# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION 

WASHINGTON, D.C. 20549

## FORM 10-Q

## (Mark One) <br> [X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 <br> For the quarterly period ended June 30, 2004 <br> OR <br> [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$ .

COMMISSION FILE NUMBER: 000-26489
ENCORE CAPITAL GROUP, INC.
(Exact name of registrant as specified in its charter)

| Delaware | $\mathbf{4 8 - 1 0 9 0 9 0 9}$ |
| :---: | :---: |
| (State or other jurisdiction of <br> incorporation or organization) | (IRS Employer <br> Identification No.) |
| 5775 Roscoe Court <br> San Diego, California <br> (Address of principal executive offices) | $\mathbf{9 2 1 2 3}$ |
| (Zip code) |  |

(877) 445-4581
(Registrant's telephone number, including area code)
(Not Applicable)
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the last 90 days.

> Yes [X] No [ ]

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Act)
Yes [ ] No [X]
Indicate the number of shares outstanding of each of the issuer's classes of stock, as of the latest practicable date.

## Class

Common Stock, \$0.01 par value

Outstanding at July 15, 2004
22,060,939 shares

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

# ENCORE CAPITAL GROUP, INC. <br> <br> Condensed Consolidated Statements of Financial Condition 

 <br> <br> Condensed Consolidated Statements of Financial Condition}
(In Thousands, Except Par Value Amounts)

|  | $\begin{gathered} \text { June 30, } \\ 2004 \\ \text { (Unaudited) } \end{gathered}$ |  | $\begin{aligned} & \text { December 31, } \\ & 2003 \text { (A) } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Cash and cash equivalents | \$ | 33,692 | \$ | 38,612 |
| Restricted cash |  | 3,095 |  | 842 |
| Investment in receivable portfolios, net (Notes 4, 5 and 7) |  | 91,555 |  | 89,136 |
| Investment in retained interest (Note 5) |  | - |  | 1,231 |
| Property and equipment, net (Note 6) |  | 2,907 |  | 2,786 |
| Prepaid income tax (Note 8) |  | 3,684 |  | - |
| Deferred tax assets, net (Note 8) |  | 1,839 |  | 1,358 |
| Other assets |  | 5,560 |  | 4,320 |
| Total assets | \$ | 142,332 | \$ | 138,285 |
| Liabilities and stockholders' equity |  |  |  |  |
| Liabilities |  |  |  |  |
| Accounts payable and accrued liabilities | \$ | 13,018 | \$ | 11,644 |
| Accrued profit sharing arrangement (Note 7) |  | 18,603 |  | 12,749 |
| Income tax payable (Note 8) |  | - |  | 883 |
| Notes payable and other borrowings (Note 7) |  | 26,918 |  | 41,178 |
| Capital lease obligations (Note 10) |  | 351 |  | 460 |
| Total liabilities |  | 58,890 |  | 66,914 |
| Commitments and contingencies (Note 10) |  |  |  |  |
| Stockholders' equity (Note 9) |  |  |  |  |
| Preferred stock, $\$ .01$ par value, 5,000 shares authorized, and no shares issued and outstanding |  | - |  | - |
| Common stock, $\$ .01$ par value, 50,000 shares authorized, 22,058 shares and 22,003 shares issued and outstanding as of June 30, 2004 and December 31, 2003, respectively |  | 221 |  | 220 |
| Additional paid-in capital |  | 65,851 |  | 65,387 |
| Accumulated earnings |  | 17,268 |  | 5,658 |
| Accumulated other comprehensive income |  | 102 |  | 106 |
| Total stockholders' equity |  | 83,442 |  | 71,371 |
| Total liabilities and stockholders' equity | \$ | 142,332 | \$ | 138,285 |

(A) Derived from the audited consolidated financial statements as of December 31, 2003

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## ENCORE CAPITAL GROUP, INC.

## Condensed Consolidated Statements of Operations

(In Thousands, Except Per Share Amounts) (Unaudited)

|  | Three Months Ended June 30, |  |  |  | Six Months EndedJune 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2004 |  | 2003 |  | 2004 |  | 2003 |
| Revenues |  |  |  |  |  |  |  |  |
| Revenue from receivable portfolios (Note 4) | \$ | 42,622 | \$ | 28,001 | \$ | 84,697 | \$ | 55,257 |
| Revenue from retained interest (Note 5) |  | 810 |  | 86 |  | 826 |  | 214 |
| Servicing fees and other related revenue (Note 10) |  | 154 |  | 304 |  | 450 |  | 1,043 |
| Total revenues |  | 43,586 |  | 28,391 |  | 85,973 |  | 56,514 |
| Operating expenses |  |  |  |  |  |  |  |  |
| Salaries and employee benefits |  | 11,852 |  | 9,482 |  | 23,476 |  | 19,129 |
| Other operating expenses |  | 4,255 |  | 2,634 |  | 8,349 |  | 5,011 |
| Cost of legal collections |  | 6,701 |  | 4,161 |  | 12,203 |  | 7,518 |
| General and administrative expenses |  | 2,154 |  | 1,539 |  | 3,807 |  | 3,013 |
| Depreciation and amortization |  | 473 |  | 477 |  | 917 |  | 1,013 |
| Total operating expenses |  | 25,435 |  | 18,293 |  | 48,752 |  | 35,684 |
| Income before other income (expense) <br> $\begin{array}{lllll}\text { and income taxes } & 18,151 & 10,098 & 37,221 & 20,830\end{array}$ |  |  |  |  |  |  |  |  |
| Other income (expense) |  |  |  |  |  |  |  |  |
| Interest expense (Note 7) |  | $(8,977)$ |  | $(4,546)$ |  | $(18,259)$ |  | $(8,956)$ |
| Other income (Note 3) |  | 166 |  | 15 |  | 320 |  | 7,289 |
| Income before income taxes |  | 9,340 |  | 5,567 |  | 19,282 |  | 19,163 |
| Provision for income taxes (Note 8) |  | $(3,745)$ |  | $(2,258)$ |  | $(7,672)$ |  | $(7,687)$ |
| Net income |  | 5,595 |  | 3,309 |  | 11,610 |  | 11,476 |
| Preferred stock dividends |  | - |  | (126) |  | - |  | (251) |
| Net income available to common stockholders | \$ | 5,595 | \$ | 3,183 | \$ | 11,610 | \$ | 11,225 |
| Weighted average shares outstanding |  | 22,048 |  | 7,421 |  | 22,035 |  | 7,416 |
| Incremental shares from assumed conversion of warrants, options, and preferred stock |  | 1,391 |  | 12,579 |  | 1,407 |  | 12,307 |
| Adjusted weighted average share outstanding |  | 23,439 |  | 20,000 |  | 23,442 |  | 19,723 |
| Earnings per share - Basic | \$ | 0.25 | \$ | 0.43 | \$ | 0.53 | \$ | 1.51 |
| Earnings per share - Diluted | \$ | 0.24 | \$ | 0.17 | \$ | 0.50 | \$ | 0.58 |

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## ENCORE CAPITAL GROUP, INC.

Condensed Consolidated Statement of Stockholders' Equity
(Unaudited, In Thousands)

Balances at December 31, 2003
Net income

| $\underset{\text { Shares }}{\substack{\text { Common Stock } \\ \text { Par }}}$ |  |  | Additional Capital | AccumulatedEarnings | AccumulatedOtherComprehensiveIncome |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| 22,003 | \$ | 220 | \$65,387 | \$ 5,658 | \$ | 106 | \$ 71,371 |
| - |  | - | - | 11,610 |  | - | 11,610 |
| - |  | - | - | - |  | 32 | 32 |
| - |  | - | - | - |  | (36) | (36) |
|  |  |  |  |  |  |  | 11,606 |
| 55 |  | 1 | 49 | - |  | - | 50 |
| - |  | - | 360 | - |  | - | 360 |
| - |  | - | 55 | - |  | - | 55 |
| 22,058 | \$ | 221 | \$65,851 | \$17,268 | \$ | 102 | \$ 83,442 |

See accompanying notes to condensed consolidated financial statements

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## ENCORE CAPITAL GROUP, INC. <br> Condensed Consolidated Statements of Cash Flows

(Unaudited, In Thousands)

|  |  | Six Months EndedJune 30, |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  |  | 2003 |
| Operating activities |  |  |  |  |
| Gross collections | \$ | 121,397 | \$ | 93,733 |
| Proceeds from litigation settlement |  | - |  | 11,100 |
| Less: |  |  |  |  |
| Amounts collected on behalf of third parties |  | $(1,468)$ |  | $(3,027)$ |
| Amounts applied to principal on receivable portfolios |  | $(33,211)$ |  | $(31,135)$ |
| Amounts applied to principal of securitization 98-1 |  | $(1,195)$ |  | $(4,100)$ |
| Litigation settlement proceeds applied to principal of receivable portfolios |  |  |  |  |
| Legal and other costs related to litigation settlement |  | - |  | $(3,198)$ |
| Servicing fees |  | 450 |  | 1,043 |
| Operating expenses |  |  |  |  |
| Salaries and employee benefits |  | $(23,483)$ |  | $(19,882)$ |
| Other operating expenses |  | $(8,135)$ |  | $(5,147)$ |
| Cost of legal collections |  | $(12,203)$ |  | $(7,518)$ |
| General and administrative |  | $(3,401)$ |  | $(2,573)$ |
| Interest payments |  | $(1,186)$ |  | $(3,581)$ |


| Contingent interest payments | $(11,194)$ |  | $\begin{gathered} (7,113) \\ 79 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Other income |  | 345 |  |  |
| Decrease (increase) in restricted cash |  | $(2,253)$ |  | 2,512 |
| Income taxes |  | $(12,344)$ |  | (808) |
| Net cash provided by operating activities |  | 12,119 |  | 19,693 |
| Investing activities |  |  |  |  |
| Purchases of receivable portfolios |  | $(36,279)$ |  | $(45,073)$ |
| Collections applied to principal of receivable portfolios |  | 33,211 |  | 31,135 |
| Collections applied to principal of securitization 98-1 |  | 1,195 |  | 4,100 |
| Litigation settlement proceeds applied to principal of receivable portfolios |  | - |  | 692 |
| Proceeds from put-backs of receivable portfolios |  | 649 |  | 504 |
| Purchases of property and equipment |  | $(1,038)$ |  | (403) |
| Net cash used in investing activities |  | $(2,262)$ |  | $(9,045)$ |
| Financing activities |  |  |  |  |
| Proceeds from notes payable and other borrowings |  | 19,063 |  | 39,993 |
| Repayment of notes payable and other borrowings |  | $(33,323)$ |  | $(46,629)$ |
| Capitalized loan costs |  | (458) |  | - |
| Proceeds from exercise of common stock options |  | 50 |  | 13 |
| Payment of preferred dividend |  | - |  | (250) |
| Repayment of capital lease obligations |  | (109) |  | (277) |
| Net cash used in financing activities |  | $(14,777)$ |  | $(7,150)$ |
| Net increase (decrease) in cash |  | $(4,920)$ |  | 3,498 |
| Cash, beginning of period |  | 38,612 |  | 752 |
| Cash, end of period | \$ | 33,692 | \$ | 4,250 |

See accompanying notes to condensed consolidated financial statements

## ENCORE CAPITAL GROUP, INC.

Condensed Consolidated Statements of Cash Flows (cont.)

## Reconciliation of Net Income to Net Cash Provided by Operating Activities

(Unaudited, In Thousands)

|  | $\begin{aligned} & \text { Six Months Ended } \\ & \text { June 30, } \end{aligned}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  |
| Net income | \$ | 11,610 | \$ | 11,476 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 917 |  | 1,013 |
| Amortization of loan costs and debt discount |  | 24 |  | 293 |
| Tax benefits from stock option exercises |  | 360 |  | 42 |
| Amortization of stock based compensation |  | 55 |  | - |
| Deferred income tax expense (benefit) |  | (465) |  | 7,023 |
| Changes in operating assets and liabilities |  |  |  |  |
| Decrease (increase) in restricted cash |  | $(2,253)$ |  | 2,512 |
| Increase in prepaid income tax |  | $(4,567)$ |  | - |
| Increase in other assets |  | (807) |  | (218) |
| Increase (decrease) in accrued profit sharing arrangement |  | 5,854 |  | (64) |
| Increase (decrease) in accounts payable and accrued liabilities |  | 1,391 |  | $(2,384)$ |

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# ENCORE CAPITAL GROUP, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited) 

## Note 1: Ownership and Description of Business

Encore Capital Group, Inc. ("Encore") is a systems-driven purchaser and manager of charged-off consumer receivables portfolios. Encore acquires these portfolios at deep discounts from their face values using its proprietary valuation process that is based on the consumer attributes of the underlying accounts. Based upon Encore's ongoing analysis of these accounts, it employs a dynamic mix of collection strategies to maximize its return on investment. Encore is a Delaware holding company whose principal assets are its investments in its wholly-owned subsidiaries, Midland Credit Management, Inc. ("Midland Credit"), Midland Funding 98-A Corporation ("98-A"), Midland Receivables 99-1 Corporation ("99-1"), Midland Acquisition Corporation ("MAC"), MRC Receivables Corporation ("MRC"), Midland Funding NCC-1 Corporation ("NCC-1"), and Midland Funding NCC-2 Corporation ("NCC-2") (collectively referred to herein as the "Company"). Encore also has a wholly owned subsidiary, Midland Receivables 98-1 Corporation, which is not consolidated, but is recorded as an investment in retained interest on the accompanying unaudited condensed consolidated statements of financial condition. The receivable portfolios consist primarily of unsecured, charged-off domestic consumer credit card receivables purchased from national financial institutions, major retail credit corporations, and resellers of such portfolios. Acquisitions of receivable portfolios are financed by operations and by borrowings from third parties (see Note 7).

## Note 2: Summary of Significant Accounting Policies

## Significant Accounting Policies

Please refer to the Company's annual report on Form 10-K as of and for the year ended December 31, 2003 for a summary of the Company's significant accounting policies.

## Basis of Presentation

The accompanying unaudited interim condensed consolidated financial statements of the Company have been prepared in accordance with Rule 10-01 of Regulation S-X promulgated by the Securities and Exchange Commission and, therefore, do not include all information and footnotes necessary for a fair presentation of financial position, results of operations and cash flows in conformity with accounting principles generally accepted in the United States of America. In the opinion of the Company, however, the accompanying unaudited interim condensed consolidated financial statements contain all adjustments, consisting only of normal recurring adjustments, necessary to present fairly the Company's consolidated financial position as of June 30, 2004, and its consolidated results of operations for the three and six months ended June 30, 2004 and 2003, and its cash flows for the six months ended June 30, 2004 and 2003, respectively. The unaudited interim condensed consolidated results of operations of the Company for the three and six months ended June 30 , 2004 may not be indicative of future results. These unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company's annual report on Form 10-K as of and for the year ended December 31, 2003 filed with the Securities and Exchange Commission on March 2, 2004.

## Stock-Based Compensation

The Company has elected to follow Accounting Principles Board Opinion No. 25 ("APB 25"), Accounting for Stock Issued to Employees, and related interpretations in accounting for its employee stock options rather than the alternative fair value accounting provided for under SFAS No. 123, Accounting and Disclosure for Stock-Based Compensation. The Company has also adopted the pro forma disclosure requirements of SFAS No. 148, Accounting for Stock-Based Compensation-Transition and Disclosure an amendment of FASB Statement No. 123. In accordance with APB 25, compensation cost relating to stock options granted by the Company is measured as the excess, if any, of the market price of the Company's stock at the date of grant over the exercise price of the stock options. This expense is recognized over the vesting period of the stock options.

As required by SFAS No. 148 and SFAS No. 123, the Company provides pro forma net income and pro forma net income per common share disclosures for stock-based awards made during the years presented as if the fair-value-based method defined in SFAS No. 123 had been applied.

The fair value for options granted during each of the periods presented was estimated at the date of grant using a Black-Scholes option-pricing model with the following weighted-average assumptions:

|  | Three and Six Months Ended June 30, |  |
| :---: | :---: | :---: |
|  | 2004 | 2003 |
| Risk free interest rate | 3.3\% | 2.5\% |
| Dividend yield | 0\% | 0\% |
| Volatility factors of the expected Market price of the Company's common stock | 134\% | 151\% |
| Weighted-average expected life of options | 5 years | 5 years |

The Black-Scholes option-pricing model was developed for use in estimating the fair value of traded options, which have no vesting restrictions and are fully transferable. Option valuation models require the input of highly subjective assumptions including the expected stock price volatility. Because the Company's employee stock options have characteristics significantly different from those of traded options, and because changes in the subjective input assumptions can materially affect the fair value estimate, in management's opinion, the existing models do not provide a reliable single measure of the fair value of its employee stock options.

For purposes of pro forma disclosures, the estimated fair value of the options is amortized to expense over the options' vesting period. The Company's pro forma information is as follows (in thousands, except per share amounts):


## New Accounting Pronouncements

In December 2003, the AICPA issued Statement of Position 03-03 ("SOP 03-03"), "Accounting for Certain Debt Securities Acquired in a Transfer." SOP 03-03
addresses accounting for differences between contractual cash flows and cash flows expected to be collected from an investor's initial investment in loans or debt securities (loans) acquired in a transfer if those differences are attributable, at least in part, to credit quality. This SOP limits the yield that may be accreted (accretable yield) to the excess of the investor's estimate of undiscounted expected principal, interest, and other cash flows (cash flows expected at acquisition to be collected) over the investor's initial investment in the loan. This SOP requires that the excess of contractual cash flows over cash flows expected to be collected (nonaccretable difference) not be recognized as an adjustment of yield, loss accrual, or valuation allowance. This SOP prohibits investors from displaying accretable yield and nonaccretable difference in the balance sheet. Subsequent increases in cash flows expected to be collected generally will be recognized prospectively through adjustment of the loan's yield over its remaining life. Decreases in cash flows expected to be collected will be recognized as an impairment of the loan. SOP 03-03 is effective in fiscal years beginning after December 15, 2004, and accordingly, the Company expects to adopt the provisions of this SOP in the first quarter of 2005. The Company does not believe that the implementation of SOP 03-03 will have a material effect on the Company's consolidated financial statements.

## Note 3: Litigation Settlement

On March 21, 2003, Midland Credit, 98-A and 99-1 entered into a settlement agreement with MBNA America Bank, N.A. ("MBNA") in connection with the lawsuit filed against MBNA in February 2001. Pursuant to the terms of the settlement (the "Litigation Settlement"), MBNA paid Midland Credit \$11.1 million on April 4, 2003 in full and complete satisfaction of the claims. The net proceeds of $\$ 7.9$ million, which is net of litigation expenses and attorneys' fees, were used to repay holders of the Warehouse Facility and Securitization 99-1 (see Notes 5 and 7).

During the first quarter of 2003, the Company recorded a net gain of $\$ 7.2$ million, which was comprised of the net proceeds of $\$ 7.9$ million, reduced by the remaining carrying value of the related receivable portfolios as of March 31 , 2003, which was $\$ 0.7$ million.

## Note 4: Investment in Receivable Portfolios, Net

The Company accounts for its investment in receivables portfolios on the "accrual basis" or "cost recovery method" of accounting in accordance with the provisions of the AICPA's Practice Bulletin 6, "Amortization of Discounts on Certain Acquired Loans." Static pools are established with accounts having similar attributes, based on the specific seller and timing of acquisition. Once a static pool is established, the receivables are permanently assigned to the pool. The discount (i.e., the difference between the cost of each static pool and the related aggregate contractual receivable balance) is not recorded because the Company expects to collect a relatively small percentage of each static pool's contractual receivable balance. As a result, receivables portfolios are recorded at cost at the time of acquisition.

The Company accounts for each static pool as a unit for the economic life of the pool (similar to one loan) for recognition of revenue from receivables portfolios, for collections applied to principal of receivables portfolios and for provision for loss or impairment. Revenue from receivables portfolios is accrued based on each pool's effective interest rate applied to each pool's adjusted cost basis. The cost basis of each pool is increased for revenue earned and decreased for principal pay downs and impairments. The effective interest rate is the internal rate of return as derived from the timing and amounts of actual cash received and anticipated future cash flow projections for each pool.

The Company monitors and evaluates actual and projected cash flows for each receivable portfolio on a quarterly basis. Through September 30, 2003, the Company had not increased the total estimated cash flows for any receivable portfolio. As a result, for those portfolios whose actual cumulative collections exceeded the forecast, such excess amounts were subtracted from the future estimated collections in order to maintain the original forecast. The Company has, on the other hand, reduced the total estimated cash flows on certain receivable portfolios where actual cumulative collections to date have not met the forecast. If the remaining forecasted cash flows are in excess of the remaining carrying value, the effective interest is reduced prospectively. If the remaining forecasted cash flows are less than the remaining carrying value, the receivable portfolio is impaired and all of the remaining collections are subsequently applied against book value. An impairment charge is taken for the difference between the carrying value and the remaining forecasted cash flow amount. Additionally, if the amount and timing of future cash collections are not reasonably estimable, the Company accounts for these portfolios on the cost recovery method ("Cost Recovery Portfolios"). No revenue is accreted on Cost Recovery Portfolios. All collections are applied $100 \%$ to recover the remaining cost basis of the portfolio and thereafter are recognized as revenue. During the second quarter of 2004, the Company moved four portfolios with an aggregate carrying value of $\$ 1.0$ million at June 30, 2004 from cost recovery to the accretion method. At June 30, 2004, one portfolio with a remaining carrying value of $\$ 40$ thousand was accounted for using the cost recovery method by the Company. No provision for impairment losses was recorded during the six months ended June 30, 2004 and 2003.

On purchases made since mid-2000, the Company's gross collections, in the aggregate, have exceeded expectations. The Company has developed the statistical support to assist it in determining whether the better than expected performance resulted from: (i) the Company collecting at a more rapid rate than originally forecast; (ii) the Company increasing its penetration of the portfolio and thus increasing the likelihood of collecting more than the original forecast; or (iii) some combination of both faster collections and additional penetration of the portfolio. Effective October 1, 2003, the Company implemented its recently developed Unified Collection Score ("UCS") model to project these remaining cash flows, considering known data about the Company’s customers’ accounts, including, among other things, the Company's collection experience, and changes in external customer factors, in addition to all data known when it acquired the accounts. Effective January 1, 2004, the Company implemented three additional statistical enhancements in the UCS model.

During the first quarter of 2004, the Company revised the projected collections for 80 portfolios with carrying values totaling $\$ 62.3$ million, which represented $69.9 \%$ of the aggregate carrying value of its portfolios at that date. The change in the estimate of projected collections resulting from the application of the UCS model resulted in an increase in the aggregate total estimated remaining collections for the reforecasted portfolios by $46.4 \%$ as of March 31 , 2004. The implementation of these revised forecasts resulted in an increase in the recognition of accretion revenue of $\$ 5.3$ million and an increase in the accrual for contingent interest of $\$ 1.8$ million for the first quarter of 2004 . The net impact of the change in estimate was to increase first quarter pretax income by $\$ 3.5$ million, net income by $\$ 2.1$ million and fully diluted earnings per share by $\$ 0.09$. The reforecast of collections resulted in expanding the budget life of these portfolios by an average of 6 months from an average remaining life of 36 months to a revised average remaining life of 42 months. The resulting ratio of revenues to collections for accruing portfolios for the quarter ended March 31, 2004 increased $10.8 \%$ to $60.8 \%$ as a result of this adjustment.

During the second quarter of 2004, the Company revised the projected collections for 78 portfolios with carrying values totaling $\$ 48.7$ million, which represented $53.2 \%$ of the aggregate carrying value of its portfolios at that date. The change in the estimate of projected collections resulting from the application of the UCS model resulted in an increase in the aggregate total estimated remaining collections for the reforecasted portfolios by $17.2 \%$ as of June 30 , 2004. The implementation of these revised forecasts resulted in a current quarter increase in the recognition of accretion revenue of $\$ 3.0$ million and an increase in the accrual for contingent interest of $\$ 0.9$ million. The net impact of the change in estimate was to increase second quarter pretax income by $\$ 2.1$ million, net income by $\$ 1.2$ million and fully diluted earnings per share by $\$ 0.05$. The reforecast of collections resulted in expanding the budget life of the reforecasted portfolios by an average of 4 months from an average remaining life of 37 months to a revised average remaining life of 41 months. The resulting ratio of revenues to collections for accruing portfolios for the quarter ended June 30, 2004 increased 6.7 percentage points to $70.2 \%$ as a result of this adjustment.

Collections realized after the net book value of a portfolio has been fully recovered ("Zero Basis Portfolios") are recorded as revenue ("Zero Basis Revenue"). During the six months ended June 30, 2004 and 2003, approximately $\$ 23.4$ million and $\$ 5.8$ million, respectively, was recognized as revenue pertaining to collections on portfolios for which the related net book value has been fully recovered.

The following tables summarize the changes in the balance of the investment in receivable portfolios during the following periods (in thousands, except percentages):

|  | For the Six Months Ended June 30, 2004 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Accrual Basis Portfolios |  | Cost <br> Recovery Portfolios |  | Zero Basis Portfolios |  | Total |  |
| Balance, beginning of period | \$ | 87,249 | \$ | 1,887 | \$ | - | \$ | 89,136 |
| Purchases of receivable portfolios |  | 36,279 |  | - |  | - |  | 36,279 |
| Transfers of portfolios |  | 1,173 |  | $(1,173)$ |  | - |  | - |
| Gross collections |  | $(93,885)$ |  | (659) |  | $(23,364)$ |  | $(117,908)$ |
| Adjustments |  | (604) |  | (15) |  | (30) |  | (649) |
| Revenue recognized |  | 61,303 |  | - |  | 23,394 |  | 84,697 |
| Balance, end of period | \$ | 91,515 | \$ | 40 | \$ | - | \$ | 91,555 |
| Revenue as a percentage of collections |  | 65.3\% |  | 0.0\% |  | 100.0\% |  | 71.8\% |

For the Six Months Ended June 30, 2003

| Accrual Basis Portfolios |  | Cost Recovery Portfolios |  | Zero Basis <br> Portfolios |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 63,253 | \$ | 915 | \$ | - | \$ | 64,168 |
|  | 45,073 |  | - |  | - |  | 45,073 |


| Transfers of portfolios | $(1,458)$ |  | 1,458 |  | $\underset{(5,815)}{-}$ |  | $\begin{gathered} - \\ (86,392) \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross collections |  | $(79,338)$ |  | $(1,239)$ |  |  |  |  |
| Portion of Litigation |  |  |  |  |  |  |  |  |
| Settlement proceeds applied to carrying value |  | (692) |  | - |  | - |  | (692) |
| Adjustments |  | (498) |  | (2) |  | (4) |  | (504) |
| Revenue recognized |  | 49,438 |  | - |  | 5,819 |  | 55,257 |
| Balance, end of period | \$ | 75,778 | \$ | 1,132 | \$ | - | \$ | 76,910 |
| Revenue as a percentage of collections |  | 62.3\% |  | 0.0\% |  | 100.0\% |  | 64.0\% |

The annualized weighted average effective interest rate for receivable portfolios on the accretion method was $146.0 \%$ for the six months ended June 30 , 2004, compared to $158.9 \%$ for the six months ended June 30, 2003. For accrual basis portfolios, the weighted average annualized effective interest rate is the accrual rate utilized in recognizing revenue on our accrual basis portfolios. This rate represents the monthly internal rate of return, which has been annualized utilizing the simple interest method. The monthly internal rate of return is derived from the timing and amounts of actual cash received and the anticipated future cash flow projections for each pool.

During 2001, the Company resumed purchasing charged-off unsecured consumer loans, in 2002 began purchasing auto loan deficiencies, and in 2004 began purchasing charged-off consumer telecom receivables. The Company purchased $\$ 15.1$ million and $\$ 2.7$ million of these loans during the six months ended June 30, 2004 and 2003, respectively. Collections related to all portfolios of charged-off unsecured consumer loans, auto loan deficiencies and telecom receivables amounted to $\$ 8.1$ million and $\$ 2.3$ million for the six month ended June 30, 2004 and 2003, respectively.

The Company currently utilizes various business channels for the collection of its receivables. The following table summarizes the collections by collection channel (in thousands):

|  | Six Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  |
| Collection sites | \$ | 67,247 | \$ | 60,155 |
| Legal collections |  | 31,553 |  | 18,636 |
| Sales |  | 13,617 |  | 12,288 |
| Other |  | 8,980 |  | 2,654 |
| Gross collections for the period | \$ | 121,397 | \$ | 93,733 |

During the first quarter of 2004, the Company discontinued its rewrite program, released or reassigned the eight employees involved in the processing of rewrites, and sold the portfolio of rewritten notes. Our rewrite program offered debtors the ability to settle their obligation by paying a certain percentage of the amount due and executing a new "rewritten" note for the remaining negotiated balance. The notes, which were related to accounts throughout the Company's portfolios, were sold for $\$ 4.0$ million. The cash proceeds of $\$ 2.9$ million from accruing portfolios and $\$ 1.1$ million from zero basis portfolios were treated as additional portfolio collections for revenue recognition purposes. This is consistent with the Company's historical accounting for collections from the rewritten notes.

## Note 5: Securitization of Receivable Portfolios

## 1999 Warehouse and 1999 Securitization Financing

In March of 1999, and January of 2000, the Company entered into two securitized receivable acquisition facilities through two bankruptcy remote, special purpose subsidiaries, Midland Funding 98-A Corporation and Midland Receivables 99-1 Corporation, respectively. Midland Funding 98-A Corporation entered into a $\$ 35.0$ million facility (the "Warehouse Facility"), structured as a term loan bearing interest at $1.17 \%$ plus the one-week London Interbank Offered Rate ("LIBOR"). Midland Receivables 99-1 Corporation issued securitized non-recourse notes in the amount of $\$ 28.9$ million ("Securitization 99-1"), bearing interest at $10 \%$ per annum. The Warehouse Facility and Securitization 99-1 were collateralized and cross-collateralized by certain charged-off receivables and were insured through a financial guaranty insurance policy.

On April 15, 2003, all obligations related to the Warehouse Facility and Securitization 99-1 were repaid in full. This included payment of the debt balances of $\$ 5.0$ million and $\$ 4.6$ million for the Warehouse Facility and Securitization 99-1, respectively, and the combined deferred insurance premiums of $\$ 1.9$ million. The funds to repay these liabilities came from the Litigation Settlement (see Note 3), funds held in related reserve accounts and other internal cash sources. Since the payment in full of all obligations related to the Warehouse Facility and Securitization 99-1, the Company receives $100 \%$ of collections from the related portfolios.

## Investment in Retained Interest

On September 11, 2000, Midland Receivables 98-1 Corporation, a bankruptcy-remote, special-purpose subsidiary of Midland Credit, repaid non-recourse notes originally issued in the principal amount of $\$ 33.0$ million in 1998. In connection with this securitization transaction, the Company recorded an Investment in Retained Interest in securitized receivables (the "Retained Interest"). The Investment in Retained Interest was originally recorded at fair value, with the difference between fair value and cost basis recorded as unrealized gain and included in accumulated other comprehensive income as a component of stockholders' equity. In September 2000, the note holders were fully repaid and the Company's interest from that point forward represented a $100 \%$ interest in the underlying portfolios. The Company accounts for its Investment in Retained Interest in the same manner as it accounts for its investment in portfolio receivables (see Note 4).

During the first quarter of 2003, the Company lowered its expected yield on the Investment in Retained Interest from an annual return of approximately $44.4 \%$ to $7.5 \%$ based on estimated net cash flows derived from both historical and projected collections. The accreted revenue recognized on the Investment in Retained Interest was $\$ 16$ thousand and $\$ 214$ thousand for the six months ended June 30, 2004 and 2003, respectively.

In the second quarter of 2004, the Company's Investment in Retained Interest was fully recovered and all collections from that point forward have been recorded entirely as revenue. This Zero Basis Revenue amounted to \$0.8 million during the six months ended June 30, 2004.

The following summarizes the changes in the balance of the Investment in Retained Interest (in thousands):

|  | For the Six Months Ended June 30, 2004 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amortized Cost |  | Unrealized Gain |  | $\begin{aligned} & \text { Carrying } \\ & \text { Value } \end{aligned}$ |  |
| Balance at December 31, 2003 | \$ | 1,195 | \$ | 36 | \$ | 1,231 |
| Accretion revenue |  | 16 |  | - |  | 16 |
| Zero Basis Revenue |  | 810 |  | - |  | 810 |
| Gross collections |  | $(2,021)$ |  | - |  | $(2,021)$ |
| Amortization of unrealized gain |  | - |  | (36) |  | (36) |
| Balance at June 30, 2004 | \$ | - | \$ | - | \$ | - |


|  | For the Six Months Ended June 30, 2003 |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |

## Note 6: Property and Equipment

Property and equipment consist of the following as of the periods presented (in thousands):

|  | $\begin{aligned} & \text { June 30, } \\ & 20044 \end{aligned}$ |  | $\begin{gathered} \text { December 31, } \\ 2003 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Furniture, fixtures and equipment | \$ | 1,326 | \$ | 1,316 |
| Computer equipment and software |  | 10,159 |  | 9,350 |
| Telephone equipment |  | 1,838 |  | 1,811 |
| Leasehold improvements |  | 687 |  | 495 |
| Accumulated depreciation and amortization |  | $\begin{gathered} 14,010 \\ (11,103) \end{gathered}$ |  | $\begin{gathered} 12,972 \\ (10,186) \end{gathered}$ |
|  | \$ | 2,907 | \$ | 2,786 |

## Note 7: Notes Payable and Other Borrowings

The Company is obligated under borrowings as follows (in thousands):

|  |  | $\begin{gathered} \text { June 30, } \\ 2004 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2003 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Secured Financing Facility, at Prime Rate plus 3.00\%, and $2.00 \%$ for balances in excess of $\$ 25.0$ million, $7.00 \%$ and $6.00 \%$, respectively, at June 30, 2004, due various dates through September 30, 2006 | \$ | 26,739 | \$ | 39,928 |
| Secured Financing, 15.00\%, repaid June 30, 2004 |  | - |  | 1,031 |
| Secured Note, 7.24\%, Due July, 2006 |  | 179 |  | 219 |
|  |  | 26,918 |  | 41,178 |

## Secured Financing Facility

On December 20, 2000, MRC Receivables Corporation, a wholly owned bankruptcy-remote, special-purpose entity, entered into a $\$ 75.0$ million secured financing facility (the "Secured Financing Facility"), which expires on December 31, 2004. The Secured Financing Facility generally provides for a 90.0\% advance rate with respect to each qualified receivable portfolio purchased. Interest accrues at the prime rate plus $3.0 \%$ per annum and is payable weekly. The interest rate reduces by $1.0 \%$ on outstanding amounts in excess of $\$ 25.0$ million. Notes to be issued under the facility are collateralized by the charged-off receivables that are purchased with the proceeds from this financing arrangement. Each note has a maturity date not to exceed 27 months after the borrowing date. Once the notes are repaid and the Company has been repaid its investment, the Company and the lender share the residual cash flows from the receivable portfolios, net of servicing fees. The sharing in residual cash flows continues for the entire economic life of the receivable portfolios financed using this facility, and will extend substantially beyond the expiration date of the Secured Financing Facility, which is December 31, 2004. New advances for portfolio purchases under the Secured Financing Facility would not be available beyond the December 31, 2004 expiration date. The Company is required to give the lender the opportunity to fund all of its purchases of charged-off credit card receivables with advances on the Secured Financing Facility through December 31, 2004.

The following table summarizes interest expense associated with the Secured Financing Facility for the periods presented (in thousands, except percentages):

|  | Three Months Ended June 30, |  |  |  | Six Months EndedJune 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2004 |  | 2003 |  | 2004 |  | 2003 |
| Stated interest | \$ | 511 | \$ | 534 | \$ | 1,098 | \$ | 1,007 |
| Amortization of loan fees |  | - |  | 12 |  | - |  | 43 |
| Contingent interest |  | 8,417 |  | 3,710 |  | 17,049 |  | 7,049 |



From the inception of the Secured Financing Facility through June 30, 2004, the Company had purchased through this facility charged-off receivable portfolios with a face value of $\$ 7.7$ billion at a purchase price of approximately $\$ 204.5$ million ( $\$ 183.4$ million of which was financed through this facility) or an average cost of $2.7 \%$ of face value. During the six months ended June 30, 2004 and 2003, the Company recorded $\$ 17.0$ million and $\$ 7.0$ million, respectively, in contingent interest expense relating to the residual cash flow sharing agreement. Contingent interest expense is based on actual and forecasted residual collections for portfolios financed through the Secured Financing Facility. The estimated contingent interest expense during the life of any particular portfolio is recorded as a percent of the total estimated revenue earned from that portfolio. The total contingent interest expense as a percent of the revenues for all portfolios financed under the Secured Financing Facility amounted to $23.1 \%$ for the six months ended June 30, 2004 and $14.6 \%$ for the six months ended June 30, 2003. When the total interest expense, including contingent interest, is compared to the average outstanding loan balances of $\$ 31.0$ million and $\$ 28.6$ million for the six months ended June 30, 2004 and 2003, respectively, the weighted average effective interest rates amount to $116.9 \%$ for the six months ended June 30 , 2004 as compared to $56.6 \%$ for the six months ended June 30, 2003. Total cash payments made related to the contingent interest were $\$ 11.2$ million during the six months ended June 30, 2004, and \$7.1 million during the six months ended June 30, 2003.

The Secured Financing Facility is collateralized by certain charged-off receivable portfolios with an aggregate carrying amount of \$73.7 million at June 30 , 2004. The Secured Financing Facility had a balance of $\$ 26.7$ million as of June 30, 2004. The assets pledged under this financing facility, together with their associated cash flows, would not be available to satisfy claims of general creditors of the Company.

In conjunction with the Secured Financing Facility, the Company issued warrants to purchase up to 621,576 shares of Encore's common stock at $\$ 1.00$ per share subject to customary anti-dilution adjustments. The Secured Financing Facility lender exercised all of the warrants in December 2003.

## Secured Financing

On July 25, 2003, through NCC-1, a wholly owned, bankruptcy-remote, special-purpose entity, the Company entered into a $\$ 1.8$ million secured financing arrangement (the "Secured Financing"). This financing was repaid in full on June 30, 2004. The Secured Financing provided for a $75.0 \%$ advance rate with respect to four purchased receivables portfolios of charged-off unsecured consumer loans and auto loan deficiencies. Interest accrued at $15.0 \%$ and was payable weekly. This note had a maturity date not to exceed October 25,2005 . This financing arrangement did not require the Company to share residual collections with the lender.

## Secured Note

On October 1, 2003, the Company entered into a loan for the purchase of certain equipment ("Secured Note") in the amount of $\$ 0.3$ million with a term of 36 months. This note is secured by the equipment, carries an interest rate of $7.24 \%$, and had a balance of $\$ 0.2$ million as of June $30,2004$.

## Revolving Credit Facility

On June 30, 2004, the Company entered into a $\$ 75.0$ million, three-year revolving credit facility (the "Revolving Credit Facility") to be utilized for the purposes of purchasing portfolio receivables and for working capital needs. Interest rates on borrowings under this facility will, at the Company's option, be at the lender's prime rate or at Eurodollar plus a current margin of $2.50 \%$. The applicable margin will be adjusted quarterly based on a pricing grid which takes into account certain financial covenants related to the Company's consolidated financial condition and results of operations. The Revolving Credit Facility provides for an 85.0\% initial advance rate with respect to each qualified receivables portfolio purchased. The balance outstanding under the Revolving Credit Facility must not exceed an amount determined under a "Borrowing Base" formula. First, the eligible borrowing base of each portfolio financed under this facility is calculated by applying a three percentage point reduction to the $85 \%$ initial advance rate each month, commencing after the first three complete months. The aggregate Borrowing Base is the sum of all of the borrowing bases of all portfolios financed under this facility. The Revolving Credit Facility is secured by a security interest in all assets of the Company, except for those assets in which the Secured Financing Facility lender has a first priority security interest. This financing arrangement does not require the Company to share residual collections with the lender. Draws on the Revolving Credit Facility for portfolio purchases during the third and fourth quarters of 2004 will be limited to non-credit card portfolios, and upon expiration of the Company's Secured Financing Facility on December 31, 2004, will be available to fund all types of portfolio purchases, including credit card receivables. The Revolving Credit Facility provides for a $\$ 5.0$ million letter of credit sub-facility and requires, under certain circumstances, permanent reductions in the outstanding balance and overall availability of the facility. The Revolving Credit Facility may be repaid without penalty. The Revolving Credit Facility contains substantial restrictive financial covenants, including but not limited to, financial ratios and limitations on acquisitions, dispositions, merger, dissolution, indebtedness and capital expenditures. There was no outstanding balance as of June 30, 2004 (see Note 11).

## Note 8: Income Taxes

The Company recorded an income tax provision of $\$ 7.7$ million for each of the six months ended June 30, 2004 and 2003 . The provision for income tax expense reflects tax expense at an effective rate of $39.8 \%$ for the six months ended June 30, 2004 and an effective rate of $40.1 \%$ for the six months ended June 30 , 2003. For the six months ended June 30, 2004, this consists primarily of a provision for Federal income taxes of $31.9 \%$ (which is net of a benefit for state taxes of $3.1 \%$ ), a provision for state taxes of $8.8 \%$, the effect of permanent book versus tax differences, and the reversal of the remaining reserve on deferred tax assets of $1.0 \%$. For the six months ended June 30, 2003, this consists primarily of a provision for Federal income taxes of $32.0 \%$ (which is net of a benefit for state taxes of $2.0 \%$ ), a provision for state taxes of $8.0 \%$, and the effect of permanent book versus tax differences.

## Note 9: Stock-Based Compensation

The 1999 Equity Participation Plan ("1999 Plan"), as amended, permits the grant of stock or options to employees, directors and consultants. Stockholders approved the issuance of $2,600,000$ shares under the 1999 Plan. There were an additional 700,000 shares approved by the Company's stockholders on May 5 , 2004. These shares increased the number of common shares available for grant under the 1999 Plan from 2,600,000 to 3,300,000. Options may be granted at prices which exceed $85.0 \%$ of the fair market value on the date of the grant and expire over a term not to exceed ten years. Options generally vest ratably over a three-year period, unless otherwise determined by the Compensation Committee of the Board of Directors.

In January 2003, the Company’s Compensation Committee of the Board of Directors approved issuance of stock options for key personnel to purchase a total of 278,500 shares of the Company's common stock at an exercise price of $\$ 1.30$ per share. The options vest ratably over three years commencing January 2004.

In April 2003, the Company's Compensation Committee of the Board of Directors approved the issuance of stock options to an officer to purchase 50,000 shares of the Company's common stock at an exercise price of $\$ 2.95$ per share. The options vest ratably over three years, commencing April 2004.

In May 2003, the Company's Compensation Committee of the Board of Directors approved the issuance of stock options to two key employees to purchase a total of 7,500 shares of the Company's common stock at an exercise price of $\$ 4.50$ per share. The options vest ratably over three years commencing May 2004.

As the exercise price of all the above granted stock options was equal to the estimated market value of the underlying common stock at the date of grant for all options granted, no compensation expense was recognized.

In October 2003, the Company's Compensation Committee of the Board of Directors approved the issuance of stock options to a board member and three executive officers of the Company to purchase a total of 325,000 shares of the Company's common stock at an exercise price of $\$ 11.00$ per share. One-third of these options vested immediately, and the remaining two-thirds vest over two years. As these options were granted at a price that was less than the estimated market value of the underlying common stock at the date of grant, compensation expense of $\$ 0.1$ million was recognized during the first six months of 2004.

In April 2004, the Company’s Compensation Committee of the Board of Directors approved issuance of stock options for key personnel to purchase a total of 214,000 shares of the Company's common stock at an exercise price of $\$ 16.17$ per share. The exercise price of all these granted stock options was equal to the estimated market value of the underlying common stock at the date of grant and no compensation expense was recognized. The options vest ratably over three years commencing April 7, 2005.

In May 2004, the Company’s Compensation Committee of the Board of Directors approved the issuance of stock options to an officer to purchase 50,000 shares and a director to purchase 10,000 of the Company's common stock at an exercise price of $\$ 16.93$ per share. The exercise price of all these granted stock options was equal to the estimated market value of the underlying common stock at the date of grant and no compensation expense was recognized. The options vest ratably over three years, commencing May 2005.

A summary of the Company's stock option activity and related information is as follows:

|  | Number of Shares Shares | Option Price Per Share | Weighted- <br> Average <br> Exercise Price | WeightedAverage Fair Value of Options Granted |
| :---: | :---: | :---: | :---: | :---: |
| Outstanding at December 31, 2002 | 1,820,999 | \$0.35-\$1.00 | \$0.76 |  |
| Granted | 661,000 | 1.30-11.00 | 6.23 | \$5.33 |
| Cancelled | $(100,666)$ | 0.35-1.30 | 0.87 |  |


| Exercised | $(634,869)$ | 0.35-1.00 | 0.97 |  |
| :---: | :---: | :---: | :---: | :---: |
| Outstanding at December 31, 2003 | 1,746,464 | 0.35-11.00 | 2.75 |  |
| Granted | 274,000 | 16.17-16.93 | 16.34 | \$14.34 |
| Cancelled | $(1,833)$ | 0.35-1.30 | 1.04 |  |
| Exercised | $(55,441)$ | 0.35-1.30 | 0.89 |  |
| Outstanding at June 30, 2004 | 1,963,190 | \$0.35-\$16.93 | \$4.70 |  |

The following table summarizes outstanding and exercisable options at June 30, 2004:

| Exercise Prices | Options Outstanding |  |  | Options Exercisable |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number Outstanding | WeightedAverage Exercise Price | WeightedAverage Remaining Life | Number Outstanding | WeightedAverage Exercise Price |
| \$0.35-\$0.52 | 751,695 | \$0.49 | 8.12 | 49,869 | \$0.35 |
| 1.00 | 317,500 | 1.00 | 6.77 | 267,500 | 1.00 |
| 1.30 | 237,495 | 1.30 | 8.58 | 60,170 | 1.30 |
| 2.95 | 50,000 | 2.95 | 8.81 | 16,667 | 2.95 |
| 4.50 | 7,500 | 4.50 | 8.85 | 2,501 | 4.50 |
| 11.00 | 325,000 | 11.00 | 9.33 | 108,336 | 11.00 |
| 16.17 | 214,000 | 16.17 | 9.77 | - | - |
| 16.93 | 60,000 | 16.93 | 9.85 | - | - |
| \$0.35-\$16.93 | 1,963,190 | \$4.70 | 8.41 | 505,043 | \$3.20 |

## Note 10: Commitments and Contingencies

## Litigation

The Fair Debt Collection Practices Act ("FDCPA") and comparable state statutes may result in class action lawsuits, which can be material to the Company's business due to the remedies available under these statutes, including punitive damages.

On December 5, 2003, the Company was served with a complaint filed on May 16, 2003 by plaintiff Paul Michael Cox in the Superior Court for the County of San Diego, California against its wholly owned subsidiaries Midland Acquisition Corporation ("MAC") and Midland Credit Management, Inc. ("Midland"). The plaintiff seeks to enforce against MAC and Midland a $\$ 2.2$ million default judgment obtained in another state against an unrelated company. The action against the unrelated company was filed several months after MAC had acquired that company's operating assets in an arms-length transaction. The plaintiff alleges that MAC and Midland are liable for the judgment on the theory of successor corporation liability. The Company believes the claims are without merit and will vigorously defend the action. The Company has answered the complaint and discovery is ongoing. The plaintiff has filed a motion for summary judgment, which the Company has opposed. The plaintiff's motion is pending. The Company has not recorded any accrual for contingent liability associated with this matter based on the Company's belief that a liability, while possible, is not probable and the range of loss includes the possibility of no liability. Although the outcome of this matter cannot be predicted with certainty and may be disposed of unfavorably to the Company, based on currently available information, including legal defenses available to the Company, management does not believe that this matter will have a material adverse effect on the Company's consolidated financial position or results of operations.

There are a number of other lawsuits or claims pending or threatened against the Company. In general, these lawsuits or claims have arisen in the ordinary course of business and involve claims for actual damages arising from alleged misconduct of the Company or its employees or alleged improper reporting of credit information by the Company. Although litigation is inherently uncertain, based on past experience, the information currently available, and the possible availability of insurance and/or indemnification from originating institutions in some cases, management of the Company does not believe that the currently pending and threatened litigation or claims will have a material adverse effect on the Company's consolidated financial position or results of operations. However, future events or circumstances, currently unknown to management, may determine whether the resolution of pending or threatened litigation or claims will ultimately have a material effect on the Company's consolidated financial position or results of operations in any future reporting periods.

The Company does not believe that the ultimate outcome of current claims, litigation and administrative proceedings and investigations incidental to its business will have a material adverse effect on its consolidated financial position or results of operations.

## Leases

The Company leases office facilities and equipment in Phoenix, Arizona and in San Diego, California. The leases are structured as operating leases, and the Company incurred related rent expense in the amounts of $\$ 0.5$ million and $\$ 0.5$ million during the six months ended June 30, 2004 and 2003 , respectively. On April 8, 2004, the Company entered into an office lease for approximately 51,000 square feet to house the corporate headquarters and its San Diego call center. The new facility, which replaces the existing facility, has a triple net lease that is scheduled to commence in October 2004, has an initial term of 10.5 years with two renewable 5-year options at approximately fair market value, and provides for escalating monthly payments ranging from $\$ 62,900$ to $\$ 94,500$.

The Company leases certain property and equipment through capital leases. These long-term leases are non-cancelable and expire on varying dates through 2008. The cost of assets under capital leases was $\$ 1.3$ million at June 30, 2004 and December 31, 2003. The related accumulated amortization as of June 30, 2004 and December 31, 2003 was $\$ 0.9$ million and $\$ 0.8$ million respectively. Amortization of assets under capital leases is included in depreciation and amortization expense.

## Employee Benefit Plans

The Company maintains a 401(k) Salary Deferral Plan (the "Plan") whereby eligible employees may voluntarily contribute up to a maximum percentage of compensation, as specified in Internal Revenue Code limitations. The Company may match a percentage of employee contributions at its discretion. Employer matching contributions and administrative costs relating to the Plan totaled $\$ 0.4$ million and $\$ 0.3$ million for the six months ended June 30, 2004 and 2003 , respectively.

Effective March 1, 2002, the Company adopted a non-qualified deferred compensation plan for its senior management. This plan permits deferral of a portion of compensation until a specified period of time. As of June 30, 2004, the plan assets and plan liabilities were each $\$ 2.2$ million. As of December 31, 2003, the plan assets and plan liabilities were each $\$ 1.4$ million. These amounts are included in the Company's consolidated statement of financial condition in accrued liabilities and other assets. The use of plan assets is legally restricted to distributions to participants or to creditors in the event of bankruptcy.

## Put-backs of Sold Receivables

As an alternative to collection, the Company may elect to sell certain purchased receivables. The sale agreements generally provide the purchaser a right to putback any purchased receivable that does not meet certain criteria, as defined. The Company has not provided a reserve for put-backs as of June 30 , 2004 in its consolidated financial statements as management believes, based on historical experience, that such an obligation is de minimis.

## Third Party Service Agreement

The Company services a pool of charged-off consumer accounts on behalf of an unrelated third party. Servicing fees received under this arrangement were $\$ 0.5$ million and $\$ 1.0$ million for the six months ended June 30, 2004 and 2003, respectively. In February of 2003, the Company elected to return all exhausted receivables to the owner of the portfolios; however, it retained the servicing rights for certain receivables in active work queues and those placed with its attorney network. As a result of this action, the Company anticipates a continued decline in service fee income related to these receivables.

## Employment Agreements

In March 2002, the Company entered into employment agreements with two executive officers. Such agreements generally provide for one-year terms with automatic renewals and base compensation aggregating $\$ 0.7$ million per annum, plus incentive compensation, as defined. The agreements provide for severance payments over periods between one year and one and a half years upon termination without cause, as defined.

## Self Insured Health Benefits Plan

Effective June 1, 2003, the Company established a self-insured health benefits plan for its employees. This plan is administered by a third party, and has stop loss provisions insuring losses beyond $\$ 40$ thousand per employee per year, and $\$ 1.6$ million per year in the aggregate, subject to adjustment as defined. As of June 30, 2004, the Company recorded a reserve for unpaid claims in the amount of $\$ 0.4$ million in accrued liabilities in the Company's unaudited interim condensed consolidated statement of financial condition. This amount represents the Company's estimate of incurred but not reported claims from the inception of the plan at June 1, 2003 to June 30, 2004.

Effective November 1, 2003, the Company established a self-insured workers compensation plan for its employees. This plan is administered by a third party, and has stop loss provisions insuring losses beyond $\$ 350$ thousand per employee per occurrence, and $\$ 1.3$ million per year in the aggregate, subject to adjustment as defined. As of June 30, 2004, the Company recorded a reserve for unpaid claims in the amount of $\$ 0.3$ million in accrued liabilities in the Company's unaudited interim condensed consolidated statement of financial condition. This amount represents the Company's estimate of incurred but not reported claims from the inception of the plan at November 1, 2003 to June 30, 2004.

## Forward Flow Agreements

As of June 30, 2004, the Company was committed to a six-month forward flow agreement, which is a contract to purchase charged-off receivables from the seller/originator on a periodic basis at a set price over a specified time period. The agreement is cancelable by either party upon 60 days written notice without penalty. Forward flow agreements provide the seller certainty on the portfolio pricing and volume of receivables for sale, and likewise provide the buyer with certainty on portfolio price and volume. The typical duration of a forward flow agreement is six to twelve months.

For the six months ended June 30, 2004, the Company paid $\$ 13.3$ million for receivables portfolios under multiple forward flow agreements, which represented $36.7 \%$ of the $\$ 36.3$ million in portfolio investments for the six months ended June 30, 2004. For the six months ended June 30,2003 the Company paid $\$ 14.6$ million for receivable portfolios under a forward flow agreement, which represented $32.4 \%$ of the $\$ 45.1$ million in portfolio investments for that quarter.

## Purchase Concentrations

The following table summarizes the concentration of our purchases by seller by year for the following periods, adjusted for put-backs, account recalls and replacements (in thousands, except percentages):

|  | Concentration of Initial Purchase Cost by Seller |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | For the Six Months Ended June 30, 2004 |  |  |  |  |  |
|  |  | Cost | \% |  | ${ }_{1}$ Cost | \% |
| Seller 1 | \$ | 12,005 | 33.1\% | \$ | 14,615 | 32.4\% |
| Seller 2 |  | 1,647 | 4.5 |  | 15,435 | 34.2 |
| Seller 3 |  | 4,611 | 12.7 |  | - | 0.0 |
| Seller 4 |  | - | 0.0 |  | 3,862 | 8.6 |
| Seller 5 |  | 3,125 | 8.6 |  | - | 0.0 |
| Seller 6 |  | 2,571 | 7.1 |  | - | 0.0 |
| Seller 7 |  | 2,313 | 6.4 |  | - | 0.0 |
| Seller 8 |  | 1,299 | 3.6 |  | - | 0.0 |
| Seller 9 |  | - | 0.0 |  | 1,252 | 2.8 |
| Seller 10 |  | 734 | 2.0 |  | 514 | 1.1 |
| Other |  | 7,974 | 22.0 |  | 9,395 | 20.9 |
|  | \$ | 36,279 | 100\% | \$ | 45,073 | 100.0\% |
| Adjustments ${ }^{1}$ |  | (171) |  |  | (171) |  |
| Cost, net | \$ | 36,108 |  | \$ | 44,902 |  |

${ }^{1}$ Adjusted for put-backs, account recalls and replacements.

## Note 11: Subsequent Event

In July of 2004, the Company announced the largest portfolio purchase in its history from a new seller. The Company paid $\$ 13.0$ million for a portfolio with a face value of $\$ 421.0$ million, at an average purchase price of $3.1 \%$. The portfolio contains 213,000 accounts. Eighty-four percent of this portfolio consists of noncredit card accounts, similar to accounts that the Company has been purchasing for over three years. This portion of the portfolio purchase was financed utilizing the Company's new Revolving Credit Facility. The remaining $16 \%$ of the portfolio, consisting of credit card accounts, was financed utilizing the Company's Secured Financing Facility. The aggregate borrowings for the purchase of this portfolio were $\$ 11.2$ million, $\$ 9.3$ million of which was drawn from the new Revolving Credit Facility, and the remaining $\$ 1.9$ million from the Secured Financing Facility. See Note 7 for a discussion of these credit facilities.

## Index to Form 10Q

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This "Management's Discussion and Analysis of Financial Condition and Results of Operations" should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Annual Report on Form 10-K of Encore Capital Group, Inc. as of and for the year ended December 31, 2003 as filed with the Securities and Exchange Commission. A general description of the Company's industry and a discussion of recent trends affecting that industry are contained therein. Certain statements under this caption may constitute "forward-looking statements" under the Private Securities Litigation Reform Act of 1995 (the "Reform Act"). Such forward-looking statements involve risks, uncertainties and other factors, which may cause the actual results, performance, or achievements of the Company to be materially different from any future results, performance or achievements express or implied by such forward-looking statements. For those statements the Company claims the protection of the safe harbor for forward-looking statements contained in the Reform Act. (See Part II — Other Information.)

## Introduction

We are a systems-driven purchaser and manager of charged-off consumer receivables portfolios. We acquire these portfolios at deep discounts from their face values using our proprietary valuation process that is based on the consumer attributes of the underlying accounts. Based upon the ongoing analysis of these accounts, we employ a dynamic mix of collection strategies to maximize our return on investment.

## Summary of Financial Condition

Our strong operating performance combined with a follow-on public offering of 3.0 million shares of our common stock in the fourth quarter of 2003 has resulted in stockholders' equity of $\$ 83.4$ million as of June 30 , 2004, an increase of $\$ 52.8$ million or $173.0 \%$ from the $\$ 30.6$ million in stockholders' equity as of June 30 , 2003. Our strong operating cash flow combined with the net proceeds of $\$ 30.1$ million from our follow-on public offering have resulted in an unrestricted cash balance of $\$ 33.7$ million dollars as of June 30,2004 and have allowed us to reduce our debt balances from $\$ 41.7$ million as of June 30,2003 to $\$ 27.3$ million as of June 30, 2004. This resulted in a debt to equity ratio of 0.33 to 1.00 as of June 30, 2004.

Our strong financial condition has also allowed us to obtain a new $\$ 75.0$ million Revolving Credit Facility at substantially lower borrowing costs than our current $\$ 75.0$ million Secured Financing Facility. The lower costs reflect that the new facility does not require us to share residual collections on the portfolios financed under this new facility, as well as a lower base rate.

## Results of Operations

The following overview is intended to be a summary of the areas that management believes are important in understanding the results of the quarter. This summary is not intended as a substitute for the detail provided in the following pages or for the unaudited interim condensed consolidated financial statements and notes that appear elsewhere in this document.

## Overview

Our business and financial results improved significantly during the quarter ended June 30, 2004 as compared to the quarter ended June 30, 2003. Highlights for the quarter ended June 30, 2004 as compared to the quarter ended June 30, 2003 are as follows:

- Gross collections increased $23.0 \%$ to $\$ 57.4$ million;
- Revenues increased $53.5 \%$, reaching $\$ 43.6$ million;
- Operating expenses increased $39.0 \%$ to $\$ 25.4$ million; and
- Net income increased $69.1 \%$ to $\$ 5.6$ million


## Detailed Discussion

The following table summarizes our collections, revenues, operating expenses, income before taxes, and net income (in thousands, except percentages):

|  | Three Months Ended June 30, |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  | \$ Change |  | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ |
| Gross collections | \$ | 57,401 | \$ | 46,650 | \$ | 10,751 | 23.0\% |
| Revenue as a percentage of gross collections | \$ | $\begin{gathered} 43,586 \\ 75.9 \% \end{gathered}$ | \$ | $\begin{gathered} 28,391 \\ 60.9 \% \end{gathered}$ |  | 15,195 | 53.5 |
| Operating expenses as a percentage of gross collections | \$ | $\begin{gathered} 25,435 \\ 44.3 \% \end{gathered}$ | \$ | $\begin{gathered} 18,293 \\ 39.2 \% \end{gathered}$ |  | 7,142 | 39.0 |
| Income before taxes as a percentage of gross collections | \$ | $\begin{gathered} 9,340 \\ 16.3 \% \end{gathered}$ | \$ | $\begin{gathered} 5,567 \\ 11.9 \% \end{gathered}$ |  | 3,773 | 67.8 |
| Net income as a percentage of gross collections | \$ | $\begin{gathered} 5,595 \\ 9.7 \% \end{gathered}$ | \$ | $\begin{gathered} 3,309 \\ 7.1 \% \end{gathered}$ |  | 2,286 | 69.1 |

## Collections

Gross collections for the quarter ended June 30, 2004 were $\$ 57.4$ million compared to gross collections of $\$ 46.7$ million for the quarter ended June 30, 2003, an increase of $\$ 10.8$ million or $23.0 \%$. The components of gross collections for the quarters ended June 30, 2004 and 2003 are as follows (in thousands):

|  | For the Three Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  |
| Investment in receivable portfolios | \$ | 56,013 | \$ | 44,003 |
| Investment in Retained Interest |  | 882 |  | 1,588 |
| Gross collections for third parties |  | 506 |  | 1,059 |
| Total gross collections | \$ | 57,401 | \$ | 46,650 |

The $\$ 10.8$ million increase in gross collections reflects the continued leveraging of our additional collection channels that do not require a commensurate increase in the number of employees. Gross collections grew by $23.0 \%$ while our workforce grew by $13.3 \%$ from the quarter ended June 30,2003 compared to June 30 , 2004. Our high collector retention rates coupled with our innovative alternative collection strategies have resulted in an increase of $8.6 \%$ in monthly average collections to $\$ 25,200$ from $\$ 23,200$ per average employee during the quarters ended June 30,2004 and 2003, respectively. Our average monthly gross collections were $\$ 19.1$ million and $\$ 15.5$ million during the quarters ended June 30, 2004 and 2003, respectively, while our total employees averaged 759 for the quarter ended June 30, 2004 and 670 for the quarter ended June 30, 2003.

The $\$ 10.8$ million increase in gross collections is derived primarily from new portfolios purchased since December of 2000 utilizing our Secured Financing Facility. Gross collections related to portfolios utilizing our Secured Financing Facility were $\$ 48.2$ million for the quarter ended June 30, 2004, compared to gross collections of $\$ 38.8$ million for the quarter ended June 30, 2003, an increase of $\$ 9.4$ million or $24.3 \%$.

During the first quarter of 2004, we discontinued our rewrite program, released or reassigned the eight employees involved in the processing of rewrites, and sold our portfolio of rewritten notes. Our rewrite program offered debtors the ability to settle their obligation by paying a certain percentage of the amount due and executing a new "rewritten" note for the remaining negotiated balance. These notes, which were related to accounts throughout our portfolios, were sold for $\$ 4.0$ million. The cash proceeds of $\$ 2.9$ million from accrual basis portfolios and $\$ 1.1$ million from Zero Basis Portfolios were treated as additional portfolio collections for revenue recognition purposes. This is consistent with our historical accounting for collections from the rewritten notes.

## Revenues

Total revenues for the quarter ended June 30, 2004 were $\$ 43.6$ million compared to $\$ 28.4$ million for the quarter ended June 30 , 2003, an increase of $\$ 15.2$ million, or $53.5 \%$. The increase is primarily from revenue from receivable portfolios, which increased by $\$ 14.6$ million or $52.2 \%$, to $\$ 42.6$ million for the quarter ended June 30, 2004 from $\$ 28.0$ million for the quarter ended June 30, 2003. Revenue from the retained interest in securitized receivables (the "Retained Interest") increased by $\$ 0.7$ million, to $\$ 0.8$ million for the quarter ended June 30, 2004 from $\$ 0.1$ million for the quarter ended June 30, 2003. This reflects the recovery of the remaining cost basis in April 2004, after which time subsequent gross collections totaling $\$ 0.8$ million were recorded entirely as Zero Basis Revenue. For those portfolios on accrual basis, revenue as a percentage of gross collections increased to $70.2 \%$ during the quarter ended June 30 , 2004 from $61.6 \%$ during the quarter ended June 30, 2003. For the period of time from January 1, 2001 through June 30, 2004, revenue as a percentage of gross collections for those portfolios on accrual basis was $63.4 \%$. See Note 5 to the unaudited interim condensed consolidated financial statements.

The increase in revenue from receivable portfolios was partially offset by a decrease in servicing fees related to a pool of receivables we service for a third party of $\$ 0.1$ million or $49.1 \%$, from $\$ 0.3$ million for the quarter ended June 30, 2003 to $\$ 0.2$ million for the quarter ended June 30, 2004. We receive these fees from servicing a pool of charged-off consumer accounts on behalf of an unrelated third party. In February of 2003, we elected to return all exhausted receivables to the owner. We have, however, retained the servicing rights for those receivables remaining in active work queues and those placed with our attorney network. As a result of this action, we anticipate that the stream of service fee income related to these receivables will continue to diminish.

Components of Revenue. Total revenue recognized related to our investment in receivable portfolios is comprised of two components: revenue from those portfolios that have a remaining book value and are accounted for on the accrual basis, and revenue from those portfolios that have fully recovered their book value ("Zero Basis Portfolios"). The following table summarizes the revenue recognized from each of these sources for the following periods (in thousands, except percentages):

| Components of Revenue | For the Three Months Ended June 30, |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  | \$ Change |  | \% Change |
| Accrual basis portfolios | \$ | 31,497 | \$ | 24,738 | \$ | 6,759 | 27.3\% |
| Weighted average effective interest rate |  | 145.2\% |  | 156.6\% |  |  |  |
| Zero Basis Portfolios | \$ | 11,125 | \$ | 3,263 |  | 7,862 | 240.9 |
| Total owned portfolio revenue | \$ | 42,622 | \$ | 28,001 |  | 14,621 | 52.2 |
| Total owned portfolio revenue as an annualized percentage of our average |  |  |  |  |  |  |  |
| aggregate investment in receivable portfolios |  | 196.4\% |  | 177.2\% |  |  |  |

For accrual basis portfolios, the weighted average annualized effective interest rate is the accrual rate utilized in recognizing revenue on our accrual basis portfolios. This rate represents the monthly internal rate of return, which has been annualized utilizing the simple interest method. The monthly internal rate of return is determined based on the timing and amounts of actual cash received and the anticipated future cash flow projections for each pool. The total owned portfolio revenue as an annualized percentage of our average aggregate investment in receivable portfolios of $196.4 \%$ for the quarter ended June 30 , 2004 compares to the $177.2 \%$ for the quarter ended June 30, 2003. This rate represents the total yield, including Zero Basis Revenue, on our recorded investment in receivables portfolio.

Analysis of Change in Revenue. The following table analyzes the components of the $\$ 14.6$ million increase in revenue between the three months ended June 30 , 2004 and 2003 (in thousands, except percentages):

|  | For the Three Months Ended June 30, |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Variance Component |  | 2004 |  | 2003 |  | \$ Change |  | Variance |
| Average portfolio balance | \$ | 86,787 | \$ | 63,208 | \$ | 23,579 | \$ | 9,229 |

Total variance

Estimates of Timing and Amount of Collections. We have made significant estimates with respect to the timing and amount of collections of future cash flows from receivable portfolios owned and those underlying our investment in the Retained Interest. It is our policy, every quarter, to evaluate each portfolio's actual collections against the forecast. Through September 30, 2003, we had not increased the total estimated cash flow for any portfolio; however, we had reduced the total estimated remaining cash flow in certain circumstances. For those portfolios whose actual cumulative collections exceeded the forecast, such excess amounts were subtracted from the future estimated collections in order to maintain the original forecast. Conversely, we reduced the remaining collection forecasts on those portfolios that had not met our expectations for the six most recent months.

On purchases made since mid-2000, our gross collections, in the aggregate, have exceeded our expectations. We have developed the statistical support to assist us in determining whether the better than expected performance resulted from: (i) collecting the original amount of estimated collections at a faster rate than originally forecast; (ii) increasing our penetration of the portfolio and thus increasing the likelihood of collecting more than the original forecast; or (iii) some combination of both faster collections and additional penetration of the portfolio. Effective October 1, 2003, we implemented our Unified Collection Score ("UCS") model to project these remaining cash flows, considering known data about our customers’ accounts, including, among other things, our collection experience, and changes in external customer factors, in addition to all data known when we acquired the accounts. We are continually evaluating and implementing statistical enhancements to our UCS model.

During the second quarter of 2004, the change in our estimate of projected collections resulting from the application of the UCS model resulted in an increase in the aggregate total estimated remaining collections for the reforecasted portfolios by $17.2 \%$ as of June 30 , 2004. The implementation of these revised forecasts resulted in a current quarter increase in the recognition of accretion revenue of $\$ 3.0$ million and an increase in the accrual for contingent interest of $\$ 0.9$ million (see a discussion of contingent interest in Note 7 to the unaudited interim condensed consolidated financial statements). The net impact of the change in estimate was to increase second quarter pretax income by $\$ 2.1$ million, net income by $\$ 1.2$ million and fully diluted earnings per share by $\$ 0.05$. The reforecast of collections resulted in expanding the life of the reforecasted portfolios by an average of 4 months to a revised average remaining life of 41 months, and hence, extended the expected stream of revenue from these portfolios.

Changes in the Investment in Receivable Portfolios. The following tables summarize the changes in the balance of the investment in receivable portfolios and the proportion of revenue recognized as a percentage of collections during the following periods (in thousands, except percentages):

|  | For the Three Months Ended June 30, 2004 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Accrual } \\ & \text { Basis } \\ & \text { Portfolios } \end{aligned}$ |  | Cost <br> Recovery <br> Portfolios |  | Zero Basis Portfolios |  | Total |  |
| Balance, beginning of period | \$ | 84,961 | \$ | 1,247 | \$ | - | \$ | 86,208 |
| Purchases of receivable portfolios |  | 19,031 |  | - |  | - |  | 19,031 |
| Transfers of portfolios |  | 1,173 |  | $(1,173)$ |  | - |  | - |
| Gross collections |  | $(44,865)$ |  | (34) |  | $(11,114)$ |  | $(56,013)$ |
| Adjustments |  | (282) |  | - |  | (11) |  | (293) |
| Revenue recognized |  | 31,497 |  | - |  | 11,125 |  | 42,622 |
| Balance, end of period | \$ | 91,515 | \$ | 40 | \$ | - | \$ | 91,555 |
| Revenue as a percentage of collections |  | 70.2\% |  | 0.0\% |  | 100.0\% |  | 76.1\% |


|  | For the Three Months Ended June 30, 2003 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | AccrualBasisPortfolios |  | Cost Recovery Portfolios |  | Zero Basis Portfolios |  | Total |  |
| Balance, beginning of period | \$ | 65,465 | \$ | 1,426 | \$ | - | \$ | 66,891 |
| Purchases of receivable portfolios |  | 26,271 |  | - |  | - |  | 26,271 |
| Transfers of portfolios |  | (318) |  | 318 |  | - |  | - |
| Gross collections |  | $(40,131)$ |  | (609) |  | $(3,263)$ |  | $(44,003)$ |
| Adjustments |  | (247) |  | (3) |  | - |  | (250) |
| Revenue recognized |  | 24,738 |  | - |  | 3,263 |  | 28,001 |

\$

## 1,132

61.6\% $\qquad$ $0.0 \%$
\$ 76,910
63.6\%

Changes in the Investment in Retained Interest. The following table summarizes the changes in the balance of the Retained Interest and the proportion of revenue recognized as a percentage of collections during the following periods (in thousands, except percentages):

|  | For the Three Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  |
| Balance, beginning of period | \$ | 72 | \$ | 5,446 |
| Gross collections |  | (882) |  | $(1,588)$ |
| Amortization of unrealized gain |  | - |  | (146) |
| Accretion revenue |  | - |  | 86 |
| Zero Basis Revenue |  | 810 |  | - |
| Balance, end of period | \$ | - | \$ | 3,798 |
| Revenue as a percentage of collections |  | 91.9\% |  | 5.4\% |

The annualized effective interest rate for the Retained Interest was $7.5 \%$ for each of the quarters ended June 30, 2004 and 2003 until the cost basis was fully recovered in April of 2004. Collections received after the book value was fully recovered were recognized as Zero Basis Revenue and amounted to $\$ 0.8$ million during the quarter ended June 30, 2004.

## Operating expenses

Total operating expenses were $\$ 25.4$ million for the quarter ended June 30, 2004, compared to $\$ 18.3$ million for the quarter ended June 30, 2003, an increase of $\$ 7.1$ million or $39.0 \%$. This increase is primarily volume-related, driven by a $23.0 \%$ increase in gross collections. Operating expenses as a percent of gross collections amounted to $44.3 \%$ for the quarter ended June 30, 2004 as compared to $39.2 \%$ in the quarter ended June 30, 2003.

Total salaries and benefits as a percentage of gross collections for the quarters ended June 30, 2004 and 2003 were $20.6 \%$ and $20.3 \%$, respectively. Total salaries and employee benefits increased by $\$ 2.4$ million or $25.0 \%$ to $\$ 11.9$ million for the quarter ended June 30, 2004 from $\$ 9.5$ million for the quarter ended June 30 , 2003.

The increase in salaries and benefits is the result of growth in our workforce and increased costs of employee benefits. The average number of employees grew by 89 or $13.3 \%$ to 759 for the quarter ended June 30, 2004 from 670 for the quarter ended June 30, 2003. Our average compensation and benefits per employee increased by $10.3 \%$ for the three months ended June 30,2004 over the prior year's second quarter. This increase is the result of a $5.5 \%$ increase in base salaries; higher bonus expense due to our strong operating performance; and higher healthcare costs.

Other operating expenses increased approximately $\$ 1.6$ million, or $61.5 \%$, to $\$ 4.2$ million for the quarter ended June 30,2004 from $\$ 2.6$ million for the quarter ended June 30, 2003. The increase during the quarter ended June 30, 2004, reflects the implementation of a new channel to out source collections to third party collection agencies; increases in the cost of direct mail campaigns, and volume driven increases in skip tracing costs. During the second quarter of 2004 we paid $\$ 0.9$ million in commissions to third party collection agencies on gross collections amounting to $\$ 2.6$ million. We did not employ third party collection agencies during the quarter ended June 30, 2003. The cost of direct mail campaigns increased $22.1 \%$ or $\$ 0.2$ million to $\$ 1.3$ million in the second quarter of 2004 from the second quarter of 2003. Skip tracing costs increased $58.2 \%$ or $\$ 0.2$ million to $\$ 1.0$ million in the second quarter of 2004 from the second quarter of 2003.

The cost of legal collections decreased as a percent of gross collections through this channel from $42.4 \%$ to $38.5 \%$ from the second quarter of 2003 to the same quarter in 2004. The cost of legal collections reflects those costs associated with the business channel dedicated to collecting on accounts that have been determined to have a high probability of collection, but which require tactics other than telephone or mail solicitation. Gross collections through our legal channel grew by $77.4 \%$ or $\$ 7.6$ million, to $\$ 17.4$ million for the quarter ended June 30, 2004 as compared to $\$ 9.8$ million during the quarter ended June 30 , 2003. The cost of legal collections amounted to $\$ 6.7$ million for the quarter ended June 30, 2004 as compared to the $\$ 4.2$ million for the quarter ended June 30 , 2003.

Also included in the legal costs is a $\$ 0.3$ million increase in the provision for uncollectible court costs to $\$ 1.0$ million for the quarter ended June 30 , 2004 as compared to $\$ 0.7$ million for the prior year's second quarter. The provision is based on our historical analysis of court costs that we have advanced, recovered, and anticipate recovering. The reserve of $\$ 5.5$ million on court costs advanced of $\$ 7.5$ million represents those costs that we believe will be ultimately uncollectible as of June 30, 2004.

General and administrative expenses were $\$ 2.2$ million and $\$ 1.5$ million for the quarters ended June 30, 2004 and 2003, respectively. Our general and administrative expenses increased by $\$ 0.7$ million or $39.9 \%$, as compared with the $23.0 \%$ increase in gross collections. The increase is primarily a result of the increased costs of corporate compliance, which increased $\$ 0.5$ million during the second quarter of 2004 as compared to the second quarter of 2003 as a result of significant increases in insurance expense, SEC reporting fees, legal fees, accounting fees, internal audit costs associated with Sarbanes-Oxley compliance and consulting fees.

Depreciation expense of $\$ 0.5$ million for each of the quarters ended June 30, 2004 and 2003, respectively, has remained consistent due to limited expenditures for capital items during the intervening twelve months.

## Interest expense

The following table summarizes our interest expense for the periods presented (in thousands, except percentages):

|  | For the Three Months Ended June 30, |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  | \$ Change |  | \% Change |
| Contingent interest | \$ | 8,418 | \$ | 3,710 | \$ | 4,708 | 126.9\% |
| Stated interest on debt obligations |  | 546 |  | 666 |  | (120) | (18.0) |
| Amortization of loan fees and other loan costs |  | 13 |  | 170 |  | (157) | (92.3) |
| Total interest expense | \$ | 8,977 | \$ | 4,546 | \$ | 4,431 | 97.5 |

For the quarter ended June 30, 2004, total interest expense including fees and amortization of other loan costs was $\$ 9.0$ million on average borrowings for the period of $\$ 28.3$ million, reflecting an effective annual interest rate of $127.0 \%$ for the period. The stated interest on debt obligations amounted to $\$ 0.5$ million or $7.7 \%$ of the total average borrowings of $\$ 28.3$ million. For the quarter ended June 30, 2003, total interest expense including fees and amortization of other loan costs was $\$ 4.5$ million on total average borrowings of $\$ 39.5$ million, reflecting an effective annual interest rate of $45.6 \%$ for the period. The stated interest on debt obligations for the same period amounted to $\$ 0.7$ million or $7.1 \%$ of the average borrowings of $\$ 39.5$ million.

Under the terms of the Secured Financing Facility, once we repay the lender for the notes for each purchased portfolio and collect sufficient amounts to recoup our initial cash investment in each purchased portfolio, we share the residual collections from the receivables portfolios, net of our servicing fees, with the lender. The amounts shared with the lender are known as contingent interest. Based on our estimates with respect to the timing and amount of collections of future cash flows from these receivables portfolios, we record a portion of the estimated future profit sharing obligation as contingent interest expense. Certain portfolios may continue to accrue the contingent interest after the debt is significantly paid-down or paid-in-full and therefore the effective interest rates on the remaining aggregate amount of debt outstanding under the Secured Financing Facility become very high. See Notes 5 and 7 to unaudited interim condensed consolidated financial statements.

The following table summarizes the components of the interest rate variance for the periods presented (in thousands, except percentages):

|  |  |  |  | the Three M |  | nded June |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2004 |  | 2003 |  | Volume ariance |  | Rate <br> riance |  | Total <br> Triance |
| Average debt balance | \$ | 28,265 | \$ | 39,471 | \$ | $(1,290)$ | \$ | - | \$ | $(1,290)$ |
| Weighted average effective interest |  | 127.0\% |  | 46.1\% |  | - |  | 5,721 |  | 5,721 |

## Income taxes

We recorded an income tax provision of $\$ 3.7$ million for the quarter ended June 30, 2004 as compared to an income tax provision of $\$ 2.3$ million for the quarter ended June 30, 2003. The provision for income tax expense reflects an effective rate of $40.1 \%$ for the three months ended June 30 , 2004 and an effective rate of $40.6 \%$ for the three months ended June 30, 2003. For the three months ended June 30, 2004, the effective tax rate consists primarily of a provision for Federal income taxes of $31.9 \%$ (which is net of a benefit for state taxes of $3.1 \%$ ), a provision for state taxes of $8.8 \%$, the effect of permanent book versus temporary tax differences, and the reversal of the remaining reserve on deferred tax assets of $1.0 \%$. For the three months ended June 30, 2003, the effective tax rate consists primarily of a provision for Federal income taxes of $32.0 \%$ (which is net of a benefit for state taxes of $2.0 \%$ ), a provision for state taxes of $8.0 \%$, and the effect of permanent book versus temporary tax differences.

## Net Income

For the quarter ended June 30, 2004, we recognized net income of $\$ 5.6$ million compared to net income of $\$ 3.3$ million for the quarter ended June 30 , 2003.

## Six Months Ended June 30, 2004 Compared to Six Months Ended June 30, 2003

The following overview is intended to be a summary of the areas that management believes are important in understanding the results of the six months ended June 30,2004 . This summary is not intended as a substitute for the detail provided in the following pages or for the unaudited interim condensed consolidated financial statements and notes that appear elsewhere in this document.

## Overview

Our business and financial results improved significantly during the six months ended June 30, 2004 as compared to the six months ended June 30, 2003. Highlights for the six months ended June 30, 2004 as compared to the six months ended June 30, 2003 are as follows:

- Gross collections increased $29.5 \%$ to $\$ 121.4$ million;
- Revenues increased $52.1 \%$, reaching $\$ 86.0$ million;
- Operating expenses increased $36.6 \%$ to $\$ 48.8$ million; and
- Net income increased $1.2 \%$ to $\$ 11.6$ million ${ }^{1}$


## Detailed Discussion

The following table summarizes our collections, revenues, operating expenses, income before taxes, and net income (in thousands, except percentages):

|  |  |  |  | x Month | ed J |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  | \$ Change |  | \% Change |
| Gross collections | \$ | 121,397 | \$ | 93,733 | \$ | 27,664 | 29.5\% |
| Revenue as a percentage of gross collections | \$ | $\begin{array}{r} 85,973 \\ 70.8 \% \end{array}$ | \$ | $\begin{gathered} 56,514 \\ 60.3 \% \end{gathered}$ |  | 29,459 | 52.1 |
| Operating expenses as a percentage of gross collections | \$ | $\begin{gathered} 48,752 \\ 40.2 \% \end{gathered}$ | \$ | $\begin{gathered} 35,684 \\ 38.1 \% \end{gathered}$ |  | 13,068 | 36.6 |
| Income before taxes as a percentage of gross collections | \$ | $\begin{gathered} 19,282 \\ 15.9 \% \end{gathered}$ | \$ | $\begin{array}{r} 19,1631 \\ 20.4 \% \end{array}$ |  | 119 | 0.6 |
| Net income as a percentage of gross collections | \$ | $\begin{aligned} & 11,610 \\ & 9.6 \% \end{aligned}$ | \$ | $\begin{array}{r} 11,4761 \\ 12.2 \% \end{array}$ |  | 134 | 1.2 |

[^0]
## Collections

Gross collections for the six months ended June 30,2004 were $\$ 121.4$ million compared to gross collections of $\$ 93.7$ million for the six months ended June 30 , 2003, an increase of $\$ 27.7$ million or $29.5 \%$. The components of gross collections for the six months ended June 30, 2004 and 2003 are as follows (in thousands):

|  | For the Six Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  |
| Investment in receivable portfolios | \$ | 117,908 | \$ | 86,392 |
| Investment in Retained Interest |  | 2,021 |  | 4,314 |
| Gross collections for third parties |  | 1,468 |  | 3,027 |
| Total gross collections | \$ | 121,397 | \$ | 93,733 |

The $\$ 27.7$ million increase in gross collections reflects the continued leveraging of our additional collection channels that do not require a commensurate increase in the number of employees. Gross collections grew by $29.5 \%$ while our workforce grew by $14.5 \%$ from the six months ended June 30,2003 compared to six months ended June 30, 2004. Our high collector retention rates coupled with our innovative alternative collection strategies have resulted in an increase of $13.0 \%$ in monthly average collections to $\$ 27,216$ from $\$ 24,082$ per average employee during the six months ended June 30 , 2004 and 2003 , respectively. Our average monthly gross collections were $\$ 20.2$ million and $\$ 15.6$ million during the six months ended June 30, 2004 and 2003, respectively, while our total employees averaged 743 for the six months ended June 30, 2004 and 649 for the six months ended June 30, 2003.

The $\$ 27.7$ million increase in gross collections is derived primarily from new portfolios purchased since December of 2000 utilizing our Secured Financing Facility. Gross collections related to portfolios utilizing our Secured Financing Facility were $\$ 103.5$ million for the six months ended June 30, 2004, compared to gross collections of $\$ 75.9$ million for the six months ended June 30, 2003, an increase of $\$ 27.6$ million or $36.3 \%$.

During the first quarter of 2004, we discontinued our rewrite program, released or reassigned the eight employees involved in the processing of rewrites, and sold our portfolio of rewritten notes. Our rewrite program offered debtors the ability to settle their obligation by paying a certain percentage of the amount due and executing a new "rewritten" note for the remaining negotiated balance. These notes, which were related to accounts throughout our portfolios, were sold for $\$ 4.0$ million. The cash proceeds of $\$ 2.9$ million from accrual basis portfolios and $\$ 1.1$ million from Zero Basis Portfolios were treated as additional portfolio collections for revenue recognition purposes. This is consistent with our historical accounting for collections from the rewritten notes.

## Revenues

Total revenues for the six months ended June 30, 2004 were $\$ 86.0$ million, compared to $\$ 56.5$ million for the six months ended June 30, 2003, an increase of $\$ 29.5$ million, or $52.1 \%$. The increase is primarily from revenue from receivable portfolios, which increased by $\$ 29.4$ million or $53.3 \%$, to $\$ 84.7$ million for the six months ended June 30, 2004 from $\$ 55.3$ million for the six month ended June 30, 2003. Revenue from the Retained Interest increased by $\$ 0.6$ million to $\$ 0.8$ million for the six months ended June 30, 2004 from $\$ 0.2$ million for the six months ended June 30, 2003. This reflects the recovery of the remaining cost basis in April 2004, after which time, subsequent gross collections totaling $\$ 0.8$ million were recorded entirely as Zero Basis Revenue. For those portfolios on accrual basis, revenue as a percentage of gross collections increased to $65.3 \%$ during the six months ended June 30, 2004 from $62.3 \%$ during the six months ended June 30, 2003. For the period of time from January 1, 2001 through June 30, 2004, revenue as a percentage of gross collections for those portfolios on accrual basis was $63.4 \%$. See Note 5 to the unaudited interim condensed consolidated financial statements.

The increase in revenue from receivable portfolios was partially offset by a $\$ 0.5$ million or $56.8 \%$ decrease in servicing fees related to a pool of receivables we service for a third party. Servicing fees received under this arrangement were $\$ 0.5$ million and $\$ 1.0$ million for the six months ended June 30 , 2004 and 2003 , respectively. In February of 2003, we elected to return all exhausted receivables to the owner. We have, however, retained the servicing rights for those receivables remaining in active work queues and those placed with our attorney network. As a result of this action, we anticipate that the stream of service fee income related to these receivables will continue to diminish.

The $\$ 29.4$ million increase in revenue from receivable portfolios for the six months ended June 30, 2004 compared to the prior year's six-month period ended June 30, 2003 is primarily attributable to new portfolios purchased during intervening quarters. During the four quarters ended June 30, 2004, we purchased additional portfolios with a face value of $\$ 3.1$ billion at a cost of $\$ 81.0$ million, or $2.6 \%$ of face value. The portfolios purchased during this period provided $\$ 19.0$ million of revenue during the six months ended June 30, 2004.

Components of Revenue. Total revenue recognized related to our investment in receivable portfolios is comprised of two components: revenue from those portfolios that have a remaining book value and are accounted for on accrual basis and revenue from those portfolios that have fully recovered their book value ("Zero Basis Portfolios"). The following table summarizes the revenue recognized from each of these sources for the following periods (in thousands, except percentages):

For the Six Months Ended June 30,

| Components of Revenue |  | 2004 |  | 2003 |  | \$ Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accrual basis portfolios | \$ | 61,303 | \$ | 49,438 | \$ | 11,865 | 24.0\% |
| Weighted average effective interest rate |  | 146.0\% |  | 158.9\% |  |  |  |
| Zero Basis Portfolios | \$ | 23,394 | \$ | 5,819 |  | 17,575 | 302.0 |
| Total owned portfolio revenue | \$ | 84,697 | \$ | 55,257 |  | 29,440 | 53.3 |
| Total owned portfolio revenue as an annualized percentage of our average |  |  |  |  |  |  |  |
| aggregate investment in receivable portfolios |  | 201.7\% |  | 177.6\% |  |  |  |

For accrual basis portfolios, the weighted average annualized effective interest rate is the accrual rate utilized in recognizing revenue on our accrual basis portfolios. This rate represents the monthly internal rate of return, which has been annualized utilizing the simple interest method. The monthly internal rate of return is determined based on the timing and amounts of actual cash received and the anticipated future cash flow projections for each pool.

The total owned portfolio revenue as an annualized percentage of our average aggregate investment in receivable portfolios of $201.7 \%$ for the six months ended June 30,2004 compares to the $177.6 \%$ for the six months ended June $30,2003$.

Analysis of Change in Revenue. The following table analyzes the source of the $\$ 29.4$ million increase in revenue between the six months ended June 30, 2004 and 2003 (in thousands, except percentages):

| Variance Component | For the Six Months Ended June 30, |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  | \$ Change |  | Revenue Variance |  |
| Average portfolio balance | \$ | 83,994 | \$ | 62,241 | \$ | 21,753 | \$ | 17,279 |
| Weighted average effective interest rate |  | 146.0\% |  | 158.9\% |  | (12.9\%) |  | $(5,414)$ |
| Zero basis portfolios |  |  |  |  |  |  |  | 17,575 |
| Total variance |  |  |  |  |  |  | \$ | 29,440 |

Estimates of Timing and Amount of Collections. We have made significant estimates with respect to the timing and amount of collections of future cash flows from receivable portfolios owned and those underlying our investment in the Retained Interest. It is our policy, every quarter, to evaluate each portfolio's actual collections against the forecast. Through September 30, 2003, we had not increased the total estimated cash flow for any portfolio; however, we had reduced the total estimated remaining cash flow in certain circumstances. For those portfolios whose actual cumulative collections exceeded the forecast, such excess amounts were subtracted from the future estimated collections in order to maintain the original forecast. Conversely, we reduced the remaining collection forecasts on those portfolios that had not met our expectations for the six most recent months.

On purchases made since mid-2000, our gross collections, in the aggregate, have exceeded our expectations. We have developed the statistical support to help us determine whether the better than expected performance resulted from: (i) collecting the original amount of estimated collections at a faster rate than originally forecast; (ii) increasing our penetration of the portfolio and thus increasing the likelihood of collecting more than the original forecast; or (iii) some combination of both faster collections and additional penetration of the portfolio. Effective October 1, 2003, we implemented our Unified Collection Score ("UCS") model to project these remaining cash flows, considering known data about our customers’ accounts, including, among other things, our collection experience, and changes in external customer factors, in addition to all data known when we acquired the accounts. We are continually evaluating and implementing statistical enhancement to our UCS model.

During the first quarter of 2004, the change in the estimate of projected collections resulting from the application of the UCS model resulted in an increase in the aggregate total estimated remaining collections for the reforecasted portfolios by $46.4 \%$ as of March 31, 2004. The implementation of these revised forecasts resulted in an increase in the recognition of accretion revenue of $\$ 5.3$ million and an increase in the accrual for contingent interest of $\$ 1.8$ million for the first quarter of 2004 (see a discussion of contingent interest in Note 7 to the unaudited interim condensed consolidated financial statements). The net impact of the change in estimate was to increase first quarter pretax income by $\$ 3.5$ million, net income by $\$ 2.1$ million and fully diluted earnings per share by $\$ 0.09$.

During the second quarter of 2004, the change in our estimate of projected collections resulting from the application of the UCS model resulted in an increase in the aggregate total estimated remaining collections for the reforecasted portfolios by $17.2 \%$ as of June 30,2004 . The implementation of these revised forecasts resulted in a current quarter increase in the recognition of accretion revenue of $\$ 3.0$ million and an increase in the accrual for contingent interest of $\$ 0.9$ million. The net impact of the change in estimate was to increase second quarter pretax income by $\$ 2.1$ million, net income by $\$ 1.2$ million and fully diluted earnings per share by $\$ 0.05$. The reforecast of collections resulted in expanding the life of the reforecasted portfolios by an average of 4 months to a revised average remaining life of 41 months, and hence, extended the expected stream of revenue from these portfolios.

Changes in the Investment in Receivable Portfolios. The following tables summarize the changes in the balance of the investment in receivable portfolios and the proportion of revenue recognized as a percentage of collections during the following periods (in thousands, except percentages):

|  | For the Six Months Ended June 30, 2004 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Accrual Basis Portfolios |  | Cost Recovery Portfolios |  | Zero Basis Portfolios |  | Total |  |
| Balance, beginning of period | \$ | 87,249 | \$ | 1,887 | \$ | - | \$ | 89,136 |
| Purchases of receivable portfolios |  | 36,279 |  | - |  | - |  | 36,279 |
| Transfers of portfolios |  | 1,173 |  | $(1,173)$ |  | - |  | - |
| Gross collections |  | $(93,885)$ |  | (659) |  | (364) |  | $(117,908)$ |
| Adjustments |  | (604) |  | (15) |  | (30) |  | (649) |
| Revenue recognized |  | 61,303 |  | - |  | 3,394 |  | 84,697 |
| Balance, end of period | \$ | 91,515 | \$ | 40 | \$ | - | \$ | 91,555 |
| Revenue as a percentage of collections |  | 65.3\% |  | 0.0\% |  | 100.0\% |  | 71.8\% |


|  | For the Six Months Ended June 30, 2003 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Accrual Basis Portfolios |  | CostRecovery Portfolios |  | Zero Basis Portfolios |  | Total |  |
| Balance, beginning of period | \$ | 63,253 | \$ | 915 | \$ | - | \$ | 64,168 |
| Purchases of receivable portfolios |  | 45,073 |  | - |  | - |  | 45,073 |
| Transfers of portfolios |  | $(1,458)$ |  | 1,458 |  | - |  | - |
| Gross collections |  | $(79,338)$ |  | $(1,239)$ |  | $(5,815)$ |  | $(86,392)$ |
| Portion of Litigation |  |  |  |  |  |  |  |  |
| Settlement proceeds applied to carrying value |  | (692) |  | - |  | - |  | (692) |
| Adjustments |  | (498) |  | (2) |  | (4) |  | (504) |
| Revenue recognized |  | 49,438 |  | - |  | 5,819 |  | 55,257 |
| Balance, end of period | \$ | 75,778 | \$ | 1,132 | \$ | - | \$ | 76,910 |
| Revenue as a percentage of collections |  | 62.3\% |  | 0.0\% |  | 100.0\% |  | 64.0\% |

Changes in the Investment in Retained Interest. The following table summarizes the changes in the balance of the Retained Interest and the proportion of revenue recognized as a percentage of collections during the following periods (in thousands, except percentages):

For the Six Months Ended June 30,

|  | 2004 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2003 |  |
|  |  | $\$, 231$ | 8,256 |  |

Gross collections Amortization of unrealized gain

The annualized effective interest rate for the Retained Interest was $7.5 \%$ for each of the six-month periods ended June 30, 2004 and 2003 until the cost basis was fully recovered in April of 2004. Collections received after the book value was fully recovered were recognized as Zero Basis Revenue and amounted to $\$ 0.8$ million during the six months ended June 30, 2004.

## Operating expenses

Total operating expenses were $\$ 48.8$ million for the six months ended June 30 , 2004, compared to $\$ 35.7$ million for the six months ended June 30 , 2003, an increase of $\$ 13.1$ million or $36.6 \%$. This increase is primarily volume-related, driven by a $29.5 \%$ increase in gross collections. Operating expenses as a percent of gross collections amounted to $40.2 \%$ for the six months ended June 30 , 2004 as compared to $38.1 \%$ in the six months ended June $30,2003$.

Total salaries and benefits as a percentage of gross collections for the six months ended June 30, 2004 and 2003 were $19.3 \%$ and $20.4 \%$, respectively. Total salaries and benefits increased by $\$ 4.4$ million or $22.7 \%$ to $\$ 23.5$ million for the first six months of 2004 from $\$ 19.1$ million for the first six months of 2003.

The increase in salaries and benefits is the result of growth in our workforce and increased costs of employee benefits. The average number of employees grew by 94 or $14.5 \%$ to 743 for the six months ended June 30, 2004 from 649 for the six months ended June 30, 2003. Our average compensation and benefits per employee increased by $7.2 \%$ for the six months ended June 30, 2004 over the six months ended June 30, 2003. This increase is the result of a $5.2 \%$ increase in base salaries; higher bonus expense due to our strong operating performance; and higher healthcare costs.

Our ability to attract and retain skilled employees contributes to our success. The retention rates of our experienced collectors employed at the beginning of the year and who remained employed through the end of the period were $82.8 \%$ and $86.3 \%$ for the six months ended June 30, 2004 and 2003 , respectively. Inexperienced collectors are defined as those collectors in our training program at the beginning of the year, plus all new hires during the year and who remained employed through the end of the period. The retention rates of inexperienced collectors were $77.5 \%$ and $74.6 \%$ for the six months ended June 30 , 2004 and 2003 , respectively.

Other operating expenses increased approximately $\$ 3.3$ million, or $66.6 \%$, to $\$ 8.3$ million for the six months ended June 30 , 2004 from $\$ 5.0$ million for the six months ended June 30, 2003. The increase during the six months ended June 30, 2004 reflects the implementation of a new channel to out source collections to third party collection agencies; increases in the cost of direct mail campaigns and volume driven increases in skip tracing costs. During the first six months of 2004 we paid $\$ 1.5$ million in commissions paid to third party collection agencies on gross collections amounting to $\$ 4.7$ million. We did not employ third party collection agencies during the six months ended June 30, 2003. The cost of direct mail campaigns increased $34.0 \%$ or $\$ 0.7$ million to $\$ 2.7$ million in the first half of 2004 compared to the same period in 2003. Skip tracing, credit reporting and scoring costs increased from $\$ 1.5$ million to $\$ 2.1$ million in the first half of 2004 .

The costs of legal collections decreased as a percent of gross collections through this channel from $40.3 \%$ to $38.6 \%$ for the first six months of 2003 as compared to the first six months of 2004. The cost of legal collections reflects those costs associated with the business channel dedicated to collecting on accounts that have been determined to have a high probability of collections, but which require tactics other than telephone or mail solicitation. Gross collections through our legal channel grew $69.3 \%$ to $\$ 31.6$ million for the six months ended June 30, 2004, from the $\$ 18.6$ million collected during the six months ended June 30 , 2003 . The costs of legal collections amounted to $\$ 12.2$ million for the six months ended June 30, 2004 as compared to the $\$ 7.5$ million for the six months ended June 30 , 2003.

Also included in legal costs is a $\$ 0.9$ million increase in the provision for uncollectible court costs to $\$ 1.9$ million for the six months ended June 30 , 2004 as compared to $\$ 1.0$ million for the prior year's same period. The provision is based on our historical analysis of court costs that we have advanced, recovered, and anticipate recovering. The reserve of $\$ 5.5$ million on court costs advanced of $\$ 7.5$ million represents those costs that we believe will be ultimately uncollectible as of June 30, 2004.

General and administrative expenses were $\$ 3.8$ million and $\$ 3.0$ million for the six months ended June 30, 2004 and 2003, respectively. Our general and administrative expenses increased by $\$ 0.8$ million or $26.4 \%$, as compared with the $29.5 \%$ increase in gross collections. The increase is primarily a result of the increased costs of corporate compliance, which increased $\$ 0.5$ million during the quarter ended June 30, 2004 as compared to the quarter ended June 30, 2003 as a result of significant increases in insurance expense, SEC reporting fees, legal fees, accounting fees, internal audit costs associated with Sarbanes-Oxley compliance and consulting fees.

Depreciation expense of $\$ 0.9$ million and $\$ 1.0$ million for the six months ended June 30,2004 and 2003, respectively, also decreased modestly due to continued limited expenditures for capital items.

## Interest expense

The following table summarizes our interest expense for the periods presented (in thousands, except percentages):

|  | For the Six Months Ended June 30, |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  | \$ Change |  | \% Change |
| Contingent interest | \$ | 17,049 | \$ | 7,049 | \$ | 10,000 | 141.9\% |
| Stated interest on debt obligations |  | 1,186 |  | 1,614 |  | (428) | (26.5) |
| Amortization of loan fees and other loan costs |  | 24 |  | 293 |  | (269) | (91.8) |
| Total interest expense | \$ | 18,259 | \$ | 8,956 | \$ | 9,303 | 103.9 |

For the six months ended June 30, 2004, total interest expense including fees and amortization of other loan costs was $\$ 18.3$ million on average borrowings for the period of $\$ 31.8$ million, reflecting an effective annual interest rate of $114.7 \%$ for the period. The stated interest on debt obligations amounted to $\$ 1.2$ million or $7.4 \%$ of the total average borrowings of $\$ 31.8$ million. For the six months ended June 30,2003 , total interest expense including fees and amortization of other loan costs was $\$ 9.0$ million on total average borrowings of $\$ 44.2$ million, reflecting an effective annual interest rate of $40.5 \%$ for the period. The stated interest on debt obligations for the same period amounted to $\$ 1.6$ million or $7.3 \%$ of the average borrowings of 44.2 million.

Under the terms of the Secured Financing Facility, once we repay the lender for the notes for each purchased portfolio and collect sufficient amounts to recoup our initial cash investment in each purchased portfolio, we share the residual collections from the receivables portfolios, net of our servicing fees, with the lender. The amounts shared with the lender are known as contingent interest. Based on our estimates with respect to the timing and amount of collections of future cash flows from these receivables portfolios, we record a portion of the estimated future profit sharing obligation as contingent interest expense. Certain portfolios may continue to accrue the contingent interest after the debt is significantly paid-down or paid-in-full and therefore the effective interest rates on the aggregate amount of debt outstanding under the Secured Financing Facility become very high. See Notes 5 and 7 to the unaudited interim condensed consolidated financial statements.

The following table summarizes the components of the interest rate variance for the periods presented (in thousands, except percentages):

|  | For the Six Months Ended June 30, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  | Volume Variance |  | RateVariance |  | $\begin{gathered} \text { Total } \\ \text { Variance } \end{gathered}$ |  |
| Average debt balance | \$ | 31,842 | \$ | 44,198 | \$ | $(2,504)$ | \$ | - | \$ | $(2,504)$ |
| Weighted average effective interest |  | 114.7\% |  | 40.5\% |  | - |  | 11,807 |  | 11,807 |
| Interest Expense | \$ | 18,259 | \$ | 8,956 | \$ | $(2,504)$ | \$ | 11,807 | \$ | 9,303 |

## Other income and expense

For the six months ended June 30 , 2004, total other income was $\$ 0.3$ million, compared to $\$ 7.3$ million for the six months ended June 30 , 2003. We recorded a
pretax net gain of $\$ 7.2$ million in other income during the first quarter of 2003 related to a litigation settlement (see Note 3 to the unaudited interim condensed consolidated financial statements).

## Income taxes

We recorded an income tax provision of $\$ 7.7$ million for each of the six months ended June 30, 2004 and 2003. The provision for income tax expense reflects an effective rate of $39.8 \%$ for the six months ended June 30, 2004 and an effective rate of $40.1 \%$ for the six months ended June 30, 2003. For the six months ended June 30, 2004, the effective rate consists primarily of a provision for Federal income taxes of $31.9 \%$ (which is net of a benefit for state taxes of $3.1 \%$ ), a provision for state taxes of $8.8 \%$, and the effect of permanent book versus temporary tax differences, and the reversal of the remaining reserve on deferred tax assets of $1.0 \%$. For the six months ended June 30, 2003, the effective rate consists primarily of a provision for Federal income taxes of $32.0 \%$ (which is net of a benefit for state taxes of $2.0 \%$ ), a provision for state taxes of $8.0 \%$, and the effect of permanent book versus temporary tax differences.

## Net Income

For the six months ended June 30, 2004, we recognized net income of $\$ 11.6$ million compared to net income of $\$ 11.5$ million for the six months ended June 30 , 2003. As discussed previously, during the six months ended June 30, 2003, we recorded a non-recurring pretax net gain of $\$ 7.2$ million, and an after-tax net gain of $\$ 4.4$ million related to a litigation settlement. See Note 3 to the unaudited interim condensed consolidated financial statements.

## Supplemental Financial Information

The following table is a reconciliation of generally accepted accounting principles in the United States of America ("GAAP") income before taxes, net income and fully diluted earnings per share to income before taxes, net income and fully diluted earnings per share, excluding one-time benefits for the periods presented. We believe that these non-GAAP financial measures provide useful information to investors about our results of operations because the elimination of one-time benefits that are included in the GAAP financial measures results in an enhanced comparability of certain key financial results between the periods presented (in thousand, except per share amounts and percentages):

|  | Six Months EndedJune 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  |
| Income Before Taxes |  |  |  |  |
| GAAP, as reported | \$ | 19,282 | \$ | 19,163 |
| Gain on settlement of litigation ${ }^{1}$ |  | - |  | $(7,210)$ |
| Income before taxes, excluding one-time benefit | \$ | 19,282 | \$ | 11,953 |
| Percentage increase over prior period |  | 61.3\% |  |  |
| Net Income |  |  |  |  |
| GAAP, as reported | \$ | 11,610 | \$ | 11,476 |
| Gain on settlement of litigation ${ }^{2}$ |  | - |  | $(4,376)$ |
| Net income, excluding one-time benefit | \$ | 11,610 | \$ | 7,100 |
| Percentage increase over prior period |  | 63.5\% |  |  |
| Fully Diluted Earnings Per Share: |  |  |  |  |
| GAAP, as reported | \$ | 0.50 | \$ | 0.58 |
| Gain on settlement of litigation |  | - |  | (0.22) |
| Fully diluted earnings per share, excluding one-time benefit | \$ | 0.50 | \$ | 0.36 |
| Percentage increase over prior period |  | 38.9\% |  |  |

## Liquidity and Capital Resources

The following table summarizes our cash flows by category for the periods presented (in thousands):

${ }^{1}$ Includes net cash proceeds of $\$ 7.2$ million related to a litigation settlement.

Our primary cash requirements include the funding of the following:

- purchase of receivable portfolios;
- interest payments on and the repayment of principal on debt;
- operational expenses;
- tax payments; and
- purchase of capital assets such as computer equipment

We normally meet our cash requirements by:

- using cash flows from operating activities;
- utilizing our $\$ 75.0$ million Secured Financing Facility; and
- utilizing other financing for the acquisition of specific assets such as capital leases

In addition, we have unrestricted cash amounting to $\$ 33.7$ million as of June 30 , 2004, and have entered into a new $\$ 75.0$ million Revolving Credit Facility (see note 7 to the unaudited interim condensed consolidated financial statements), which would also be available to meet our cash requirements.

The following table summarizes cash and cash equivalents, notes payable, and stockholders' equity as of the periods presented (in thousands):

|  | $\begin{aligned} & \text { June 30, } \\ & 2004, \end{aligned}$ |  | December 31,2003 |  | $\begin{aligned} & \text { June 30, } \\ & 2003 \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unrestricted Cash | \$ | 33,692 | \$ | 38,612 | \$ | 4,250 |
| Notes payable and other borrowings |  | 26,918 |  | 41,178 |  | 41,121 |
| Stockholders' equity |  | 83,442 |  | 71,371 |  | 30,562 |

## Operating Cash Flows

Cash flows from operations decreased by $38.5 \%$ or $\$ 7.6$ million to $\$ 12.1$ million for the six months ended June 30,2004 from $\$ 19.7$ million for the six months ended June 30, 2003. The period-to-period decrease in operating cash flows was primarily the result of two events. The first event was the recognition in the six months ended June 30, 2003 of the net proceeds of $\$ 7.2$ million related to a one-time litigation settlement. The second event is the Company's resumption of paying federal and state income taxes. In 2002 and 2003, we were able to fully or partially offset our tax liabilities by utilizing net operating loss carry-forwards generated in prior years. During 2003, we fully utilized our Federal net operating loss carry-forwards. In 2002 and 2003, we also utilized our state net operating loss carry forwards with the exception of a California state imposed deferment of our $\$ 3.2$ million loss carry forward. During 2004, we expect to pay federal and state income taxes at the statutory rates. Therefore in the six months ended June 30, 2004, and for the first time since 1998, we made substantial tax payments. These payments totaled $\$ 12.3$ million representing an increase of $\$ 11.5$ million over tax payments of $\$ 0.8$ million paid during the six months ended June 30 , 2003.

Collections by Type of Portfolio. Our operating cash flows are driven by gross collections. The table below sets forth gross collections for the periods indicated summarized by type of portfolio (in thousand, except percentages):

|  | Six Months Ended June 30, |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  | \$ Change |  | \% Change |
| Owned credit card portfolios | \$ | 109,790 | \$ | 84,087 | \$ | 25,703 | 30.5\% |
| Owned other consumer loans |  | 8,118 |  | 2,305 |  | 5,813 | 252.2 |
| Retained Interest |  | 2,021 |  | 4,314 |  | $(2,293)$ | (53.2) |
| Serviced portfolios |  | 1,468 |  | 3,027 |  | $(1,559)$ | (51.5) |
| Gross collections | \$ | 121,397 | \$ | 93,733 | \$ | 27,664 | 29.5 |

Our improvement in gross collections was the result of purchasing $\$ 81.0$ million in receivable portfolios since June 30,2003 , increasing our collection workforce productivity and leveraging our alternative collection channel capabilities.

Collections by Channel. We currently utilize various business channels for the collection of charged-off credit cards and other receivables. The following table summarizes the gross collections by collection channel (in thousands, except percentages):

|  | Six Months Ended June 30, |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  | \$ Change |  | \% Change |
| Collection sites | \$ | 67,247 | \$ | 60,155 | \$ | 7,092 | 11.7\% |
| Legal collections |  | 31,553 |  | 18,636 |  | 12,917 | 69.3 |
| Sales |  | 13,617 |  | 12,288 |  | 1,329 | 10.8 |
| Other |  | 8,980 |  | 2,654 |  | 6,326 | 238.4 |
| Gross collections | \$ | 121,397 | \$ | 93,733 | \$ | 27,664 | 29.5 |

Other significant items affecting operating cash flow include the following (in thousands, except percentages):

|  | Six Months Ended June 30, |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  | \$ Change |  | \% Change |
| Cash basis operating expenses | \$ | 47,222 | \$ | 35,120 | \$ | 12,102 | 34.5\% |
| Interest including contingent interest |  | 12,380 |  | 10,694 |  | 1,686 | 15.8 |
| Decrease (increase) in restricted cash |  | $(2,253)$ |  | 2,512 |  | $(4,765)$ | 189.7 |

Total cash basis operating expenses were $\$ 47.2$ million for the six months ended June 30, 2004, compared to $\$ 35.1$ million for the six months ended June 30 , 2003, an increase of $\$ 12.1$ million or $34.5 \%$. This increase is primarily volume-related, driven by a $29.5 \%$ increase in gross collections. See Management's discussion of operating expenses for the six months ended June 30, 2004 compared to the six months ended June 30, 2003 for a detailed discussion of operating expenses. Interest payments increased $15.8 \%$ or $\$ 1.7$ million to $\$ 12.4$ million. See Management's discussion of interest expense for a detailed discussion of interest expenses.

## Investing Cash Flows

Cash flows used in investing activities decreased $\$ 6.8$ million to $\$ 2.2$ million for the six months ended June 30 , 2004 , from $\$ 9.0$ million for the six months ended June 30, 2003. The cash flows used in investing activities for the six months ended June 30, 2004 are primarily the result of portfolio purchases of $\$ 36.3$ million offset by gross collection proceeds applied to the principal of the receivable portfolios in the amount of $\$ 34.4$ million. Cash flows used in investing activities for the six months ended June 30, 2003 are primarily the result of portfolio purchases of $\$ 45.1$ million, offset by gross collection proceeds applied to the principal of the receivable portfolios in the amount of $\$ 35.9$ million.

Our primary investing activity to date has been the purchase of charged-off receivable portfolios. We purchase receivable portfolios directly from issuers; from resellers; and through brokers that represent various sellers. Purchases affect cash flows in two ways. In periods in which we make portfolio purchases, we generally provide a percentage of each portfolio’s purchase price. We generally provide 10\% under the Secured Financing Facility, 15\% under the Revolving Line of Credit, $25.0 \%$ of the purchase price for certain non-credit card receivables purchased through the Secured Financing, and $100.0 \%$ of the purchase price of other non-credit card portfolios purchased during the period. Subsequent to the purchase, recoveries on the purchased portfolios produce cash flow. We carefully evaluate portfolios and bid only on those that meet our selective targeted return profile.

During the six months ended June 30, 2004, we invested $\$ 36.3$ million for portfolios with face values aggregating $\$ 1.5$ billion for an average purchase price of $2.34 \%$ of face value. This compares with the $\$ 45.1$ million invested during the six months ended June 30, 2003 to acquire portfolios with a face value aggregating $\$ 1.8$ billion for an average purchase price of $2.55 \%$ of face value.

During July 2004, we announced the largest portfolio purchase in our Company's history. We invested $\$ 13.0$ million acquiring a portfolio with face value of $\$ 421.0$ million at an average purchase price of $3.1 \%$. (See Note 11 to the unaudited condensed consolidated financial statements.) The portfolio contains 213,000 accounts. Eighty-four percent of this portfolio consists of non-credit card accounts, similar to accounts that we have been purchasing for over three years. This portion of the portfolio purchase was financed utilizing our new Revolving Credit Facility. The remaining 16.0\% of the portfolio, consisting of credit card accounts, were financed utilizing our Secured Financing Facility. The aggregate borrowings for the purchase of this portfolio were $\$ 11.2$ million, $\$ 9.3$ million of which was drawn from the new Revolving Credit Facility, and the remaining $\$ 1.9$ million from the Secured Financing Facility. Due to the significantly lower interest expense related to non-credit card portfolios purchased with our new Revolving Credit Facility, we expect the net financial results for the portion of this portfolio financed under that agreement to be substantially better than we would achieve under our Secured Financing Facility.

Of the $\$ 36.3$ million in portfolio purchases for the six months ended June 30, 2004, \$15.1 million or 41.6\% represented alternative, non-credit card portfolios. The following table summarizes the purchases we have made by quarter, and the respective purchase prices (in thousands, except percentages):

| Quarter | \# of Accounts | Face Value |  |  | Purchase Price | Average <br> Purchase <br> Price as a <br> Percentage <br> of Face |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 2002 | 331 | \$ | 717,822 | \$ | 13,145 | 1.83\% |
| Q2 2002 | 386 |  | 514,591 |  | 10,478 | 2.04 |
| Q3 2002 | 752 |  | 981,471 |  | 21,002 | 2.14 |
| Q4 2002 | 380 |  | 591,504 |  | 17,900 | 3.03 |
| Q1 2003 | 380 |  | 589,356 |  | 18,803 | 3.19 |
| Q2 2003 | 982 |  | 1,177,205 |  | 26,270 | 2.23 |
| Q3 2003 | 341 |  | 640,197 |  | 19,350 | 3.02 |
| Q4 2003 | 332 |  | 881,609 |  | 25,411 | 2.88 |
| Q1 2004 | 400 |  | 786,398 |  | 17,248 | 2.19 |
| Q2 2004 | 296 |  | 758,877 |  | 19,031 | 2.51 |

Although the purchase market has been difficult for the past six months or so, our success in closing the July purchase of this sizable, attractively priced portfolio demonstrates the value of our multi-disciplined approach. Our marketing department identified an opportunity that wasn't on the market, worked with our decision science group to analyze it, and then coordinated with our legal team to negotiate and close this complex transaction in a timely fashion.

The following table summarizes the types of charged-off consumer receivable portfolios we have purchased for the periods presented (in thousands):

|  | Six Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  |
| Credit Card | \$ | 21,180 | \$ | 42,411 |
| Auto deficiency |  | 6,968 |  | 1,899 |
| Consumer loan |  | 5,560 |  | 763 |
| Consumer telecom |  | 2,571 |  | - |
|  | \$ | 36,279 | \$ | 45,073 |

Purchase Concentrations. The following table summarizes the concentration of our purchases by seller by year for the following periods (in thousands, except percentages):

|  | Concentration of Initial Purchase Cost by Seller |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1Q2 2004 |  | FY 2003 |  | FY 2002 |  | FY 2001 |  | FY 2000 |  |  | Total |  |
|  | Cost | \% | Cost | \% | Cost | \% | Cost | \% |  | Cost | \% | Cost | \% |
| Seller 1 | \$ 12,005 | 33.1 | \$ 30,420 | 33.9 | \$ 20,223 | 32.4 | \$ 13,222 | 33.9 | \$ | - | - | \$ 75,870 | 32.4 |
| Seller 2 | 1,647 | 4.5 | 23,614 | 26.3 | 5,214 | 8.3 | 2,463 | 6.3 |  | - | - | 32,938 | 14.1 |
| Seller 3 | - | - | 3,862 | 4.3 | 23,463 | 37.5 | 2,292 | 5.9 |  | - | - | 29,617 | 12.6 |
| Seller 4 | - | - | - | - | 3,780 | 6.0 | 8,871 | 22.7 |  | - | - | 12,651 | 5.4 |
| Seller 5 | - | - | 9,458 | 10.5 | - | - | - | - |  | - | - | 9,458 | 4.0 |
| Seller 6 | 4,611 | 12.7 | - | - | - | - | - | - |  | - | - | 4,611 | 2.0 |
| Seller 7 | - | - | 6,364 | 7.1 | - | - | - | - |  | - | - | 6,364 | 2.7 |
| Seller 8 | - | - | 4,773 | 5.3 | - | - | 1,167 | 3.0 |  | - | - | 5,940 | 2.5 |
| Seller 9 | 3,125 | 8.6 | - | - | - | - | - | - |  | - | - | 3,125 | 1.3 |
| Seller 10 | 2,571 | 7.1 | - | - | - | - | - | - |  | - | - | 2,571 | 1.1 |
| Other | 12,320 | 34.0 | 11,343 | 12.6 | 9,845 | 15.8 | 11,015 | 28.2 |  | 6,911 | 100.0 | 51,434 | 21.9 |
|  | 36,279 | 100.0 | 89,834 | 100.0 | 62,525 | 100.0 | 39,030 | 100.0 |  | 6,911 | 100.0 | 234,579 | 100.0 |
| Adjustments1 | (171) |  | (885) |  | $(1,017)$ |  | (837) |  |  | (758) |  | $(3,668)$ |  |
| Cost, net | \$ 36,108 |  | \$88,949 |  | \$ 61,508 |  | \$ 38,193 |  | \$ | 6,153 |  | \$230,911 |  |

${ }^{1}$ Adjusted for put-backs, account recalls and replacements, purchase price rescissions, and the impact of an acquisition.

Note: For summary of concentration of initial purchase cost by seller for the six months ended June 30,2004 and 2003, see Note 10 to the unaudited interim condensed consolidated financial statements.

Collections to Purchase Price Multiple. The following table summarizes our purchases and related resulting gross collections per year of purchase (in thousands, except multiples):

|  | Purchase <br> Price ${ }^{1}$ | Collections |  |  |  |  |  |  |  |  |  |  |  |  |  | Multiple ${ }^{3}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | <1999 |  | 1999 |  | 2000 | 2001 |  | 2002 |  | 2003 |  | $\begin{gathered} \text { Q1Q2 } \\ 2004 \end{gathered}$ | Total ${ }^{2}$ |  |
| <1999 | \$ 41,117 | \$ | 34,690 | \$ | 27,013 | \$ | 26,926 | \$ 22,545 | \$ | 15,007 | \$ | 7,546 | \$ | 2,346 | \$136,073 | 3.3 |
| 1999 | 48,715 |  |  |  | 7,864 |  | 21,299 | 19,174 |  | 16,259 |  | 9,207 |  | 4,972 | 78,775 | 1.6 |
| 2000 | 6,153 |  |  |  |  |  | 5,489 | 7,172 |  | 4,542 |  | 6,679 |  | 1,192 | 25,074 | 4.1 |
| 2001 | 38,193 |  |  |  |  |  |  | 21,197 |  | 54,184 |  | 33,072 |  | 15,972 | 124,425 | 3.3 |
| 2002 | 61,508 |  |  |  |  |  |  |  |  | 48,322 |  | 70,227 |  | 34,327 | 152,876 | 2.5 |
| 2003 | 88,949 |  |  |  |  |  |  |  |  |  |  | 59,038 |  | 48,399 | 107,437 | 1.2 |
| 2004 | 36,108 |  |  |  |  |  |  |  |  |  |  |  |  | 12,721 | 12,721 | 0.4 |
| Total | \$320,743 | \$ | 34,690 | \$ | 34,877 | \$ | 53,714 | \$ 70,088 |  | 138,314 |  | 85,769 |  | 19,929 | \$637,381 | 2.0 |

[^1]On portfolios purchased since May of 2000, we have been able to exceed our targeted collections to adjusted purchase price ratio, however the impact of pricing pressure resulting in higher purchase prices may cause this multiple to decline.

Investment in Capital Expenditures. Capital expenditures for fixed assets acquired with internal cash flow were $\$ 1.0$ million for the six months ended June 30 , 2004, and \$0.4 million for the six months ended June 30, 2003.

## Financing Cash Flows

Net cash used in financing activities was $\$ 14.8$ million during the six months ended June 30, 2004 as compared to $\$ 7.2$ million during the six months ended June 30, 2003. This increase reflected $\$ 33.3$ million in repayment of principal during for the six months ended June 30, 2004, which was offset by borrowings of $\$ 19.1$ million to fund new portfolio purchases during the six months ended June 30, 2004. For the six months ended June 30, 2003, we financed $\$ 40.0$ million to fund new portfolio purchases and repaid $\$ 46.6$ million of principal.

Although we historically utilized external borrowings for the purchase of receivable portfolios, we purchased $\$ 15.1$ million in non-credit card portfolios (consisting of charged-off unsecured consumer loans, auto loan deficiencies, and charged-off consumer telecom debt) without the use of debt during the six months ended June 30, 2004. We will be able to keep the residual cash flows on these self-financed non-credit card portfolios. Of the $\$ 2.7$ million in non-credit card portfolios that we purchased during the six months ended June 30, 2003, \$1.3 million was funded utilizing our Secured Financing Facility. The remaining $\$ 1.4$ million was funded utilizing our Secured Financing, which does not require us to share residual collections on these portfolios and which was repaid in full on June 30, 2004. Collections related to all portfolios of non-credit card portfolios amounted to $\$ 8.1$ million and $\$ 2.3$ million for the six months ended June 30 , 2004 and 2003, respectively.

We are required to give our Secured Financing Facility lender the opportunity to fund all of our purchases of charged-off credit card receivables with advances on the Secured Financing Facility through the expiration of the facility, which is December 31, 2004 (see Note 7 to the unaudited interim condensed consolidated financial statements.) The $\$ 75.0$ million Secured Financing Facility provides for a $90 \%$ advance rate with respect to each qualified receivable portfolio purchased. Interest accrues at the prime rate plus $3.0 \%$ per annum and is payable weekly. The applicable interest rate is $1.0 \%$ lower on outstanding amounts in excess of $\$ 25.0$ million. Notes to be issued under the facility are collateralized by the charged-off receivables that are purchased with the proceeds from this financing arrangement. Each note has a maturity date not to exceed 27 months after the borrowing date. Once the notes are repaid and we have been repaid our investment, we share with the lender the residual collections from the receivable portfolios, net of our servicing fees. The sharing in residual cash flows continues for the entire economic life of the receivable portfolios financed using this facility, and will extend substantially beyond the expiration date of the Secured Financing Facility.

From the inception of the Secured Financing Facility through June 30, 2004, we purchased portfolios utilizing this facility with an aggregate purchase price of $\$ 204.5$ million and a total face value of $\$ 7.7$ billion, financing an aggregate total $\$ 183.4$ million through this facility. As of June 30, 2004, there was $\$ 26.7$ million in principal outstanding, which represents $14.7 \%$ of the original credit amount drawn under the facility. During the six months ended June 30, 2004, we paid $\$ 32.3$ million in principal, $\$ 1.1$ million in interest, and $\$ 11.2$ million in contingent interest pursuant to the residual collections sharing arrangement under the Secured Financing Facility. The Secured Financing Facility is collateralized by certain charged-off receivable portfolios with an aggregate carrying amount of $\$ 73.9$ million as of June 30, 2004. The assets pledged under this financing facility, together with their associated cash flows, would not be available to satisfy claims of our general creditors.

The following table summarizes our repayment of debt related to our receivable purchases under the Secured Financing Facility for the following periods as of June 30, 2004 (in millions, except percentages):

| Period | SecuredFinancing FacilityOriginal Borrowings |  | Remaining <br> Balance as of <br> June 30, 2004 |  | Percent of Original <br> Borrowing <br> Remaining |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2001 | \$ | 35.0 | \$ | 0.0 | 0.0\% |
| 2002 |  | 54.3 |  | 0.0 | 0.0 |
| Q1 2003 |  | 17.0 |  | 0.6 | 3.5 |


| Q2 2003 |  | 22.0 |  | 2.5 | 11.5 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Q3 2003 |  | 15.8 |  | 3.9 | 24.9 |
| Q4 2003 |  | 20.2 |  | 7.5 | 37.1 |
| Q1 2004 |  | 7.0 |  | 4.7 | 67.9 |
| Q2 2004 |  | 12.1 |  | 7.5 | 62.0 |
| Total | \$ | 183.4 | \$ | 26.7 | 14.6 |

On June 30, 2004, we entered into a new $\$ 75.0$ million, three-year revolving credit facility (the "Revolving Credit Facility") to be utilized for the purposes of purchasing receivable portfolios and for working capital needs. Interest rates on borrowings under this facility will, at our option, be at the lender’s prime rate or at Eurodollar plus a current margin of $2.50 \%$. The applicable margin will be adjusted quarterly based on a pricing grid which takes into account certain financial covenants related to our balance sheet and results of operations. The Revolving Credit Facility provides for an $85.0 \%$ initial advance rate with respect to each qualified receivables portfolio purchased. The balance outstanding under the Revolving Credit Facility must not exceed an amount determined under a "Borrowing Base" formula. First, the eligible borrowing base of each portfolio financed under this facility is calculated by applying a three percentage point reduction to the $85 \%$ initial advance rate each month, commencing after the first three complete months. The aggregate Borrowing Base is the sum of all of the borrowing bases of all portfolios financed under this facility. The Revolving Credit Facility is secured by a security interest in all assets of the Company, except for those assets in which the Secured Financing Facility lender has a first priority security interest. This financing arrangement does not require us to share residual collections with the lender. Draws on the Revolving Credit Facility for portfolio purchases during the third and fourth quarters of 2004 will be limited to non-credit card portfolios. Upon expiration of the Company's Secured Financing Facility on December 31, 2004, we expect to utilize the Revolving Credit Facility to fund all types of portfolio purchases, including credit card receivables. The Revolving Credit Facility provides for a $\$ 5.0$ million letter of credit subfacility and requires, under certain circumstances, permanent reductions in the outstanding balance and overall all availability of the facility. The Revolving Credit Facility may be repaid without penalty. The Revolving Credit Facility contains substantial restrictive financial covenants, including but not limited to financial ratios and limitations on acquisitions, dispositions, merger, dissolution, indebtedness and capital expenditures. There was no outstanding balance as of June 30, 2004. See Note 7 to the unaudited condensed consolidated financial statements.

On July 25 , 2003, through a wholly owned, bankruptcy-remote, special-purpose entity, we entered into a $\$ 1.8$ million secured financing arrangement to finance the purchase of non-credit card debt (the "Secured Financing"). This financing was repaid in full on June 30, 2004. The Secured Financing provided for a $75.0 \%$ advance rate with respect to four purchased receivable portfolios of charged-off unsecured consumer loans and auto loan deficiencies. Interest accrued at $15.0 \%$ and was payable weekly. This note had a maturity date not to exceed October 25, 2005. The Secured Financing was collateralized by charged-off receivables from the four purchased receivable portfolios, which had an aggregate carrying value of $\$ 1.4$ million as of June 30, 2004. Unlike the Secured Financing Facility, this financing arrangement did not require us to share residual collections with the lender.

In addition to repayments made on our Secured Financing Facility and our Secured Financing, since March 31, 2003 we have repaid in full our Revolving Line of Credit in the amount of $\$ 1.9$ million, our securitized receivable acquisition facility entered into by 99-1 ("Securitization 99-1") in the amount of $\$ 5.2$ million, our securitized receivable acquisition facility entered into by 98-A (the "Warehouse Facility") in the amount of $\$ 5.2$ million, and our Senior Note in the amount of $\$ 7.3$ million (see Note 5 and 7 to the unaudited interim condensed consolidated financial statements).

## Future Contractual Cash Obligations

The following table summarizes our future contractual cash obligations as of June 30, 2004 (in thousands):

|  | Payments Due by Period |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | $\begin{aligned} & \text { Less than } \\ & 1 \text { Year } \end{aligned}$ |  | $\begin{gathered} 1-3 \\ \text { Years } \end{gathered}$ |  | $\underset{\text { Years }}{4-5}$ |  | More Than 5 Years |
| Capital lease obligations | \$ | 351 | \$ | 184 | \$ | 167 | \$ | - | \$ | - |

## Operating leases

Employment agreements
Secured Note
Debt - variable principal payments
(Secured Financing Facility)
Total contractual cash obligations

| 11,681 |
| ---: |
| 855 |
| 179 |
| 26,739 |
| $\$ \quad 39,805$ |


| 3,554 |
| ---: |
| 193 |
| 96 |
|  |
| 8,358 |
| $\$ \quad 12,368$ |

Repayments under our Secured Financing Facility are predicated on our cash collections from the underlying secured receivables portfolios; however, repayment of the original principal amount must be made no later than 27 months following the date of the original advance with respect to each advance under the Secured Financing Facility. The table reflects the repayment of the loans under these facilities based upon our expected cash collections, which reflects repayments earlier than the required due dates.

This table does not include future interest or future contingent interest payments. For additional information on our debt, lease commitments, and other commitments, see Notes 7 and 10 to the unaudited interim condensed consolidated financial statements.

We are in compliance with all covenants under our financing arrangements, and we have achieved ten consecutive quarters of positive net income. We believe that we have sufficient liquidity, given our expectation of continued positive cash flows from operations, our cash and cash equivalents of $\$ 33.7$ million as of June 30, 2004, and $\$ 48.2$ million and $\$ 75.0$ million in availability as of June 30, 2004 under our Secured Financing Facility and Revolving Credit Facility, respectively (see Note 7 to the unaudited interim condensed consolidated financial statements), to fund operations for at least the next 12 months.

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## Item 3. Quantitative and Qualitative Disclosures about Market Risk

For quantitative and qualitative disclosures about market risk affecting Encore, see Item 7A, "Quantitative and Qualitative Disclosures About Market Risk," of our Annual Report on Form 10-K for the fiscal year ended December 31, 2003, which is incorporated herein by reference. Our exposure to market risk has not changed materially since December 31, 2003.

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## Item 4. Controls and Procedures

The Company maintains disclosure controls and procedures that are designed to ensure that information required to be disclosed in our periodic reports filed with the Securities and Exchange Commission ("SEC") is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the SEC and that such information is accumulated and communicated to our management as appropriate to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, our management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

Based on their most recent evaluation, which was completed as of June 30, 2004, the end of the period covered by this Quarterly Report on Form 10-Q as of and for the six months ended June 30, 2004, our Chief Executive Officer and Chief Financial Officer believe that our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended) are effective. There were no significant changes during the most recent fiscal quarter in internal controls or in other factors that have materially affected or are reasonably likely to materially affect these internal controls over financial reporting.

## PART II — OTHER INFORMATION

This report contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 (the "Reform Act"). The words "believe," "expect," "anticipate," "estimate," "project," or the negation thereof or similar expressions constitute forward-looking statements within the meaning of the Reform Act. These statements may include, but are not limited to, projections of revenues, income or loss, estimates of capital expenditures, plans for future operations, products or services, and financing needs or plans, as well as assumptions relating to these matters. These statements include, among others, statements found under "Management's Discussion and Analysis of Financial Condition and Results of Operations." For all forward-looking statements, the Company claims the protection of the safe-harbor for forward-looking statements contained in the Reform Act.

The Company's actual results could differ materially from those contained in the forward-looking statements due to a number of factors, some of which are beyond our control. Factors that could affect our results of operations or financial condition and cause them to differ from those contained in the forward-looking statements include:

- We may not be able to purchase receivables at sufficiently favorable prices, terms, or quantities for us to be successful;
- We rely on our forward flow arrangements and a significant seller to provide sizable quantities of receivables for our purchase
- We may not be successful at acquiring portfolios consisting of new types of receivables;
- We may not be able to collect sufficient amounts on our receivables to recover our costs and fund our operations;
- The statistical model we use to project remaining cash flows from our receivables portfolios may prove to be inaccurate, which could result in reduced revenues if we do not achieve the collections forecasted by our model;
- Our industry is highly competitive, and we may be unable to continue to successfully compete with businesses that may have greater resources than we have;
- Our failure to purchase sufficient quantities of receivable portfolios may necessitate workforce reductions, which may harm our business;
- High financing costs currently have an adverse effect on our earnings;
- We may be unable to meet our future liquidity requirements;
- We may not be able to continue to satisfy the restrictive covenants in our debt agreements;
- We use estimates in our accounting and our earnings will be reduced if actual results were less than estimated;
- We will be required to change how we account for under performing receivable portfolios, which would have an adverse effect on our earnings;
- The estimates we use to calculate our tax liabilities may be challenged and result in our paying more income taxes;
- We have begun to pay substantial amounts in income taxes in 2004 after fully utilizing our federal and Arizona net operating loss carry-forwards in 2003;
- Government regulation may limit our ability to recover and enforce the collection of receivables;
- We are subject to ongoing risks of litigation, including potential class actions under securities, consumer credit, collections, employment and other laws;
- We may make acquisitions that prove unsuccessful or strain or divert our resources;
- Recent legislative actions, and proposed regulations will require corporate governance initiatives, which may be difficult and expensive to implement;
- We may not be able to manage our growth or effectively obtain the resources necessary to achieve additional growth;
- We may not be able to hire and retain enough sufficiently trained employees to support our operations, and/or we may experience high rates of personnel turnover;
- We depend on our key personnel, the loss of any of whom would adversely affect our operations;
- The failure of our technology and phone systems could have an adverse effect on our operations;
- We may not be able to successfully anticipate, invest in or adopt technological advances within our industry;
- We may not be able to adequately protect the intellectual property rights upon which we rely;
- Our quarterly operating results may fluctuate and cause our stock price to decrease;
- We may continue to engage in transactions with members of our Board of Directors, significant stockholders, and entities affiliated with them;
- General market factors, including negative news regarding our industry or our competitors, may cause our stock prices to decrease.

Forward-looking statements speak only as of the date the statement was made. They are inherently subject to risks and uncertainties, some of which we cannot predict or quantify. Future events and actual results could differ materially from the forward-looking statements. When considering each forward-looking statement, you should keep in mind the risk factors and cautionary statements found throughout the Company's annual report on Form 10-K as of and for the year ended December 31, 2003 filed with the Securities and Exchange Commission. We do not undertake and specifically decline any obligation to publicly release the result of any revisions to any forward-looking statements to reflect events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events, whether as a result of new information, future events, or for any other reason.

In addition, it is our policy generally not to make any specific projections as to future earnings and we do not endorse projections regarding future performance that may be made by third parties.

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## Item 1. Legal Proceedings

The FDCPA and comparable state statutes may result in class action lawsuits, which can be material to our business due to the remedies available under these statutes, including punitive damages.

On December 5, 2003, we were served with a complaint filed on May 16, 2003 by plaintiff Paul Michael Cox in the Superior Court for the County of San Diego, California against our wholly owned subsidiaries Midland Acquisition Corporation ("MAC") and Midland Credit Management, Inc. ("Midland"). The plaintiff seeks to enforce against MAC and Midland a $\$ 2.2$ million default judgment obtained in another state against an unrelated company. The action against the unrelated company was filed several months after MAC had acquired that Company's operating assets in an arms-length transaction. The plaintiff alleges that MAC and Midland are liable for the judgment on the theory of successor corporation liability. We believe the claims are without merit and will vigorously defend the action. We have answered the complaint and discovery is ongoing. The plaintiff has filed a motion for summary judgment, which we have opposed. The plaintiff's motion is pending. We have not recorded any accrual for contingent liability associated with this matter based on our belief that a liability, while possible, is not probable and the range of loss includes the possibility of no liability. Although the outcome of this matter cannot be predicted with certainty and may be disposed of unfavorably to us, based on currently available information, including legal defenses available to us, we do not believe that this matter will have a material adverse effect on our consolidated financial position or results of operations.

There are a number of other lawsuits or claims pending or threatened against us. In general, these lawsuits or claims have arisen in the ordinary course of business and involve claims for actual damages arising from alleged misconduct of us, or our employees or alleged improper reporting of credit information by us. Although litigation is inherently uncertain, based on past experience; the information currently available; and the possible availability of insurance and/or indemnification from originating institutions in some cases, we do not believe that the currently pending and threatened litigation or claims will have a material adverse effect on our consolidated financial statements. However, future events or circumstances, currently unknown to us, may determine whether the resolution of pending or threatened litigation or claims will ultimately have a material effect on our consolidated financial statements in any future reporting periods.

We do not believe that the ultimate outcome of current claims, litigation and administrative proceedings and investigations incidental to our business will have a material adverse effect on our consolidated financial statements.

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## Item 6. Exhibits and Reports on Form 8-K

(a) Exhibits
10.1 Multi-Tenant Office Lease dated as of April 8, 2004 by and between LBA Realty Fund-Holding Co. I, LLC and Midland Credit Management, Inc. (the "Midland Lease") (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed on May 4, 2004)
10.2 Lease Guaranty by Encore Capital Group, Inc. in favor of LBA Realty Fund-Holding Co. I, LLC in connection with the Midland Lease (incorporated by reference to Exhibit 10.2 to the Company’s Current Report on Form 8-K filed on May 4, 2004)
10.3 Credit Agreement dated as of June 30, 2004 among Encore Capital Group, Inc., the Lenders from time to time parties thereto and Bank One, NA as Administrative Agent (the "Credit Agreement") (incorporated by reference to Exhibit 10.1 to the Company’s Current Report on Form 8-K filed on July 2, 2004)
10.4 Pledge and Security Agreement dated as of June 30, 2004, with respect to the Credit Agreement (incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed on July 2, 2004)
31.1 Certification of the Principal Executive Officer pursuant to Rule 13-14(a) under the Securities Exchange Act of 1934 (filed herewith).
31.2 Certification of the Principal Financial Officer pursuant to Rule 13-14(a) under the Securities Exchange Act of 1934 (filed herewith).
32.1 Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley act of 2002 (filed herewith).
(b) Reports on Form 8-K.

On May 4, 2004 the Company filed a Current Report on Form 8-K, which included information under Item 7 of such form.

On May 4, 2004 the Company furnished a Current Report on Form 8-K, which contained a press release announcing the Company’s financial results for the quarter ended March 31, 2004 and which included information under Item 12 of such form.

On May 5, 2004 the Company furnished a Current Report on Form 8-K, which included information under Item 9 of such form.
On July 2, 2004 the Company filed a Current Report on Form 8-K, which included information under Items 5 and 7 of such form.

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## ENCORE CAPITAL GROUP, INC.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ENCORE CAPITAL GROUP, INC.

By: /s/ Barry R. Barkley
Barry R. Barkley
Executive Vice-President,
Chief Financial Officer and Treasurer
(Principal Financial and Accounting Officer)

Date: August 3, 2004

1. I have reviewed this quarterly report on Form 10-Q of Encore Capital Group, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the unaudited interim condensed consolidated financial statements, and other financial information included in this report, fairly present in all material respects the consolidated financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
c. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons fulfilling the equivalent functions):
a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

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## Exhibit 31.2

## CERTIFICATE OF PRINCIPAL FINANCIAL OFFICER

I, Barry R. Barkley, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Encore Capital Group, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the unaudited interim condensed consolidated financial statements, and other financial information included in this report, fairly present in all material respects the consolidated financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our
supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
c. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons fulfilling the equivalent functions):
a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Exhibit 32.1

## ENCORE CAPITAL GROUP, INC.

## CERTIFICATION OF CHIEF EXECUTIVE OFFICER AND CHIEF FINANCIAL OFFICER PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Encore Capital Group, Inc. (the "Company") on Form 10-Q for the period ended June 30, 2004 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), each of the undersigned certifies, pursuant to 18 U.S.C. Section 1350 , as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of his knowledge:
(1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the consolidated financial condition and results of operations of the Company.
/s/ Carl C. Gregory, III

Carl C. Gregory, III
Chief Executive Officer
August 3, 2004
/s/ Barry R. Barkley

Barry R. Barkley<br>Chief Financial Officer<br>August 3, 2004


[^0]:    ${ }^{1}$ Includes a net pre-tax gain of $\$ 7.2$ million, a net after-tax gain of $\$ 4.4$ million and net cash proceeds of $\$ 7.2$ million related to a litigation settlement during the six months ended June 30 , 2003 .

[^1]:    ${ }^{1}$ Adjusted for put-backs, account recalls, purchase price rescissions, and the impact of an acquisition in 2000 .
    ${ }^{2}$ Cumulative Collections Through June 30, 2004
    ${ }^{3}$ Collections To Date as a Multiple of Purchase Price

