's actual or expected operating results, market capitalization, business climate, economic factors or other negative events that may be outside the control of management could result in a material non-cash impairment charge in the future.

The Company's goodwill is attributable to reporting units included in its portfolio purchasing and recovery segment. The following table summarizes the activity in the Company's goodwill balance (*in thousands*):

	Three Months Ended March 31,	
	2022	2021
Balance, beginning of period	\$ 897,795	\$ 906,962
Effect of foreign currency translation	(21,254)	5,208
Balance, end of period	<u>\$ 876,541</u>	<u>\$ 912,170</u>

The Company's acquired intangible assets are summarized as follows (*in thousands*):

	As of March 31, 2022			As of December 31, 2021		
	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Customer relationships	\$ 65,072	\$ (32,090)	\$ 32,982	\$ 66,969	\$ (31,154)	\$ 35,815
Developed technologies	2,481	(2,474)	7	2,549	(2,530)	19
Trade name and other	1,575	(1,127)	448	1,597	(1,111)	486
Total intangible assets	<u>\$ 69,128</u>	<u>\$ (35,691)</u>	<u>\$ 33,437</u>	<u>\$ 71,115</u>	<u>\$ (34,795)</u>	<u>\$ 36,320</u>

Item 2 – Management’s Discussion and Analysis of Financial Condition and Results of Operations

This Quarterly Report on Form 10-Q contains “forward-looking statements” relating to Encore Capital Group, Inc. (“Encore”) and its subsidiaries (which we may collectively refer to as the “Company,” “we,” “our” or “us”) within the meaning of the securities laws. The words “believe,” “expect,” “anticipate,” “estimate,” “project,” “intend,” “plan,” “will,” “may,” and similar expressions often characterize forward-looking statements. These statements may include, but are not limited to, projections of collections, revenues, income or loss, estimates of capital expenditures, plans for future operations, products or services, financing needs or plans or the impacts of the COVID-19 pandemic, as well as assumptions relating to these matters. Although we believe that the expectations reflected in these forward-looking statements are reasonable, we caution that these expectations or predictions may not prove to be correct or we may not achieve the financial results, savings, or other benefits anticipated in the forward-looking statements. These forward-looking statements are necessarily estimates reflecting the best judgment of our senior management and involve a number of risks and uncertainties, some of which may be beyond our control or cannot be predicted or quantified, that could cause actual results to differ materially from those suggested by the forward-looking statements. Many factors including, but not limited to, those set forth in our Annual Report on Form 10-K under “Part I, Item 1A—Risk Factors” and those set forth in “Part II, Item 1A, Risk Factors” of this Quarterly Report could cause our actual results, performance, achievements, or industry results to be very different from the results, performance, achievements or industry results expressed or implied by these forward-looking statements. Our business, financial condition, or results of operations could also be materially and adversely affected by other factors besides those listed. Forward-looking statements speak only as of the date the statements were made. We do not undertake any obligation to update or revise any forward-looking statements to reflect new information or future events, or for any other reason, even if experience or future events make it clear that any expected results expressed or implied by these forward-looking statements will not be realized. In addition, it is generally our policy not to make any specific projections as to future earnings, and we do not endorse projections regarding future performance that may be made by third parties.

Our Business

We are an international specialty finance company providing debt recovery solutions and other related services for consumers across a broad range of financial assets. We purchase portfolios of defaulted consumer receivables at deep discounts to face value and manage them by working with individuals as they repay their obligations and work toward financial recovery. Defaulted receivables are consumers’ unpaid financial commitments to credit originators, including banks, credit unions, consumer finance companies and commercial retailers. Defaulted receivables may also include receivables subject to bankruptcy proceedings. We also provide debt servicing and other portfolio management services to credit originators for non-performing loans in Europe.

Encore Capital Group, Inc. (“Encore”) has three primary business units: MCM, which consists of Midland Credit Management, Inc. and its subsidiaries and domestic affiliates; Cabot, which consists of Cabot Credit Management Limited (“CCM”) and its subsidiaries and European affiliates, and LAAP, which is comprised of our investments and operations in Latin America and Asia-Pacific.

MCM (United States)

Through MCM, we are a market leader in portfolio purchasing and recovery in the United States.

Cabot (Europe)

Through Cabot, we are one of the largest credit management services providers in Europe and a market leader in the United Kingdom. Cabot, in addition to its primary business of portfolio purchasing and recovery, also provides a range of debt servicing offerings such as early stage collections, business process outsourcing (“BPO”), and contingent collections, including through Wescot Credit Services Limited (“Wescot”), a leading U.K. contingency debt collection and BPO services company.

LAAP (Latin America and Asia-Pacific)

We have purchased non-performing loans in Mexico. Additionally, we have invested in Encore Asset Reconstruction Company (“EARC”) in India. We previously owned non-performing loans in Colombia and Peru (sold in August 2021) and Brazil (sold in April 2020).

To date, operating results from LAAP have not been significant to our total consolidated operating results. Our long-term growth strategy is focused on continuing to invest in our core portfolio purchasing and recovery business in the United States and United Kingdom and strengthening and developing our business in the rest of Europe.

Government Regulation

MCM (United States)

As discussed in more detail under “Part I - Item 1 - Business - Government Regulation” contained in our Annual Report on Form 10-K, our operations in the United States are subject to federal, state and municipal statutes, rules, regulations and ordinances that establish specific guidelines and procedures that debt purchasers and collectors must follow when collecting consumer accounts, including among others, specific guidelines and procedures for communicating with consumers and prohibitions on unfair, deceptive or abusive debt collection practices.

Cabot (Europe)

As discussed in more detail under “Part I - Item 1 - Business - Government Regulation” contained in our Annual Report on Form 10-K, our operations in Europe are affected by foreign statutes, rules and regulations regarding debt collection and debt purchase activities. These statutes, rules, regulations, ordinances, guidelines and procedures are modified from time to time by the relevant authorities charged with their administration, which could affect the way we conduct our business.

Portfolio Purchasing and Recovery

MCM (United States)

In the United States, the defaulted consumer receivable portfolios we purchase are primarily charged-off credit card debt portfolios. A small percentage of our capital deployment in the United States is comprised of receivable portfolios subject to Chapter 13 and Chapter 7 bankruptcy proceedings.

We purchase receivables based on robust, account-level valuation methods and employ proprietary statistical and behavioral models across our U.S. operations. These methods and models allow us to value portfolios accurately (limiting the risk of overpaying), avoid buying portfolios that are incompatible with our methods or strategies and align the accounts we purchase with our business channels to maximize future collections. As a result, we have been able to realize significant returns from the receivables we acquire. We maintain strong relationships with many of the largest financial service providers in the United States.

Cabot (Europe)

In Europe, our purchased under-performing debt portfolios primarily consist of paying and non-paying consumer loan accounts. We also purchase: (1) portfolios that are in insolvency status, in particular, individual voluntary arrangements; and (2) non-performing secured mortgage portfolios and real estate assets previously securing mortgage portfolios. When we take possession of the underlying real estate assets or purchase real estate assets, we refer to those as real estate-owned assets, or REO assets.

We purchase paying and non-paying receivable portfolios using a proprietary pricing model that utilizes account-level statistical and behavioral data. This model allows us to value portfolios accurately and quantify portfolio performance in order to maximize future collections. As a result, we have been able to realize significant returns from the assets we have acquired. We maintain strong relationships with many of the largest financial services providers in the United Kingdom and continue to expand in the United Kingdom and the rest of Europe with our acquisitions of portfolios.

Purchases and Collections

Portfolio Pricing, Supply and Demand

MCM (United States)

Issuers have continued to sell predominantly fresh portfolios. Fresh portfolios are portfolios that are generally sold within six months of the consumer’s account being charged-off by the financial institution. Pricing in the first quarter remained in line with the previous quarter. Issuers continue to sell their volume in mostly forward flow arrangements that are often committed early in the calendar year. We believe growth in lending and rising delinquency rates will drive future supply increases.

We believe that smaller competitors continue to face difficulties in the portfolio purchasing market because of the high cost to operate due to regulatory pressure and because issuers are being more selective with buyers in the marketplace. We believe this favors larger participants, like MCM, because the larger market participants are better able to adapt to these pressures and commit to larger forward flow agreements.

Cabot (Europe)

The U.K. market for charged-off portfolios has generally provided a relatively consistent pipeline of opportunities over the past few years, despite a historically low level of charge-off rates, as creditors have embedded debt sales as an integral part of their business models and consumer indebtedness has continued to grow since the financial crisis. An increasing amount of volume is sold in multi-year forward flow arrangements.

The Spanish debt market continues to be one of the largest in Europe with significant debt sales activity, and an expectation of a significant amount of debt to be sold and serviced in the future. Additionally, financial institutions continue to experience both market and regulatory pressure to dispose of non-performing loans, which should continue to provide debt purchasing opportunities in Spain.

Banks decreased portfolio sales at the beginning of the COVID-19 pandemic in order to focus on customers' needs. While we have seen a resumption of sales activity across many of our European markets, underlying default rates are generally low by historic levels, and sales levels are expected to fluctuate from quarter to quarter as banks seek to re-establish a more stable debt sales strategy. In general, supply remains below pre-pandemic levels while portfolio pricing has become more competitive across our European footprint.

Purchases by Geographic Location

The following table summarizes purchases by geographic location during the periods presented (*in thousands*):

	Three Months Ended March 31,	
	2022	2021
MCM (United States)	\$ 94,309	\$ 92,352
Cabot (Europe)	75,196	77,826
Total purchases of receivable portfolios	<u>\$ 169,505</u>	<u>\$ 170,178</u>

During the three months ended March 31, 2022, we invested \$169.5 million to acquire receivable portfolios, with face values aggregating \$1.2 billion, for an average purchase price of 14.4% of face value. The amount invested in receivable portfolios decreased \$0.7 million, or 0.4%, compared with the \$170.2 million invested during the three months ended March 31, 2021, to acquire receivable portfolios with face values aggregating \$1.3 billion, for an average purchase price of 12.8% of face value.

In the United States, portfolio purchases increased slightly during the three months ended March 31, 2022 as compared to the corresponding period in the prior year. The majority of our deployments in the U.S. came from forward flow agreements, and the timing, contract duration, and volumes for each contract can fluctuate leading to variation when comparing to prior periods. Portfolio purchases in the U.S. are still lower than pre-pandemic levels as a result of a decrease in supply, which we believe is temporary.

In Europe, portfolio purchases decreased slightly during the three months ended March 31, 2022 as compared to the corresponding period in the prior year. The decrease was attributable to the unfavorable impact from foreign currency translation, primarily by the strengthening of the U.S. dollar against the British Pound. Portfolio purchases in Europe are negatively impacted by a relatively limited supply of portfolios as compared to the pre-pandemic levels.

The average purchase price, as a percentage of face value, varies from period to period depending on, among other factors, the quality of the accounts purchased and the length of time from charge-off to the time we purchase the portfolios.

During the three months ended March 31, 2022 and 2021, we invested \$12.4 million and \$2.4 million in REO assets, respectively.

Collections from Purchased Receivables by Channel and Geographic Location

We utilize three channels for the collection of our purchased receivables: call center and digital collections; legal collections; and collection agencies. The call center and digital collections channel consists of collections that result from our call centers, direct mail program and online collections. The legal collections channel consists of collections that result from our internal legal channel or from our network of retained law firms. The collection agencies channel consists of collections from third party collections agencies to whom we pay a fee or commission. We utilize this channel to supplement capacity in our internal call centers, to service accounts in regions where we do not have collections operations or for accounts purchased where we maintain the collection agency servicing relationship. The following table summarizes the total collections by collection channel and geographic area during the periods presented (*in thousands*):

	Three Months Ended March 31,	
	2022	2021
MCM (United States):		
Call center and digital collections	\$ 215,624	\$ 267,984
Legal collections	154,500	164,332
Collection agencies	488	3,257
Subtotal	<u>370,612</u>	<u>435,573</u>
Cabot (Europe):		
Call center and digital collections	54,453	70,551
Legal collections	52,513	49,065
Collection agencies	40,880	42,985
Subtotal	<u>147,846</u>	<u>162,601</u>
Other geographies:	956	8,287
Total collections from purchased receivables	<u>\$ 519,414</u>	<u>\$ 606,461</u>

Gross collections from purchased receivables decreased by \$87.0 million, or 14.4%, to \$519.4 million during the three months ended March 31, 2022, from \$606.5 million during the three months ended March 31, 2021.

The decrease in collections from purchased receivables in the United States compared to the three months ended March 31, 2021, was primarily a result of an unusually high level of collections in the year ago period resulting from changes in consumer behavior during the COVID-19 pandemic. The decrease was also a result of lower purchasing volumes in recent periods due to the COVID-19 pandemic. The changes in consumer behavior that resulted from the impacts of the COVID-19 pandemic, while more prevalent a year ago, continued through the quarter. Even though we believe the pandemic-related drivers of this changed behavior are waning, in the first quarter we continued to see over-performance compared to our collections expectations.

The decrease in collections from purchased receivables in Europe was primarily due to lower purchasing volumes in recent periods due to the COVID-19 pandemic and the unfavorable impact from foreign currency translation, primarily by the strengthening of the U.S. dollar against the British Pound.

Results of Operations

Results of operations, in dollars and as a percentage of total revenues, were as follows (*in thousands, except percentages*):

	Three Months Ended March 31,			
	2022		2021	
Revenues				
Revenue from receivable portfolios	\$ 304,105	60.8 %	\$ 338,018	81.1 %
Changes in recoveries	167,223	33.5 %	44,537	10.7 %
Total debt purchasing revenue	471,328	94.3 %	382,555	91.8 %
Servicing revenue	26,146	5.2 %	32,516	7.8 %
Other revenues	2,208	0.5 %	1,766	0.4 %
Total revenues	499,682	100.0 %	416,837	100.0 %
Operating expenses				
Salaries and employee benefits	96,956	19.4 %	96,456	23.1 %
Cost of legal collections	55,717	11.2 %	67,142	16.1 %
General and administrative expenses	33,534	6.7 %	32,148	7.7 %
Other operating expenses	27,027	5.4 %	28,441	6.8 %
Collection agency commissions	9,605	1.9 %	12,824	3.1 %
Depreciation and amortization	11,829	2.4 %	11,512	2.8 %
Total operating expenses	234,668	47.0 %	248,523	59.6 %
Income from operations	265,014	53.0 %	168,314	40.4 %
Other expense				
Interest expense	(34,633)	(6.9)%	(46,526)	(11.2)%
Other income (expense)	392	0.1 %	(55)	0.0 %
Total other expense	(34,241)	(6.8)%	(46,581)	(11.2)%
Income before income taxes	230,773	46.2 %	121,733	29.2 %
Provision for income taxes	(55,024)	(11.0)%	(26,968)	(6.5)%
Net income	175,749	35.2 %	94,765	22.7 %
Net income attributable to noncontrolling interest	—	— %	(135)	(0.1)%
Net income attributable to Encore Capital Group, Inc. stockholders	\$ 175,749	35.2 %	\$ 94,630	22.6 %

Comparison of Results of Operations

Revenues

Our revenues primarily include debt purchasing revenue, which is revenue recognized from engaging in debt purchasing and recovery activities. We apply our charge-off policy and fully write-off the amortized costs (*i.e.*, face value net of noncredit discount) of the individual receivables we acquire immediately after purchasing the portfolio. We then record a negative allowance that represents the present value of all expected future recoveries for pools of receivables that share similar risk characteristics using a discounted cash flow approach, which is presented as “Investment in receivable portfolios, net” in our consolidated statements of financial condition. The discount rate is an effective interest rate (or “purchase EIR”) established based on the purchase price of the portfolio and the expected future cash flows at the time of purchase.

Debt purchasing revenue includes two components:

- (1) *Revenue from receivable portfolios*, which is the accretion of the discount on the negative allowance due to the passage of time (generally the portfolio balance multiplied by the EIR), and
- (2) *Changes in recoveries*, which includes
 - (a) Recoveries above (below) forecast, which is the difference between (i) actual cash collected/recovered during the current period and (ii) expected cash recoveries for the current period, which generally represents over or under performance for the period; and

- (b) Changes in expected future recoveries, which is the present value change of expected future recoveries, where such change generally results from (i) collections “pulled forward from” or “pushed out to” future periods (i.e. amounts either collected early or expected to be collected later) and (ii) magnitude and timing changes to estimates of expected future collections (which can be increases or decreases).

Certain pools already fully recovered their cost basis and became zero basis portfolios (“ZBA”) prior to our adoption of CECL. We did not establish a negative allowance for these pools as we elected the Transition Resource Group for Credit Losses’ practical expedient to retain the integrity of these legacy pools. Similar to how we treated ZBA collections prior to the adoption of CECL, all subsequent collections to the ZBA pools are recognized as ZBA revenue, which is included in revenue from receivable portfolios in our consolidated statements of income.

Servicing revenue consists primarily of fee-based income earned on accounts collected on behalf of others, primarily credit originators. We earn fee-based income by providing debt servicing (such as early stage collections, BPO, contingent collections, trace services and litigation activities) to credit originators for non-performing loans in Europe.

Other revenues primarily include revenues recognized from the sale of real estate assets that are acquired as a result of our investments in non-performing secured residential mortgage portfolios and real estate assets in Europe and LAAP.

The following table summarizes revenues for the periods presented (*in thousands, except percentages*):

	Three Months Ended March 31,			
	2022	2021	\$ Change	% Increase (decrease)
Revenue recognized from portfolio basis	\$ 295,121	\$ 324,254	\$ (29,133)	(9.0)%
ZBA revenue	8,984	13,764	(4,780)	(34.7)%
Revenue from receivable portfolios	304,105	338,018	(33,913)	(10.0)%
Recoveries above forecast	46,352	91,401	(45,049)	(49.3)%
Changes in expected future recoveries	120,871	(46,864)	167,735	357.9 %
Changes in recoveries	167,223	44,537	122,686	275.5 %
Debt purchasing revenue	471,328	382,555	88,773	23.2 %
Servicing revenue	26,146	32,516	(6,370)	(19.6)%
Other revenues	2,208	1,766	442	25.0 %
Total revenues	<u>\$ 499,682</u>	<u>\$ 416,837</u>	<u>\$ 82,845</u>	19.9 %

Our operating results are impacted by foreign currency translation, which represents the effect of translating operating results where the functional currency is different than our U.S. dollar reporting currency. The strengthening of the U.S. dollar relative to other foreign currencies has an unfavorable impact on our international revenues, and the weakening of the U.S. dollar relative to other foreign currencies has a favorable impact on our international revenues. Our revenues were unfavorably impacted by foreign currency translation, primarily by the strengthening of the U.S. dollar against the British Pound by 2.8% during the three months ended March 31, 2022 compared to the three months ended March 31, 2021.

The decreases in revenue recognized from portfolio basis during the three months ended March 31, 2022 as compared to the three months ended March 31, 2021 were primarily due to a lower portfolio basis (i.e., a lower investment in receivable balance) driven by a lower volume of purchases and negative changes in expected future recoveries in recent quarters.

As discussed above, ZBA revenue represents collections from our legacy ZBA pools. We expect our ZBA revenue to continue to decline as we collect on these legacy pools. We do not expect to have new ZBA pools in the future.

Recoveries above or below forecast represent over and under-performance in the reporting period. Collections during the three months ended March 31, 2022 significantly outperformed the projected cash flows. We believe the collection over-performance was a result of changes in consumer behavior and our liquidation improvement initiatives.

When reassessing the forecasts of expected lifetime recoveries during the three months ended March 31, 2022, management considered historical and current collection performance, and believes that for certain static pools sustained collections over-performance resulted in increased total expected recoveries. As a result, we have updated our forecast, resulting in a net increase of total estimated remaining collections which in turn, when discounted to present value, resulted in a

positive change in expected future period recoveries of approximately \$120.9 million during the three months ended March 31, 2022. During the three months ended March 31, 2021, we recorded approximately \$46.9 million in negative change in expected future period recoveries.

The following tables summarize collections from purchased receivables, revenue from receivable portfolios, end of period receivable balance and other related supplemental data, by year of purchase (*in thousands, except percentages*):

	Three Months Ended March 31, 2022			As of March 31, 2022	
	Collections	Revenue from Receivable Portfolios	Changes in Recoveries	Investment in Receivable Portfolios	Monthly EIR
United States:					
ZBA	\$ 8,971	\$ 8,971	\$ —	\$ —	— %
2011	5,327	3,901	1,535	1,628	88.6 %
2012	5,407	3,812	2,121	3,574	42.0 %
2013	12,639	12,072	518	9,902	40.5 %
2014	7,064	4,508	1,077	21,441	6.7 %
2015	7,347	4,180	(2,322)	31,052	3.9 %
2016	15,549	7,987	2,898	61,928	4.1 %
2017	26,169	14,503	9,174	89,641	5.5 %
2018	44,029	19,070	33,676	178,972	3.9 %
2019	76,960	33,420	62,112	319,745	3.8 %
2020	91,638	38,893	61,930	369,878	3.7 %
2021	65,474	44,241	(929)	358,537	3.9 %
2022	4,038	3,682	2,534	96,431	3.6 %
Subtotal	370,612	199,240	174,324	1,542,729	4.4 %
Europe:					
ZBA	13	13	—	—	— %
2013	19,465	16,971	(1,938)	167,707	3.2 %
2014	18,277	13,861	(1,267)	147,268	3.0 %
2015	11,770	8,567	(1,350)	113,730	2.4 %
2016 ⁽¹⁾	10,800	8,561	(1,473)	100,499	2.8 %
2017	17,214	11,379	(2,332)	193,534	1.9 %
2018	17,478	11,289	(1,308)	232,240	1.6 %
2019	18,580	10,721	590	185,357	1.8 %
2020	13,224	7,882	2,600	112,863	2.3 %
2021	18,057	13,195	(1,353)	228,117	1.9 %
2022	2,968	2,426	730	73,854	1.9 %
Subtotal	147,846	104,865	(7,101)	1,555,169	2.2 %
Other geographies:⁽²⁾					
All vintages	956	—	—	39,488	— %
Subtotal	956	—	—	39,488	— %
Total	\$ 519,414	\$ 304,105	\$ 167,223	\$ 3,137,386	3.3 %

(1) Portfolio balance includes non-accrual pool groups. The EIR presented is only for pool groups that accrete portfolio revenue.

(2) All portfolios are on non-accrual basis. Annual pool groups for other geographies have been aggregated for disclosure purposes.

	Three Months Ended March 31, 2021			As of March 31, 2021	
	Collections	Revenue from Receivable Portfolios	Changes in Recoveries	Investment in Receivable Portfolios	Monthly EIR
United States:					
ZBA	\$ 12,501	\$ 12,501	\$ —	\$ —	— %
2011	6,187	4,673	1,484	1,712	88.6 %
2012	6,306	5,011	993	3,735	42.0 %
2013	13,600	12,974	1,351	10,460	40.5 %
2014	9,475	6,671	(726)	30,417	6.7 %
2015	12,994	6,038	2,617	48,589	3.9 %
2016	26,378	11,181	7,020	89,806	4.0 %
2017	43,518	21,140	9,601	125,608	5.3 %
2018	68,358	29,587	10,694	238,022	3.8 %
2019	114,690	51,761	9,482	415,502	3.8 %
2020	113,142	54,252	21,108	457,785	3.7 %
2021	8,424	3,829	4,061	91,748	4.3 %
Subtotal	435,573	219,618	67,685	1,513,384	4.4 %
Europe:					
ZBA	34	34	—	—	— %
2013	24,748	22,383	(13,588)	216,432	3.2 %
2014	22,477	17,590	(7,411)	185,531	3.1 %
2015	14,996	10,891	(5,407)	143,115	2.4 %
2016 ⁽¹⁾	13,996	10,679	(939)	125,215	2.8 %
2017	23,146	14,584	(2,160)	249,313	1.8 %
2018	21,712	14,296	(3,007)	294,406	1.6 %
2019	23,979	13,443	1,438	234,835	1.8 %
2020	15,121	8,703	5,801	124,989	2.3 %
2021	2,392	2,013	864	76,456	1.9 %
Subtotal	162,601	114,616	(24,409)	1,650,292	2.2 %
Other geographies^{(1), (2)}:					
All vintages	8,287	3,784	1,261	62,002	7.9 %
Subtotal	8,287	3,784	1,261	62,002	7.9 %
Total	\$ 606,461	\$ 338,018	\$ 44,537	\$ 3,225,678	3.4 %

(1) Portfolio balance includes non-accrual pool groups. The EIR presented is only for pool groups that accrete portfolio revenue.

(2) Annual pool groups for other geographies have been aggregated for disclosure purposes.

Servicing revenues during the three months ended March 31, 2022 decreased as compared to servicing revenues during the three months ended March 31, 2021. The decrease was primarily attributable to reduced service demand from BPO clients and the unfavorable impact of foreign currency translation, which was primarily the result of the strengthening of the U.S. dollar against the British Pound.

Other revenues increased during the three months ended March 31, 2022 as compared to the three months ended March 31, 2021, primarily driven by the increased sale of real estate assets, the increase was partially offset by the unfavorable impact of foreign currency translation, which was primarily the result of the strengthening of the U.S. dollar against the British Pound and Euro.

Operating Expenses

The following table summarizes operating expenses for the periods presented (*in thousands, except percentages*):

	Three Months Ended March 31,			
	2022	2021	\$ Change	% Change
Salaries and employee benefits	\$ 96,956	\$ 96,456	\$ 500	0.5 %
Cost of legal collections	55,717	67,142	(11,425)	(17.0)%
General and administrative expenses	33,534	32,148	1,386	4.3 %
Other operating expenses	27,027	28,441	(1,414)	(5.0)%
Collection agency commissions	9,605	12,824	(3,219)	(25.1)%
Depreciation and amortization	11,829	11,512	317	2.8 %
Total operating expenses	\$ 234,668	\$ 248,523	\$ (13,855)	(5.6)%

Our operating results are impacted by foreign currency translation, which represents the effect of translating operating results where the functional currency is different than our U.S. dollar reporting currency. The strengthening of the U.S. dollar relative to other foreign currencies has a favorable impact on our international operating expenses, and the weakening of the U.S. dollar relative to other foreign currencies has an unfavorable impact on our international operating expenses. Our operating expenses were favorably impacted by foreign currency translation, primarily by the strengthening of the U.S. dollar against the British Pound by approximately 2.8% for the three months ended March 31, 2022 as compared to the three months ended March 31, 2021.

Operating expenses are explained in more detail as follows:

Salaries and Employee Benefits

Salaries and employee benefits increased slightly during the three months ended March 31, 2022 as compared to the three months ended March 31, 2021. The increase was primarily due to the increase of stock-based compensation expense attributable to increased stock price in recent periods. The increase was partially offset by the favorable impact of foreign currency translation, primarily by the strengthening of the U.S. dollar against the British Pound.

Cost of Legal Collections

Cost of legal collections primarily includes contingent fees paid to our external network of attorneys and the cost of litigation. We pursue legal collections using a network of attorneys that specialize in collection matters and through our internal legal channel. Under the agreements with our contracted attorneys, we advance certain out-of-pocket court costs. Cost of legal collections does not include internal legal channel employee costs, which are included in salaries and employee benefits in our consolidated statements of income.

The following table summarizes our cost of legal collections during the periods presented (*in thousands, except percentages*):

	Three Months Ended March 31,			
	2022	2021	\$ Change	% Change
Court costs	\$ 30,836	\$ 41,682	\$ (10,846)	(26.0)%
Legal collection fees	24,881	25,460	(579)	(2.3)%
Total cost of legal collections	\$ 55,717	\$ 67,142	\$ (11,425)	(17.0)%

Cost of legal collections decreased driven by decreased legal channel collections as compared to the same period in the prior year. The decrease was a result of decreased court costs due to fewer placements in the legal collection channel in the three months ended March 31, 2022.

General and Administrative Expenses

The increase in general and administrative expense during the three months ended March 31, 2022 compared to the three months ended March 31, 2021 was primarily due to increased general and administrative expense associated with our return to the office initiatives. The increase was partially offset by the favorable impact of foreign currency translation, primarily by the strengthening of the U.S. dollar against the British Pound.

Other Operating Expenses

Other operating expenses decreased during the three months ended March 31, 2022 as compared to the three months ended March 31, 2021, primarily due to reduced expenditures for temporary services and direct collection expenses and the favorable impact of foreign currency translation, primarily by the strengthening of the U.S. dollar against the British Pound.

Collection Agency Commissions

Collection agency commissions are commissions paid to third-party collection agencies. Collections through the collections agencies channel are predominately in Europe and vary from period to period depending on, among other things, the number of accounts placed with an agency versus accounts collected internally. Commission rates vary depending on, among other things, the amount of time that has passed since the charge-off of the accounts placed with an agency, the asset class, and the geographic location of the receivables. Generally, freshly charged-off accounts have a lower commission rate than accounts that have been charged off for a longer period of time, and commission rates for purchased bankruptcy portfolios are lower than the commission rates for charged-off credit card accounts.

Depreciation and Amortization

The increase in depreciation and amortization expense during the three months ended March 31, 2022 as compared to the three months ended March 31, 2021 was primarily related to the increase in computer software equipment offset by the favorable impact of foreign currency translation, primarily by the strengthening of the U.S. dollar against the British Pound.

Interest Expense

The following tables summarize our interest expense (*in thousands, except percentages*):

	Three Months Ended March 31,			
	2022	2021	\$ Change	% Change
Stated interest on debt obligations	\$ 30,437	\$ 41,776	\$ (11,339)	(27.1)%
Amortization of debt issuance costs	3,851	4,397	(546)	(12.4)%
Amortization of debt discount	345	353	(8)	(2.3)%
Total interest expense	\$ 34,633	\$ 46,526	\$ (11,893)	(25.6)%

The decrease in interest expense during the three months ended March 31, 2022 compared to the three months ended March 31, 2021 was primarily due to the following reasons:

- Lower average debt balances;
- Decreased interest rates as a result of various refinancing transactions in recent periods;
- The favorable impact of foreign currency translation, primarily by the strengthening of the U.S. dollar against the British Pound and Euro.

Other Income (Expense)

Other income or expense consists primarily of foreign currency exchange gains or losses, interest income, and gains or losses recognized on certain transactions outside of our normal course of business. Other income was \$0.4 million and other expense was \$0.1 million during the three months ended March 31, 2022 and 2021, respectively.

Provision for Income Taxes

Provision for income taxes and effective tax rate are as follows for the periods presented (*\$ in thousands*):

	Three Months Ended March 31,	
	2022	2021
Provision for income taxes	\$ 55,024	\$ 26,968
Effective tax rate	23.8 %	22.2 %

For the three months ended March 31, 2022 and March 31, 2021, the difference between our effective tax rate and the federal statutory rate was primarily due to the proportion of income earned in higher tax rate jurisdictions compared to lower tax rate jurisdictions.

Non-GAAP Disclosure

In addition to the financial information prepared in conformity with Generally Accepted Accounting Principles (“GAAP”), we provide historical non-GAAP financial information. Management believes that the presentation of such non-GAAP financial information is meaningful and useful in understanding the activities and business metrics of our operations. Management believes that these non-GAAP financial measures reflect an additional way of viewing aspects of our business that, when viewed with our GAAP results, provide a more complete understanding of factors and trends affecting our business.

Management believes that the presentation of these measures provides investors with greater transparency and facilitates comparison of operating results across a broad spectrum of companies with varying capital structures, compensation strategies, derivative instruments, and amortization methods, which provide a more complete understanding of our financial performance, competitive position, and prospects for the future. Readers should consider the information in addition to, but not instead of, our financial statements prepared in accordance with GAAP. This non-GAAP financial information may be determined or calculated differently by other companies, limiting the usefulness of these measures for comparative purposes.

Adjusted EBITDA. Management utilizes adjusted EBITDA (defined as net income before interest income and expense, taxes, depreciation and amortization, stock-based compensation expenses, acquisition, integration and restructuring related expenses, and other charges or gains that are not indicative of ongoing operations), in the evaluation of our operating performance. Adjusted EBITDA for the periods presented is as follows (*in thousands*):

	Three Months Ended March 31,	
	2022	2021
GAAP net income, as reported	\$ 175,749	\$ 94,765
Adjustments:		
Interest expense	34,633	46,526
Interest income	(437)	(474)
Provision for income taxes	55,024	26,968
Depreciation and amortization	11,829	11,512
Stock-based compensation expense	3,921	3,405
Acquisition, integration and restructuring related expenses ⁽¹⁾	679	—
Adjusted EBITDA	\$ 281,398	\$ 182,702
Collections applied to principal balance ⁽²⁾	\$ 53,567	\$ 229,510

(1) Amount represents acquisition, integration and restructuring related expenses. We adjust for this amount because we believe these expenses are not indicative of ongoing operations; therefore, adjusting for these expenses enhances comparability to prior periods, anticipated future periods, and our competitors’ results.

(2) Collections applied to principal balance is calculated in the table below:

	Three Months Ended March 31,	
	2022	2021
Collections applied to investment in receivable portfolios, net	\$ 215,309	\$ 268,443
Less: Changes in recoveries	(167,223)	(44,537)
REO proceeds applied to basis	5,481	5,604
Collections applied to principal balance	\$ 53,567	\$ 229,510

Supplemental Performance Data

The tables included in this supplemental performance data section include detail for purchases, collections and ERC by year of purchase.

Our collection expectations are based on account characteristics and economic variables. Additional adjustments are made to account for qualitative factors that may affect the payment behavior of our consumers and servicing related adjustments to ensure our collection expectations are aligned with our operations. We continue to refine our process of forecasting collections both domestically and internationally with a focus on operational enhancements. Our collection expectations vary between types of portfolio and geographic location. For example, in the U.K., due to the higher concentration of payment plans, as compared to the U.S. and other locations in Europe, we expect to receive streams of collections over longer periods of time. As a result, past performance of pools in certain geographic locations or of certain types of portfolio are not necessarily a suitable indicator of future results in other locations or for other types of portfolio.

The supplemental performance data presented in this section is impacted by foreign currency translation, which represents the effect of translating financial results where the functional currency of our foreign subsidiary is different than our U.S. dollar reporting currency. For example, the strengthening of the U.S. dollar relative to other foreign currencies has an unfavorable reporting impact on our international purchases, collections, and ERC, and the weakening of the U.S. dollar relative to other foreign currencies has a favorable impact on our international purchases, collections, and ERC.

We utilize proprietary forecasting models to continuously evaluate the economic life of each pool.

Cumulative Collections from Purchased Receivables to Purchase Price Multiple

The following table summarizes our receivable purchases, related gross collections, and cumulative collections money multiples (*in thousands, except multiples*):

Year of Purchase	Purchase Price ⁽¹⁾	Cumulative Collections through March 31, 2022											Total ⁽²⁾	CCMM ⁽³⁾
		<2013	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022		
<i>United States:</i>														
<2013	\$ 2,692,553	\$ 4,931,172	\$ 904,731	\$ 650,989	\$ 470,442	\$ 320,000	\$ 229,963	\$ 170,377	\$ 136,627	\$ 104,898	\$ 92,172	\$ 19,685	\$ 8,031,056	3.0
2013	551,865	—	230,051	397,646	298,068	203,386	147,503	107,399	84,665	64,436	59,859	12,659	1,605,672	2.9
2014	517,650	—	—	144,178	307,814	216,357	142,147	94,929	69,059	47,628	34,896	7,064	1,064,072	2.1
2015	499,059	—	—	—	105,610	231,102	186,391	125,673	85,042	64,133	42,774	7,347	848,072	1.7
2016	553,138	—	—	—	—	110,875	283,035	234,690	159,279	116,452	87,717	15,549	1,007,597	1.8
2017	528,009	—	—	—	—	—	111,902	315,853	255,048	193,328	144,243	26,169	1,046,543	2.0
2018	630,293	—	—	—	—	—	—	175,042	351,696	308,302	228,919	44,029	1,107,988	1.8
2019	676,470	—	—	—	—	—	—	—	174,693	416,315	400,250	76,960	1,068,218	1.6
2020	538,824	—	—	—	—	—	—	—	—	213,450	430,514	91,638	735,602	1.4
2021	406,033	—	—	—	—	—	—	—	—	—	120,354	65,474	185,828	0.5
2022	94,251	—	—	—	—	—	—	—	—	—	—	4,038	4,038	—
Subtotal	7,688,145	4,931,172	1,134,782	1,192,813	1,181,934	1,081,720	1,100,941	1,223,963	1,316,109	1,528,942	1,641,698	370,612	16,704,686	2.2
<i>Europe:</i>														
2013	619,079	—	134,259	249,307	212,129	165,610	146,993	132,663	113,228	93,203	93,907	19,465	1,360,764	2.2
2014	623,129	—	—	135,549	198,127	156,665	137,806	129,033	105,337	84,255	84,169	18,277	1,049,218	1.7
2015	419,941	—	—	—	65,870	127,084	103,823	88,065	72,277	55,261	57,817	11,778	581,975	1.4
2016	258,218	—	—	—	—	44,641	97,587	83,107	63,198	51,609	51,017	10,805	401,964	1.6
2017	461,571	—	—	—	—	—	68,111	152,926	118,794	87,549	86,107	17,214	530,701	1.1
2018	433,302	—	—	—	—	—	—	49,383	118,266	78,846	80,629	17,478	344,602	0.8
2019	273,354	—	—	—	—	—	—	—	44,118	80,502	88,448	18,580	231,648	0.8
2020	116,899	—	—	—	—	—	—	—	—	22,721	59,803	13,224	95,748	0.8
2021	255,788	—	—	—	—	—	—	—	—	—	43,082	18,057	61,139	0.2
2022	75,196	—	—	—	—	—	—	—	—	—	—	2,968	2,968	—
Subtotal	3,536,477	—	134,259	384,856	476,126	494,000	554,320	635,177	635,218	553,946	644,979	147,846	4,660,727	1.3
<i>Other geographies⁽⁴⁾:</i>														
All vintages	340,283	—	10,465	29,828	42,665	109,884	112,383	108,480	75,601	28,960	20,682	956	539,904	1.6
Subtotal	340,283	—	10,465	29,828	42,665	109,884	112,383	108,480	75,601	28,960	20,682	956	539,904	1.6
Total	\$11,564,905	\$4,931,172	\$1,279,506	\$1,607,497	\$1,700,725	\$1,685,604	\$1,767,644	\$1,967,620	\$2,026,928	\$2,111,848	\$2,307,359	\$519,414	\$21,905,317	1.9

- (1) Adjusted for Put-Backs and Recalls. Put-Backs (“Put-Backs”) and recalls (“Recalls”) represent ineligible accounts that are returned by us or recalled by the seller pursuant to specific guidelines as set forth in the respective purchase agreement.
- (2) Cumulative collections from inception through March 31, 2022, excluding collections on behalf of others.
- (3) Cumulative Collections Money Multiple (“CCMM”) through March 31, 2022 refers to cumulative collections as a multiple of purchase price.
- (4) Annual pool groups for other geographies have been aggregated for disclosure purposes.

Total Estimated Collections from Purchased Receivables to Purchase Price Multiple

The following table summarizes our purchases, resulting historical gross collections, and estimated remaining gross collections from purchased receivables (*in thousands, except multiples*):

	Purchase Price ⁽¹⁾	Historical Collections ⁽²⁾	Estimated Remaining Collections	Total Estimated Gross Collections	Total Estimated Gross Collections to Purchase Price
<i>United States:</i>					
<2012	\$ 2,143,750	\$ 6,725,007	\$ 123,509	\$ 6,848,516	3.2
2012	548,803	1,306,049	51,630	1,357,679	2.5
2013 ⁽³⁾	551,865	1,605,672	147,585	1,753,257	3.2
2014 ⁽³⁾	517,650	1,064,072	69,436	1,133,508	2.2
2015	499,059	848,072	69,660	917,732	1.8
2016	553,138	1,007,597	141,922	1,149,519	2.1
2017	528,009	1,046,543	244,975	1,291,518	2.4
2018	630,293	1,107,988	378,888	1,486,876	2.4
2019	676,470	1,068,218	684,890	1,753,108	2.6
2020	538,824	735,602	764,395	1,499,997	2.8
2021	406,033	185,828	806,212	992,040	2.4
2022	94,251	4,038	212,656	216,694	2.3
Subtotal	7,688,145	16,704,686	3,695,758	20,400,444	2.7
<i>Europe:</i>					
2013 ⁽³⁾	619,079	1,360,764	654,201	2,014,965	3.3
2014 ⁽³⁾	623,129	1,049,218	498,160	1,547,378	2.5
2015 ⁽³⁾	419,941	581,975	317,684	899,659	2.1
2016	258,218	401,964	261,850	663,814	2.6
2017	461,571	530,701	427,751	958,452	2.1
2018	433,302	344,602	480,764	825,366	1.9
2019	273,354	231,648	396,755	628,403	2.3
2020	116,899	95,748	257,338	353,086	3.0
2021	255,788	61,139	498,383	559,522	2.2
2022	75,196	2,968	165,134	168,102	2.2
Subtotal	3,536,477	4,660,727	3,958,020	8,618,747	2.4
<i>Other geographies⁽⁴⁾:</i>					
All vintages	340,283	539,904	59,058	598,962	1.8
Subtotal	340,283	539,904	59,058	598,962	1.8
Total	\$ 11,564,905	\$ 21,905,317	\$ 7,712,836	\$ 29,618,153	2.6

- (1) Purchase price refers to the cash paid to a seller to acquire a portfolio less Put-backs, Recalls, and other adjustments. Put-Backs and Recalls represent ineligible accounts that are returned by us or recalled by the seller pursuant to specific guidelines as set forth in the respective purchase agreement.
- (2) Cumulative collections from inception through March 31, 2022, excluding collections on behalf of others.
- (3) Includes portfolios acquired in connection with certain business combinations.
- (4) Annual pool groups for other geographies have been aggregated for disclosure purposes.

Estimated Remaining Gross Collections by Year of Purchase

The following table summarizes our estimated remaining gross collections from purchased receivable portfolios and estimated future cash flows from real estate-owned assets (in thousands):

Estimated Remaining Gross Collections by Year of Purchase ⁽¹⁾											
	2022 ⁽³⁾	2023	2024	2025	2026	2027	2028	2029	2030	>2030	Total ⁽²⁾
United States:											
<2012	\$ 31,723	\$ 30,671	\$ 21,215	\$ 14,551	\$ 9,940	\$ 6,712	\$ 4,378	\$ 2,593	\$ 1,350	\$ 376	\$ 123,509
2012	12,826	12,114	8,420	5,896	4,129	2,892	2,026	1,420	996	911	51,630
2013 ⁽⁴⁾	35,087	33,671	23,852	16,910	11,989	8,501	6,028	4,275	3,031	4,241	147,585
2014 ⁽⁴⁾	16,638	16,238	11,060	7,777	5,486	3,871	2,733	1,930	1,364	2,339	69,436
2015	17,719	16,566	11,061	7,420	5,136	3,618	2,553	1,805	1,279	2,503	69,660
2016	36,329	34,343	22,687	15,188	10,198	7,064	4,960	3,498	2,472	5,183	141,922
2017	63,375	57,200	38,205	26,120	18,269	12,619	8,866	6,253	4,422	9,646	244,975
2018	104,964	96,621	61,103	40,074	26,403	17,345	11,151	7,470	4,912	8,845	378,888
2019	179,250	168,884	113,726	74,974	49,813	33,293	22,158	14,578	9,842	18,372	684,890
2020	208,631	190,306	125,886	83,418	54,035	35,432	23,337	15,309	9,957	18,084	764,395
2021	182,155	222,681	132,106	84,128	57,792	39,111	27,257	19,251	13,677	28,054	806,212
2022	43,110	56,315	39,591	23,528	15,599	10,872	7,292	5,133	3,636	7,580	212,656
Subtotal	931,807	935,610	608,912	399,984	268,789	181,330	122,739	83,515	56,938	106,134	3,695,758
Europe:											
2013 ⁽⁴⁾	58,236	71,942	65,964	60,047	54,824	49,551	44,756	40,977	36,995	170,909	654,201
2014 ⁽⁴⁾	49,982	59,866	54,007	48,242	42,222	36,860	33,013	29,447	26,756	117,765	498,160
2015 ⁽⁴⁾	33,144	40,219	34,821	30,733	27,937	23,633	20,949	18,459	16,583	71,206	317,684
2016	35,097	40,302	33,216	28,792	24,116	19,437	16,060	13,364	11,347	40,119	261,850
2017	53,157	62,020	51,838	43,549	37,006	31,913	26,774	23,008	19,778	78,708	427,751
2018	51,868	65,511	58,328	49,847	43,528	36,971	31,843	27,218	23,011	92,639	480,764
2019	51,534	59,249	50,739	42,567	35,352	28,405	23,681	20,100	17,089	68,039	396,755
2020	35,279	41,915	35,077	30,279	25,118	18,300	13,940	11,730	9,120	36,580	257,338
2021	59,446	75,643	63,230	53,244	45,527	38,715	33,290	28,132	22,917	78,239	498,383
2022	16,588	23,117	20,479	17,401	15,288	13,915	12,639	11,199	8,973	25,535	165,134
Subtotal	444,331	539,784	467,699	404,701	350,918	297,700	256,945	223,634	192,569	779,739	3,958,020
Other geographies⁽³⁾:											
All vintages	7,370	9,227	8,218	6,908	4,386	2,505	2,278	2,278	2,278	13,610	59,058
Subtotal	7,370	9,227	8,218	6,908	4,386	2,505	2,278	2,278	2,278	13,610	59,058
Portfolio ERC	1,383,508	1,484,621	1,084,829	811,593	624,093	481,535	381,962	309,427	251,785	899,483	7,712,836
REO ERC ⁽⁶⁾	12,019	31,774	27,610	10,590	1,644	1,014	1,753	685	14	1	87,104
Total ERC	\$ 1,395,527	\$ 1,516,395	\$ 1,112,439	\$ 822,183	\$ 625,737	\$ 482,549	\$ 383,715	\$ 310,112	\$ 251,799	\$ 899,484	\$ 7,799,940

(1) As of March 31, 2022, ERC for Zero Basis Portfolios include approximately \$75.1 million for purchased consumer and bankruptcy receivables in the United States. ERC for Zero Basis Portfolios in Europe and other geographies was immaterial. ERC also includes approximately \$59.1 million from cost recovery portfolios, primarily in other geographies.

(2) Represents the expected remaining gross cash collections over a 180-month period. As of March 31, 2022, ERC for 84-month and 120-month periods were:

	84-Month ERC	120-Month ERC
United States	\$ 3,473,130	\$ 3,635,692
Europe	2,822,065	3,386,164
Other geographies	41,461	48,294
Portfolio ERC	6,336,656	7,070,150
REO ERC	86,731	87,103
Total ERC	\$ 6,423,387	\$ 7,157,253

(3) Amount for 2022 consists of nine months data from April 1, 2022 to December 31, 2022.

(4) Includes portfolios acquired in connection with certain business combinations.

- (5) Annual pool groups for other geographies have been aggregated for disclosure purposes.
 (6) Real estate-owned assets ERC includes approximately \$85.7 million and \$1.4 million of estimated future cash flows for Europe and Other Geographies, respectively.

Estimated Future Collections Applied to Investment in Receivable Portfolios

As of March 31, 2022, we had \$3.1 billion in investment in receivable portfolios. The estimated future collections applied to the investment in receivable portfolios net balance is as follows (*in thousands*):

Years Ending December 31,	United States	Europe	Other Geographies	Total
2022 ⁽¹⁾	\$ 373,755	\$ 155,173	\$ 7,343	\$ 536,271
2023	406,265	193,119	8,324	607,708
2024	259,442	168,849	6,037	434,328
2025	165,657	146,881	4,941	317,479
2026	109,995	129,444	2,903	242,342
2027	73,255	107,414	1,652	182,321
2028	48,999	92,712	1,504	143,215
2029	33,288	82,210	1,504	117,002
2030	22,861	71,052	1,504	95,417
2031	15,842	65,390	1,504	82,736
2032	11,068	60,915	1,504	73,487
2033	7,982	59,723	768	68,473
2034	5,761	61,821	—	67,582
2035	4,444	66,017	—	70,461
2036	3,248	74,299	—	77,547
2037	867	20,150	—	21,017
Total	\$ 1,542,729	\$ 1,555,169	\$ 39,488	\$ 3,137,386

(1) Amount for 2022 consists of nine months data from April 1, 2022 to December 31, 2022.

Cash Efficiency Margin

Cash efficiency margin facilitates a comparison of cash receipts to operating expenses and enhances visibility into operating expense management. The following table summarizes our cash efficiency margin calculation for the periods indicated (*in thousands, except for percentages*):

	Last Twelve Months Ended March 31,		
	2022	2021	Change
Collections	\$ 2,220,312	\$ 2,191,030	1.3%
Servicing revenue	\$ 114,408	\$ 118,954	(3.8)%
Cash receipts (A)	\$ 2,334,720	\$ 2,309,984	1.1%
Operating expenses (B)	\$ 967,372	\$ 974,482	(0.7)%
LTM Cash Efficiency Margin (A-B)/A	58.6 %	57.8 %	+80 bps

Purchases by Quarter

The following table summarizes the receivable portfolios we purchased by quarter, and the respective purchase prices and fair value (*in thousands*):

Quarter	# of Accounts	Face Value	Purchase Price
Q1 2020	943	\$ 1,703,022	\$ 214,113
Q2 2020	754	1,305,875	147,939
Q3 2020	735	1,782,733	170,131
Q4 2020	558	1,036,332	127,689
Q1 2021	749	1,328,865	170,178
Q2 2021	612	1,151,623	142,728
Q3 2021	767	1,403,794	168,188
Q4 2021	861	1,888,198	183,435
Q1 2022	652	1,176,749	169,505

Liquidity and Capital Resources

Liquidity

The following table summarizes our cash flow activities for the periods presented (*in thousands*):

	Three Months Ended March 31,	
	2022	2021
	(Unaudited)	
Net cash provided by operating activities	\$ 54,530	\$ 69,119
Net cash provided by investing activities	37,090	95,267
Net cash used in financing activities	(118,016)	(160,110)

Operating Cash Flows

Cash flows from operating activities represent the cash receipts and disbursements related to all of our activities other than investing and financing activities.

Net cash provided by operating activities was \$54.5 million and \$69.1 million during the three months ended March 31, 2022 and 2021, respectively. Operating cash flows are derived by adjusting net income for non-cash operating items such as depreciation and amortization, changes in recoveries, stock-based compensation charges, and changes in operating assets and liabilities which reflect timing differences between the receipt and payment of cash associated with transactions and when they are recognized in results of operations.

Investing Cash Flows

Cash flows relating to investing activities is primarily affected by receivable portfolio purchases offset by collection proceeds applied to the investment in receivable portfolios.

Net cash provided by investing activities was \$37.1 million and \$95.3 million during the three months ended March 31, 2022 and 2021, respectively. Receivable portfolio purchases, net of put-backs, were \$166.3 million and \$167.0 million during the three months ended March 31, 2022 and 2021, respectively. Collection proceeds applied to the investment in receivable portfolios, were \$215.3 million and \$268.4 million during the three months ended March 31, 2022 and 2021, respectively.

Financing Cash Flows

Financing cash flows are generally affected by borrowings under our credit facilities and proceeds from various debt offerings, offset by repayments of amounts outstanding under our credit facilities and repayments of various notes.

Net cash used in financing activities was \$118.0 million and \$160.1 million during the three months ended March 31, 2022 and 2021, respectively. Borrowings under our credit facilities were \$328.3 million and \$273.3 million during the three months ended March 31, 2022 and 2021, respectively. Repayments of amounts outstanding under our credit facilities were \$180.6 million and \$235.4 million during the three months ended March 31, 2022 and 2021, respectively. We paid \$221.2 million and \$161.0 million to settle our convertible senior notes using cash on hand and drawings under our Global Senior Facility during the three months ended March 31, 2022 and 2021, respectively.

Capital Resources

Historically, we have met our cash requirements by utilizing our cash flows from operations, cash collections from our investment in receivable portfolios, bank borrowings, debt offerings, and equity offerings. Depending on the capital markets, we consider additional financings to fund our operations and acquisitions. Our primary capital resources are cash collections from our investment in receivable portfolios and bank borrowings. From time to time, we may repurchase outstanding debt or equity and/or restructure or refinance debt obligations. Our primary cash requirements have included the purchase of receivable portfolios, entity acquisitions, operating expenses, the payment of interest and principal on borrowings, and the payment of income taxes.

We are in material compliance with all covenants under our financing arrangements. See “Note 7: Borrowings” in the notes to our consolidated financial statements for a further discussion of our debt. Available capacity under our Global Senior Facility, after taking into account applicable debt covenants, was \$559.9 million as of March 31, 2022.

Our Board of Directors has approved a \$300.0 million share repurchase program. Repurchases under this program are expected to be made from cash on hand and/or a drawing from our Global Senior Facility and may be made from time to time, subject to market conditions and other factors, in the open market, through private transactions, block transactions, or other methods as determined by our management and Board of Directors, and in accordance with market conditions, other corporate considerations, and applicable regulatory requirements. The program does not obligate us to acquire any particular amount of common stock, and it may be modified or suspended at our discretion. During the three months ended March 31, 2022, we repurchased 399,522 shares of our common stock for approximately \$25.6 million. Our practice is to retire the shares repurchased.

Our cash and cash equivalents as of March 31, 2022 consisted of \$17.9 million held by U.S.-based entities and \$142.3 million held by foreign entities. Most of our cash and cash equivalents held by foreign entities is indefinitely reinvested and may be subject to material tax effects if repatriated. However, we believe that our sources of cash and liquidity are sufficient to meet our business needs in the United States and do not expect that we will need to repatriate the funds.

Included in cash and cash equivalents is cash that was collected on behalf of, and remains payable to, third-party clients. The balance of cash held for clients was \$26.2 million as of March 31, 2022.

Cash from operations could also be affected by various risks and uncertainties, including, but not limited to, timing of cash collections from our consumers, and other risks detailed in our Risk Factors. However, we believe that we have sufficient liquidity to fund our operations for at least the next twelve months, given our expectation of continued positive cash flows from operations, cash collections from our investment in receivable portfolios, our cash and cash equivalents, our access to capital markets, and availability under our credit facilities. Our future cash needs will depend on our acquisitions of portfolios and businesses.

Critical Accounting Policies and Estimates

Our consolidated financial statements are prepared in accordance with U.S. GAAP. The preparation of these consolidated financial statements requires us to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue, costs and expenses, and related disclosures. On an ongoing basis, we evaluate our estimates and assumptions based on historical experience and on various other assumptions that we believe are reasonable under the circumstances. Our actual results could differ from these estimates under different assumptions or conditions. Refer to “Critical Accounting Policies and Estimates” contained in Part II, Item 7 of our Annual Report on Form 10-K for the year ended December 31, 2021 for a complete discussion of our critical accounting policies and estimates. There have been no material changes to our critical accounting policies and estimates since our Annual Report on Form 10-K for the year ended December 31, 2021.

Item 3 – Quantitative and Qualitative Disclosures About Market Risk

Foreign Currency Exchange Rates. As of March 31, 2022, there had not been a material change in any of the foreign currency risk information disclosed in Item 7A, “Quantitative and Qualitative Disclosures About Market Risk,” of our Annual Report on Form 10-K for the fiscal year ended December 31, 2021.

Interest Rates. As of March 31, 2022, there had not been a material change in the interest rate risk information disclosed in Item 7A, “Quantitative and Qualitative Disclosures About Market Risk,” of our Annual Report on Form 10-K for the fiscal year ended December 31, 2021.

Item 4 – Controls and Procedures

Attached as exhibits to this Form 10-Q are the certifications required by Rule 13a-14 of the Securities Exchange Act of 1934, as amended. This section includes information concerning the controls and controls evaluation referred to in the certifications.

Evaluation of Disclosure Controls and Procedures

As of the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer (CEO) and Chief Financial Officer (CFO), of the effectiveness of the design and operation of our disclosure controls and procedures, as defined in Exchange Act Rule 13a-15(e) and 15d-15(e). Based upon that evaluation, our CEO and CFO concluded that, as of March 31, 2022, our disclosure controls and procedures were not effective as of such date due to a material weakness in internal control over financial reporting that was disclosed in our Annual Report on Form 10-K for the year ended December 31, 2021.

Remediation

As previously described in Part II, Item 9A of our Annual Report on Form 10-K for the year ended December 31, 2021, we began implementing a remediation plan to address the material weakness mentioned above. The weakness will not be considered remediated, until the applicable controls operate for a sufficient period of time and management has concluded, through testing, that these controls are operating effectively. We expect that the remediation of this material weakness will be completed no later than December 31, 2022.

Changes in Internal Control over Financial Reporting

There were no other changes in our internal control over financial reporting that occurred during the quarter ended March 31, 2022 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II – OTHER INFORMATION

Item 1 – Legal Proceedings

Information with respect to this item may be found in “Note 11: Commitments and Contingencies,” to the consolidated financial statements.

Item 1A – Risk Factors

Except for the updates to the risk factor set forth below, there is no material change in the information reported under “Part I-Item 1A-Risk Factors” in our Annual Report on Form 10-K for the fiscal year ended December 31, 2021.

Financial and economic conditions affect the ability of consumers to pay their obligations, which could harm our financial results.

Economic conditions globally and locally directly affect unemployment and credit availability. Adverse conditions, economic changes (including significant inflation), and financial disruptions place financial pressure on the consumer, which may reduce our ability to collect on our consumer receivable portfolios and may adversely affect the value of our consumer receivable portfolios. Further, increased financial pressures on the financially distressed consumer may result in additional regulatory requirements or restrictions on our operations and increased litigation filed against us. These conditions could increase our costs and harm our business, financial condition, and operating results.

Item 2 - Unregistered Sales of Equity Securities and Use of Proceeds

Issuer Repurchases of Equity Securities

During the three months ended March 31, 2022, the Company repurchased 399,522 shares of our common stock for approximately \$25.6 million. The following table presents information with respect to purchases of common stock of the Company during the three months ended March 31, 2022, by the Company or an “affiliated purchaser” of the Company, as defined in Rule 10b-18(a)(3) under the Exchange Act:

Period	Total Number of Shares Purchased	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs ⁽¹⁾⁽²⁾	Maximum Number of Shares (or Approximate Dollar Value) That May Yet Be Purchased Under the Publicly Announced Plans or Programs ⁽¹⁾
January 1, 2022 to January 31, 2022	10,510	\$ 59.90	10,510	\$ 178,176,381
February 1, 2022 to February 28, 2022	30,019	\$ 66.62	30,019	\$ 176,176,443
March 1, 2022 to March 31, 2022	358,993	\$ 64.00	358,993	\$ 153,202,032
Total	399,522	\$ 64.09	399,522	\$ 153,202,032

(1) On August 12, 2015, we publicly announced that our Board of Directors had authorized a stock repurchase program for the Company to purchase \$50.0 million of our Company’s common stock. On May 5, 2021, we publicly announced that our Board of Directors had authorized a \$250.0 million increase to the stock repurchase program, which increased the size of the program from \$50.0 million to \$300.0 million.

(2) This column discloses the number of shares purchased pursuant to the program during the indicated time periods.

Item 6 – Exhibits

Number	Description
3.1.1	Restated Certificate of Incorporation (incorporated by reference to Exhibit 3.1 to Amendment No. 2 to the Company’s Registration Statement on Form S-1/A filed on June 14, 1999, File No. 333-77483)
3.1.2	Certificate of Amendment to the Certificate of Incorporation (incorporated by reference to Exhibit 3.1 to the Company’s Current Report on Form 8-K filed on April 4, 2002, File No. 000-26489)
3.1.3	Second Certificate of Amendment to the Certificate of Incorporation (incorporated by reference to Exhibit 3.1.3 to the Company’s Quarterly Report on Form 10-Q filed on August 7, 2019)
3.2	Bylaws, as amended through February 8, 2011 (incorporated by reference to Exhibit 3.3 to the Company’s Annual Report on Form 10-K filed on February 14, 2011)
10.1	Amended and Restated Senior Facilities Agreement, dated March 29, 2022, by and among Encore Capital Group, Inc., the several guarantors, banks and other financial institutions and lenders from time to time party thereto and Truist Bank as Agent and Security Agent (incorporated by reference to Exhibit 10.1 to the Company’s Current Report on Form 8-K filed on April 1, 2022)
10.2	Amendment No. 2 to the Fourth Amended and Restated Senior Secured Note Purchase Agreement, dated March 30, 2022, by and among Encore Capital Group, Inc. and the noteholders party thereto (incorporated by reference to Exhibit 10.1 to the Company’s Current Report on Form 8-K filed on April 1, 2022)
31.1	Certification of the Principal Executive Officer pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith)
31.2	Certification of the Principal Financial Officer pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith)
32.1	Certifications of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (furnished herewith)
101.INS	XBRL Instance Document - The instance document does not appear in the interactive data file because XBRL tags are embedded within the inline XBRL document. (filed herewith)
101.SCH	XBRL Taxonomy Extension Schema Document (filed herewith)
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document (filed herewith)
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document (filed herewith)
101.LAB	XBRL Taxonomy Extension Label Linkbase Document (filed herewith)
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document (filed herewith)
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ENCORE CAPITAL GROUP, INC.

By: /s/ Jonathan C. Clark
Jonathan C. Clark
Executive Vice President,
Chief Financial Officer and Treasurer

/s/ Peter Reck
Peter Reck
Vice President,
Chief Accounting Officer

Date: May 4, 2022

CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER

I, Ashish Masih, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Encore Capital Group, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By:

/s/ ASHISH MASIH

Ashish Masih
President and Chief Executive Officer

Date: May 4, 2022

CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER

I, Jonathan C. Clark, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Encore Capital Group, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By:

/s/ JONATHAN C. CLARK

Jonathan C. Clark
Executive Vice President, Chief Financial Officer and Treasurer

Date: May 4, 2022

ENCORE CAPITAL GROUP, INC.

CERTIFICATION OF CHIEF EXECUTIVE OFFICER AND CHIEF FINANCIAL OFFICER
PURSUANT TO 18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Encore Capital Group, Inc. (the "Company") on Form 10-Q for the period ended March 31, 2022 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), each of the undersigned certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of his knowledge:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the consolidated financial condition and results of operations of the Company.

/s/ ASHISH MASIH

Ashish Masih
President and Chief Executive Officer

May 4, 2022

/s/ JONATHAN C. CLARK

Jonathan C. Clark
Executive Vice President,
Chief Financial Officer and Treasurer

May 4, 2022

This certification accompanies the above described Report and is being furnished pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall be not be deemed filed as part of the Report.